

Solar Powering Your Community

Addressing Soft Costs and Barriers



Powered by

SunShot

U.S. Department of Energy



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SunShot

U.S. Department of Energy

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The Solar Foundation

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About the SunShot Solar Outreach Partnership



The **SunShot Solar Outreach Partnership (SolarOPs)** is a U.S. Department of Energy (DOE) program designed to increase the use and integration of solar energy in communities across the US.

About the SunShot Solar Outreach Partnership

- Increase installed capacity of solar electricity in U.S. communities
- Streamline and standardize **permitting and interconnection processes**
- Improve **planning and zoning codes/regulations** for solar electric technologies
- Increase access to **solar financing options**

Complimentary Services



Technical
Resources



Regional
Workshops



One to One
Assistance



Strategy
Session

Complimentary Services



Technical Resources

Helping Policymakers Understand Best Practices:

- Case Studies
- Fact Sheets
- How-to Guides
- Toolkits

www.solaroutreach.org



One to One Assistance

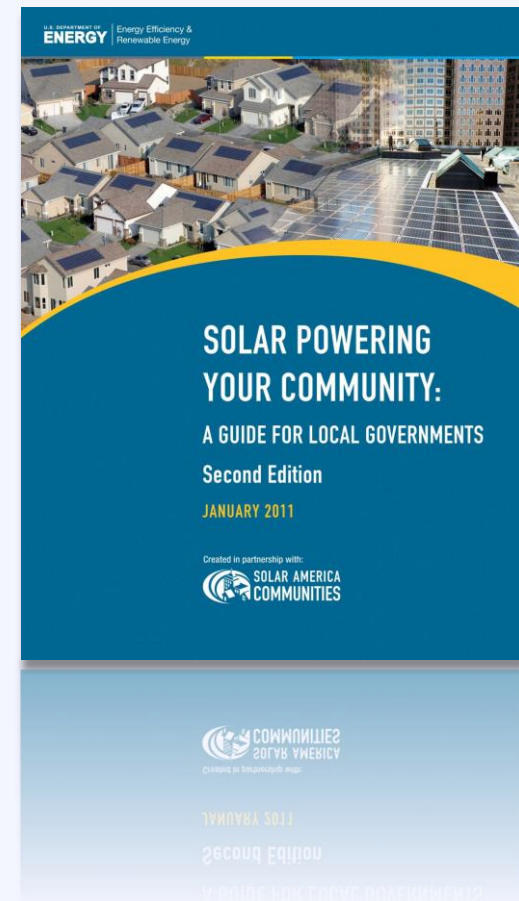
Technical Resources

Resource

Solar Powering Your Community Guide

A comprehensive resource to assist local governments and stakeholders in building local solar markets.

www.energy.gov



Complimentary Services

Quickly get up to speed on key solar policy issues:

- Solar 101
- Planning for Solar
- Implementing an Ordinance
- Streamlining Solar Permits
- Growing your Market



Regional Workshops



Strategy Session

Complimentary Services



Technical
Resources



Regional
Workshops

Develop an
implementation
strategy for smart
solar policy



Strategy
Session

Complimentary Services



Technical
Resources



Regional
Workshops



One to One
Assistance

Receive customized
technical support on
implementation of
smart solar policy

After This Session

Talk to Us!

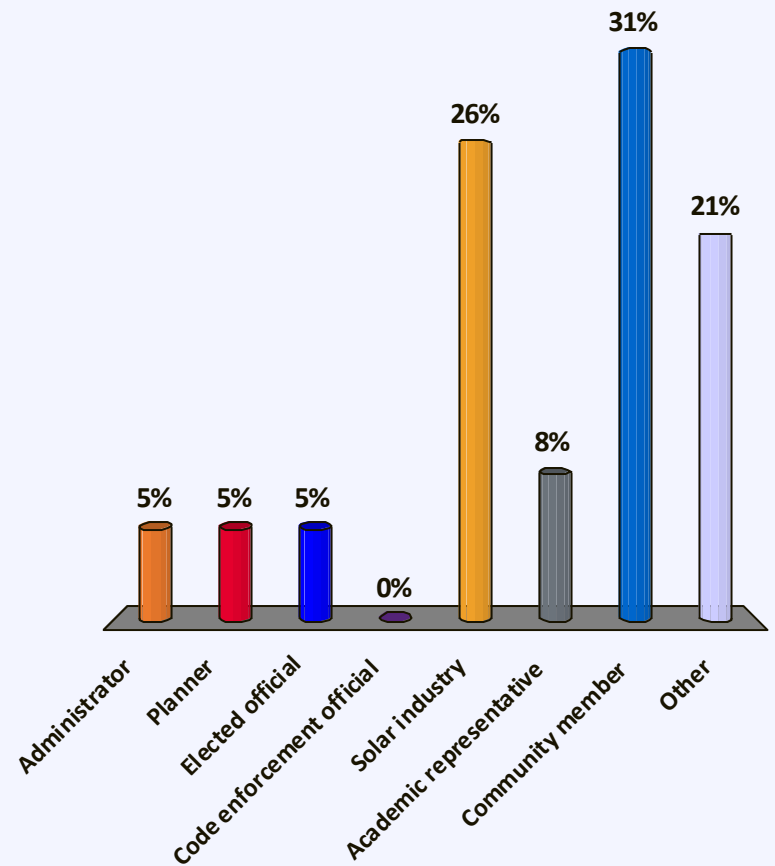
Sign up for a 20 minute
consultation to learn more about
our **free** services

See **Riana Ackley** to sign up.

We want to get to know you better

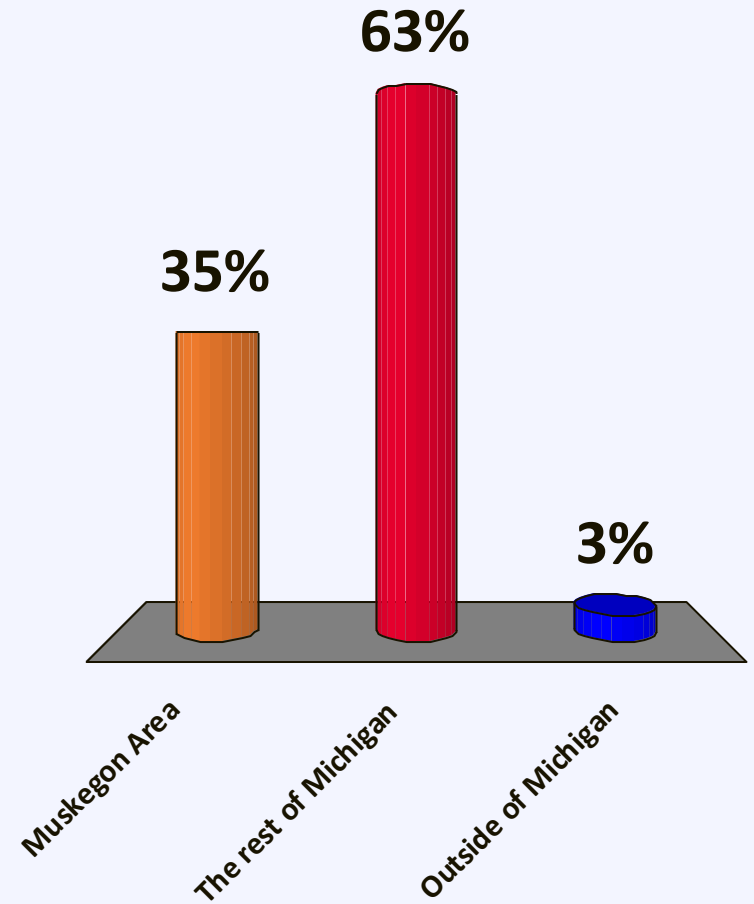
Who are you?

- A. Administrator
- B. Planner
- C. Elected official
- D. Code enforcement official
- E. Solar industry
- F. Academic representative
- G. Community member
- H. Other



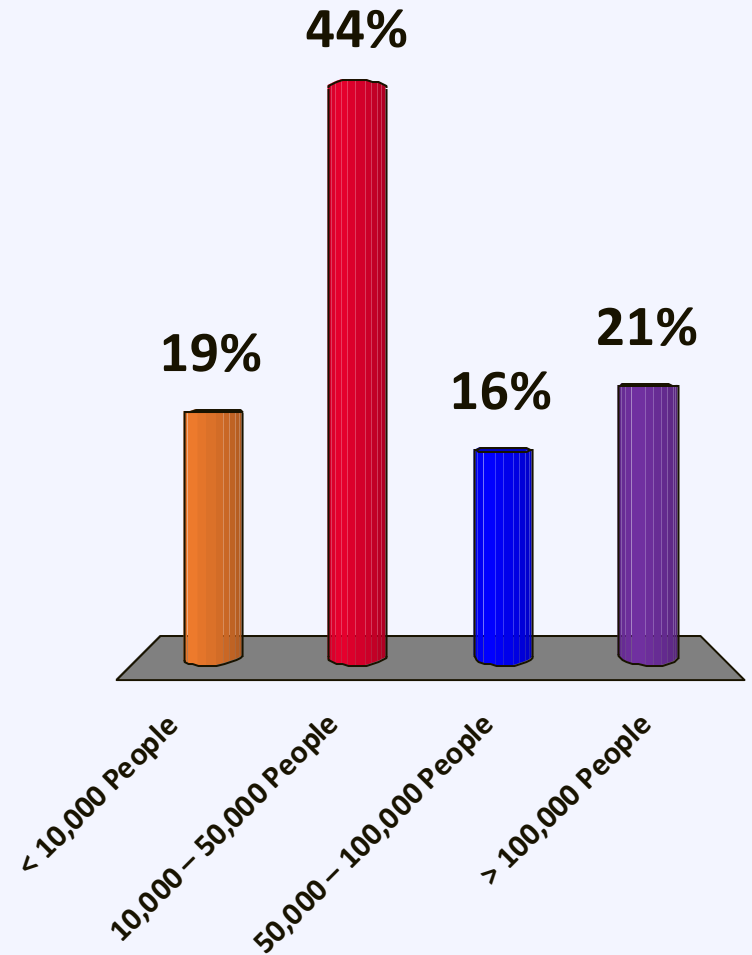
Where are you coming from?

- A. Muskegon Area
- B. The rest of Michigan
- C. Outside of Michigan



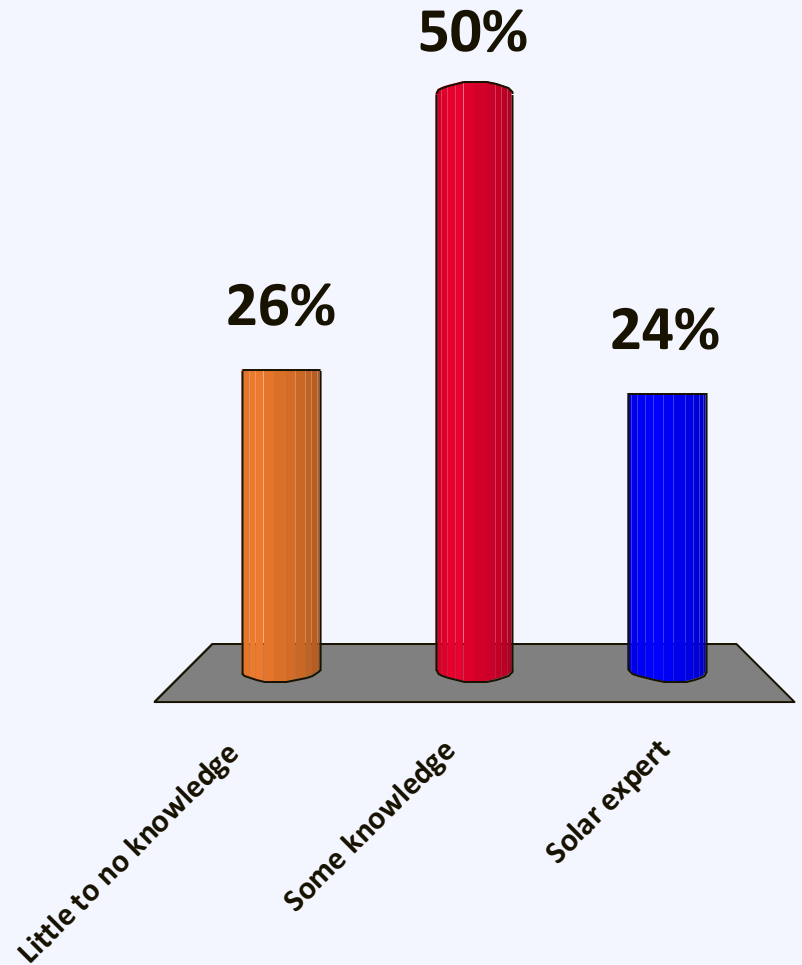
What size is your community?

- A. < 10,000 People
- B. 10,000 – 50,000 People
- C. 50,000 – 100,000 People
- D. > 100,000 People



How familiar are you with solar?

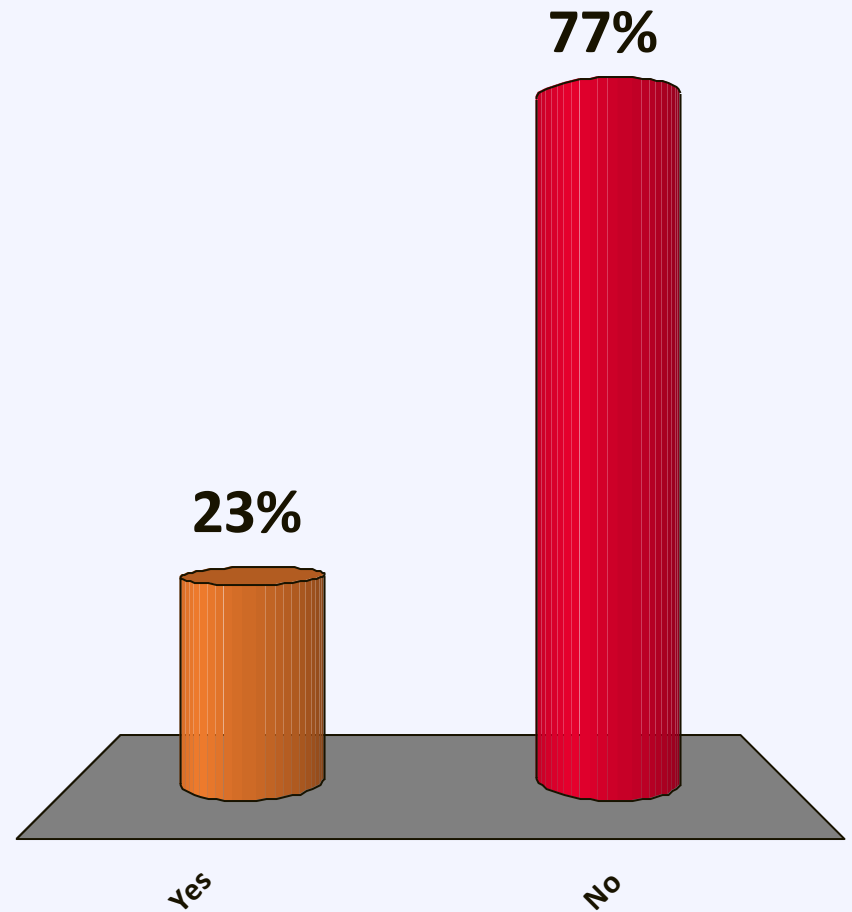
- A. Little to no knowledge
- B. Some knowledge
- C. Solar expert



Do you have solar on your home?

A. Yes

B. No



Solar Development in the US

In 2013, the US solar industry installed

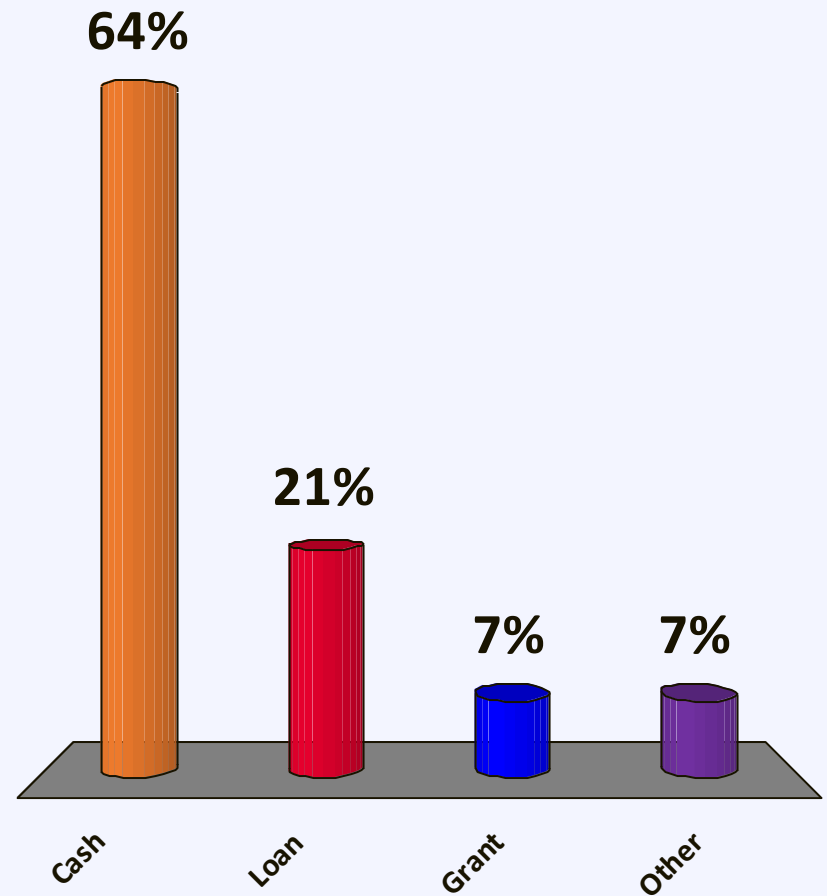
131,000 new solar installations

of which

94% were residential projects

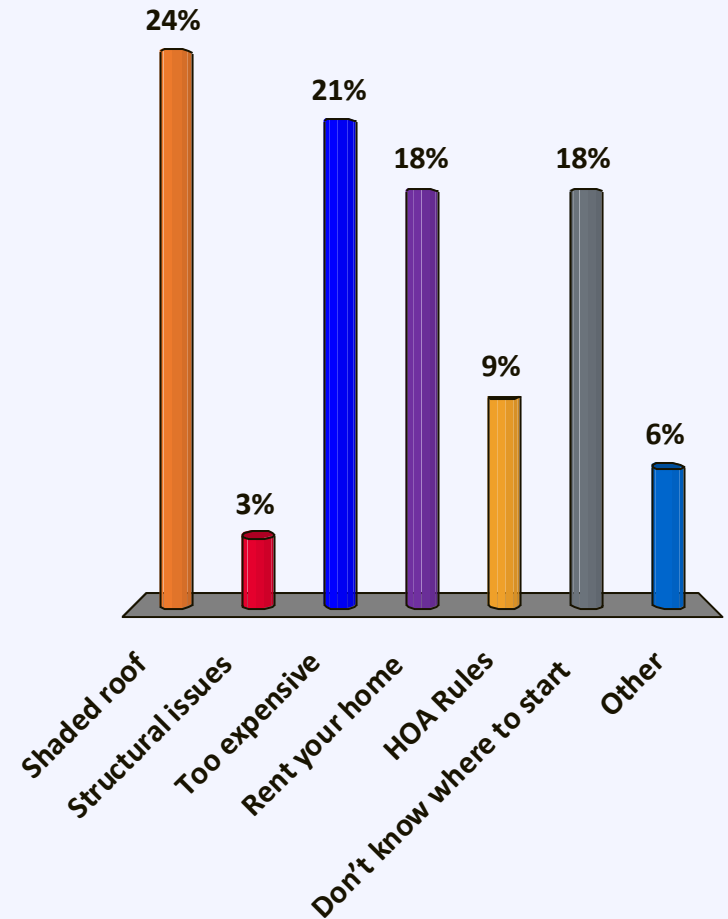
If you do have solar on your home: How did you finance it?

- A. Cash
- B. Loan
- C. Grant
- D. Other



If you don't have solar on your home: **Why not?**

- A. Shaded roof
- B. Structural issues
- C. Too expensive
- D. Rent your home
- E. HOA Rules
- F. Don't know where to start
- G. Other

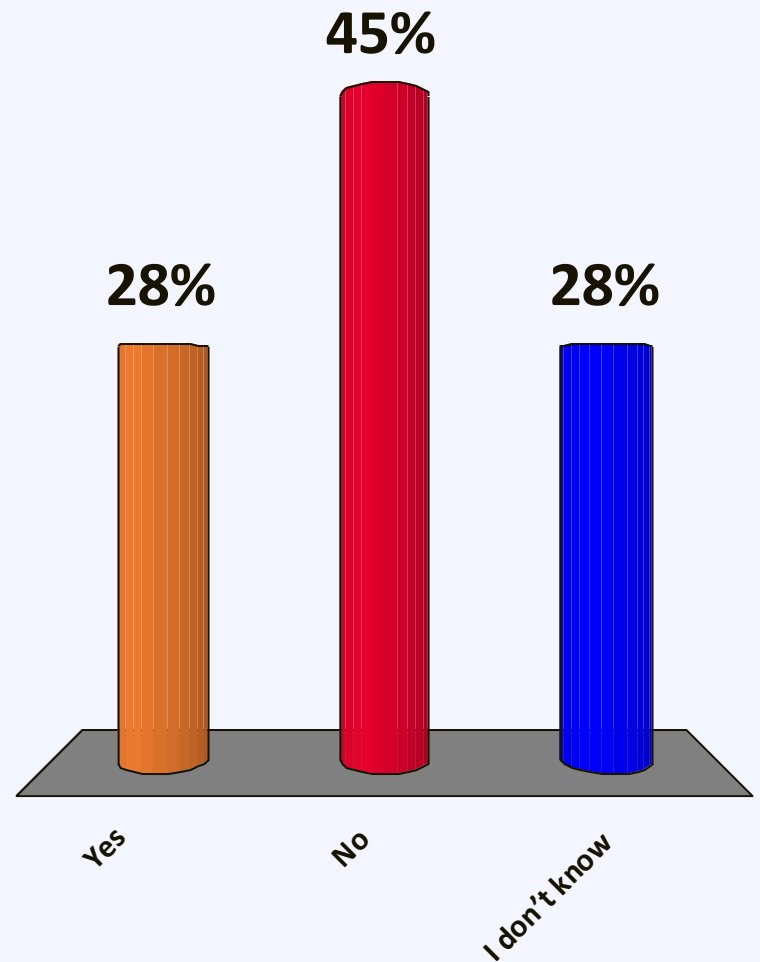


Does your local government have solar on public properties?

A. Yes

B. No

C. I don't know



Agenda

- 10:20 – 10:50 Putting Solar Energy on the Local Policy Agenda
- 10:50 – 11:20 State of the Local Solar Market
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- 2:20 – 3:00 Developing and Solar Policy Implementation Plan for

Your Community and Next Steps

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Your Community and Next Steps

Solar Technologies



Solar Photovoltaic (PV)



Solar Hot Water



Concentrated Solar Power

Solar Technologies



Solar Photovoltaic (PV)

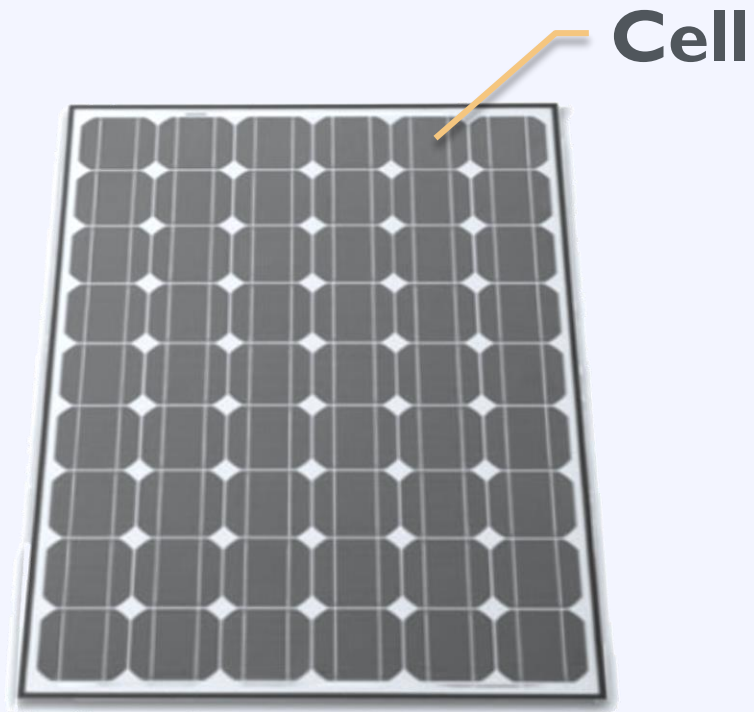


Solar Hot Water



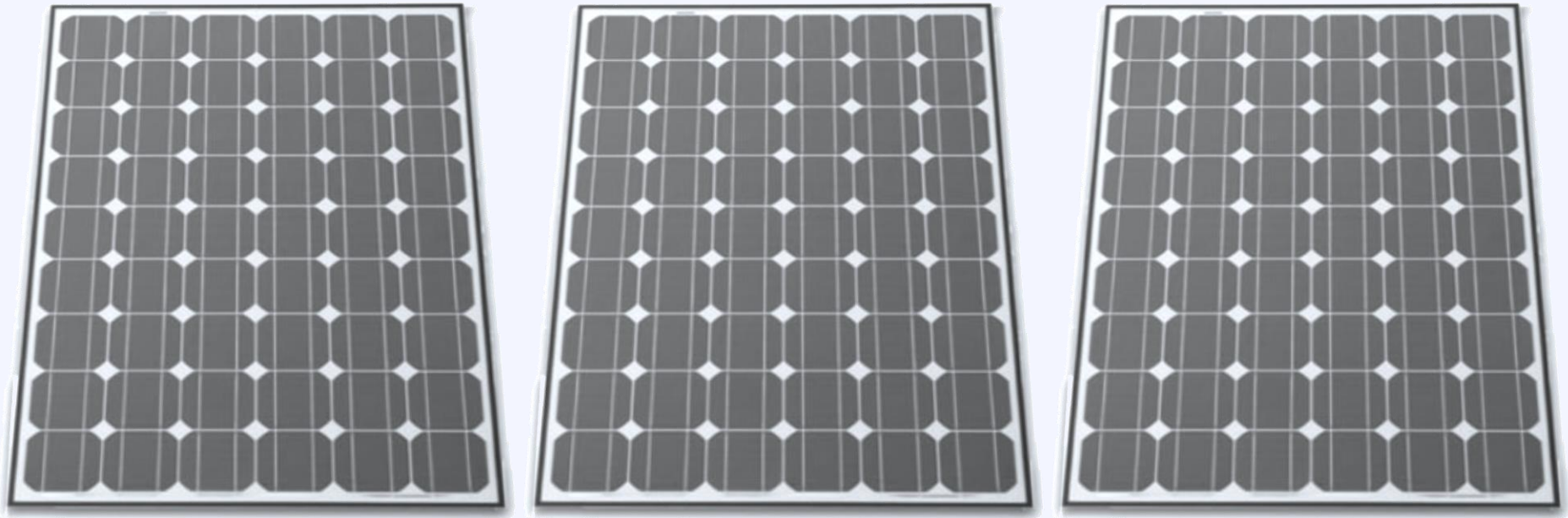
Concentrated Solar Power

Some Basic Terminology



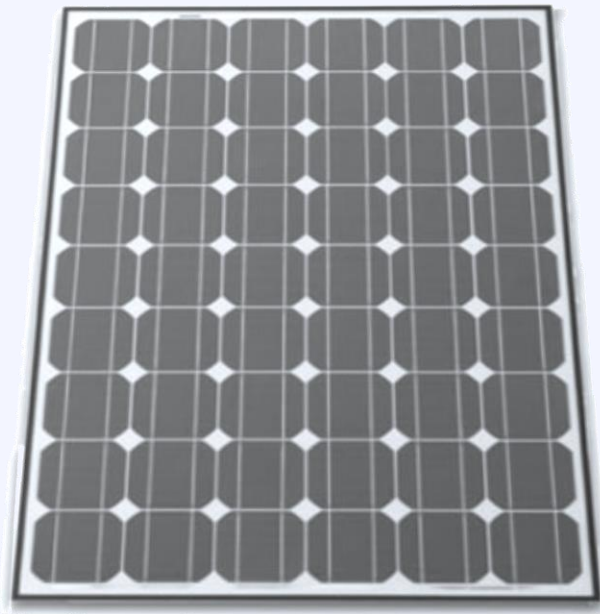
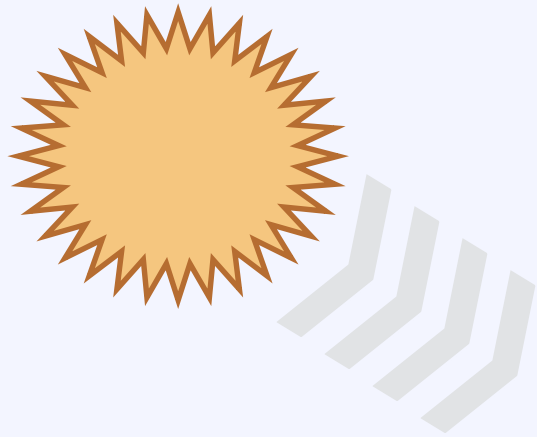
Panel / Module

Some Basic Terminology



Array

Some Basic Terminology



Production
Kilowatt-hour (kWh)

Capacity / Power
kilowatt (kW)

Some Basic Terminology



Residence
5 kW



Factory
1 MW+



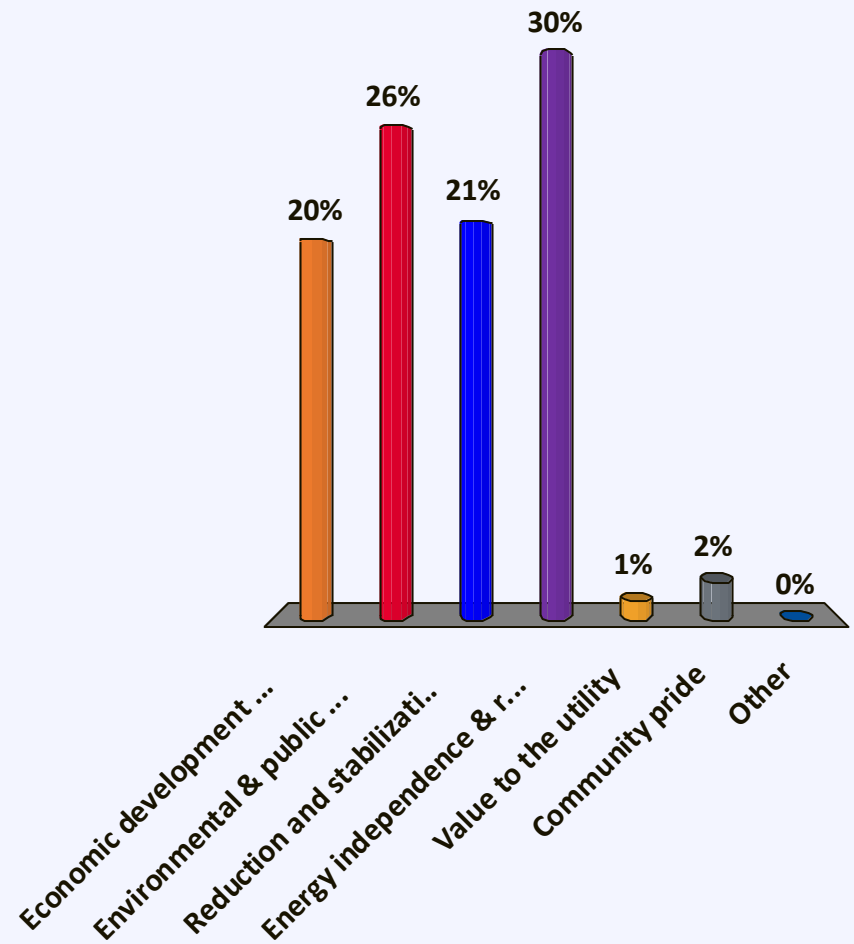
Office
50 – 500 kW



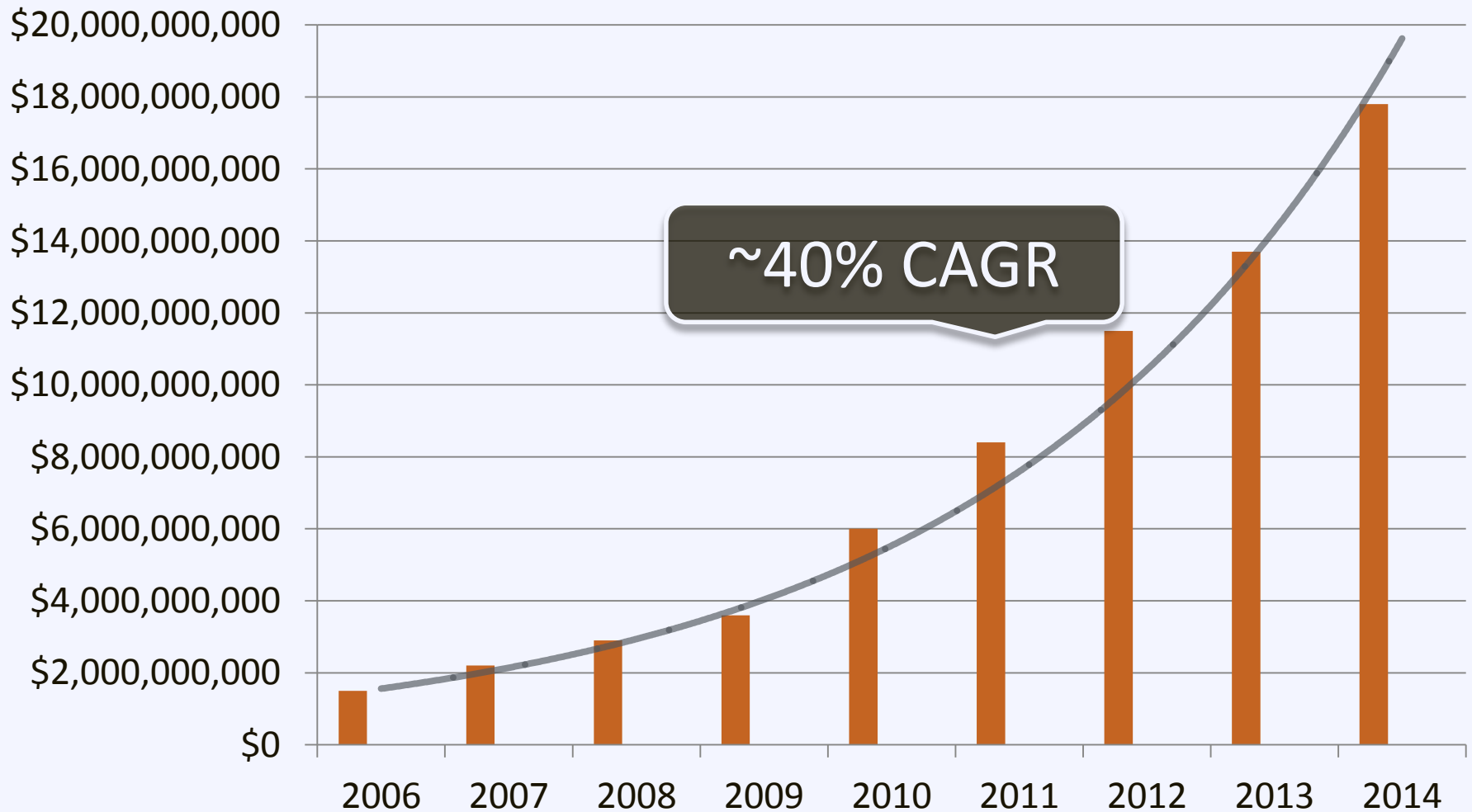
Utility
2 MW+

What are the top 3 benefits solar can bring to your community?

- A. Economic development & job creation
- B. Environmental & public health benefits
- C. Reduction and stabilization of energy costs
- D. Energy independence & resilience
- E. Value to the utility
- F. Community pride
- G. Other

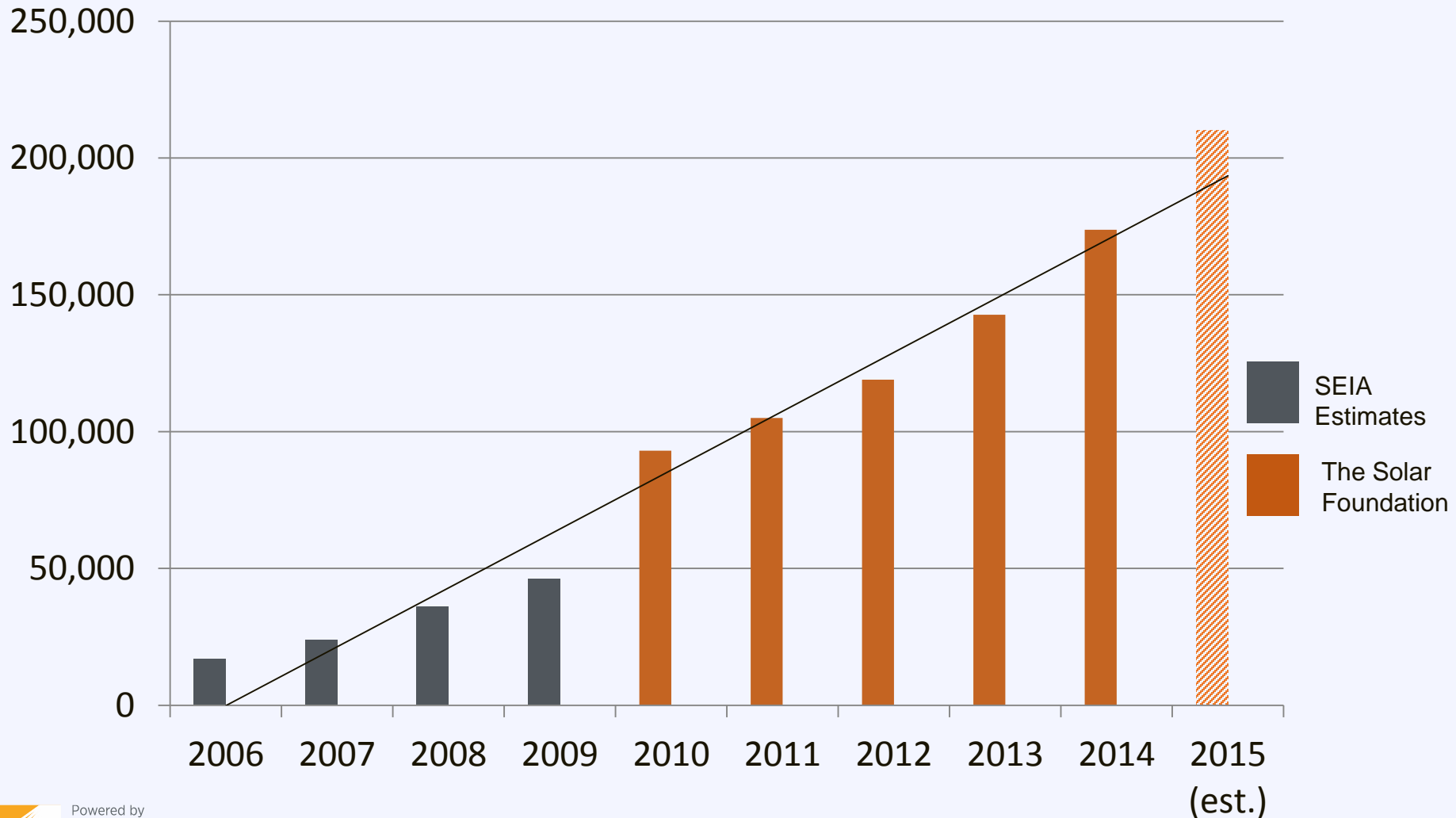


Benefits: Solar Economic Growth



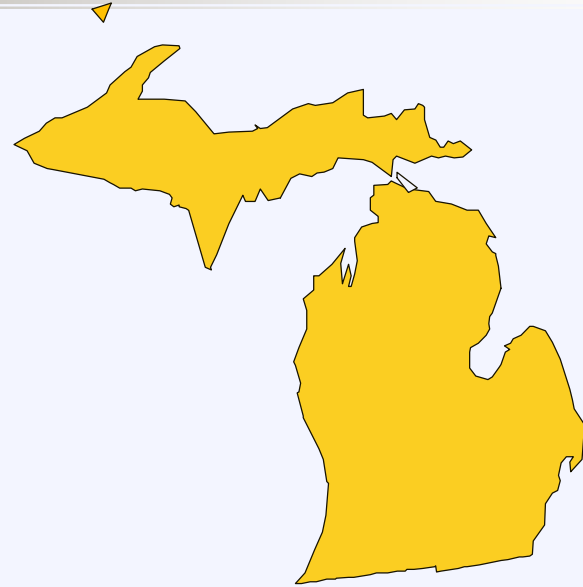
Benefits: Solar Job Growth

Solar Job Growth in the US



The Local Economic Opportunity

1 Megawatt of Residential Solar
Development in Michigan:



32 Jobs *and* **\$3.8 Million**
In economic output

Economic Development in Michigan

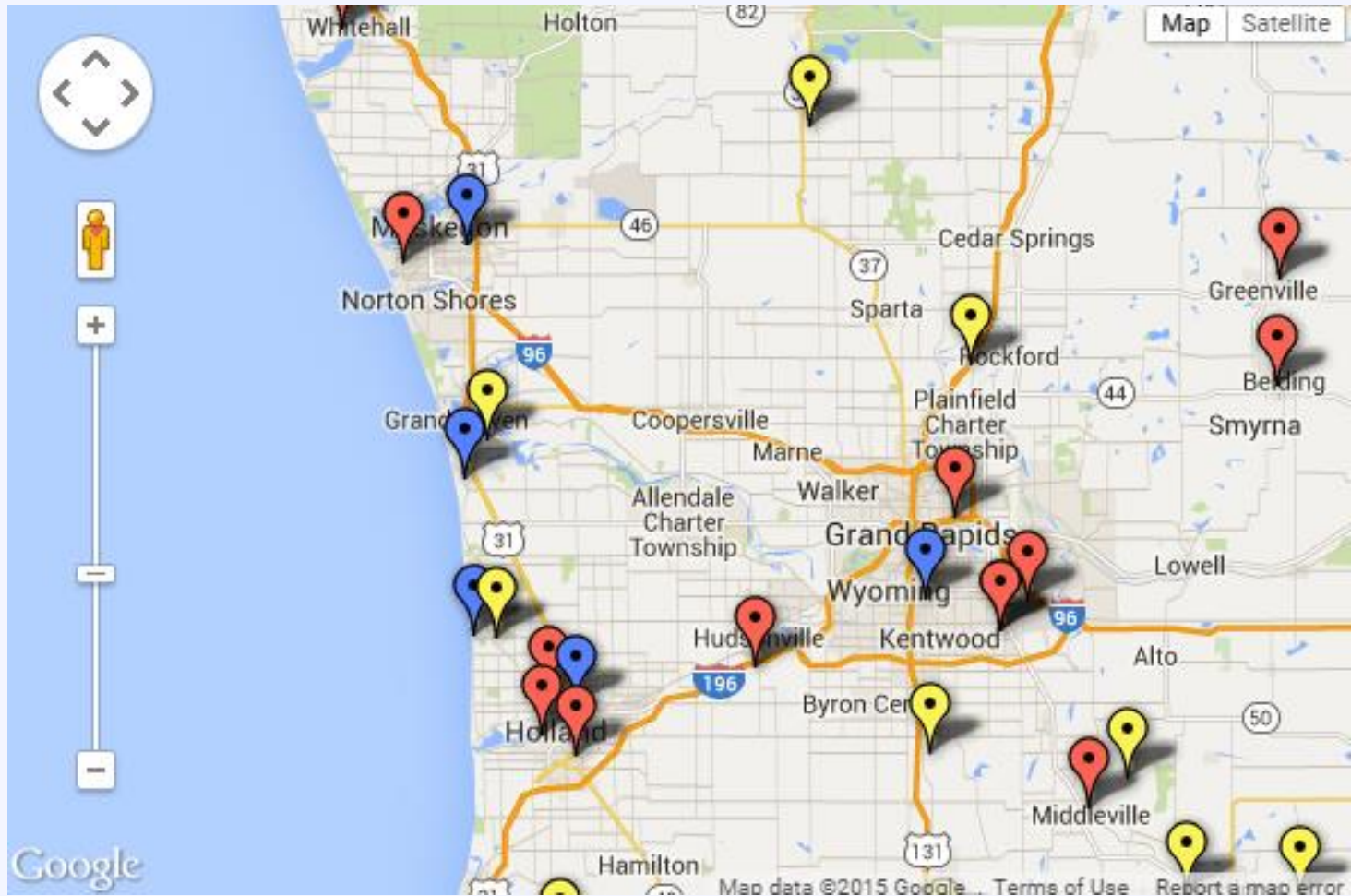
There are currently

196 solar companies

that employ

2,100 people

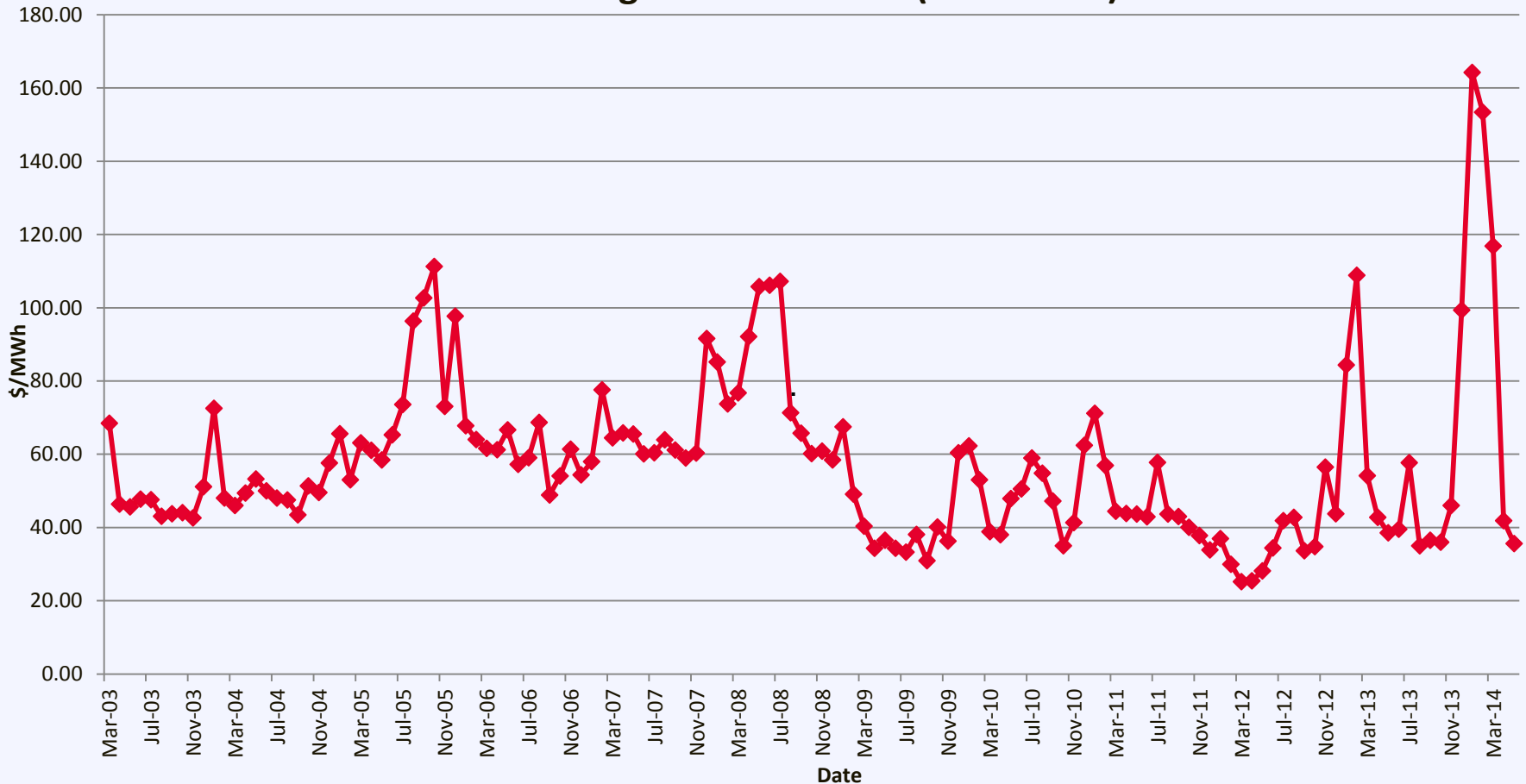
Economic Development in Michigan



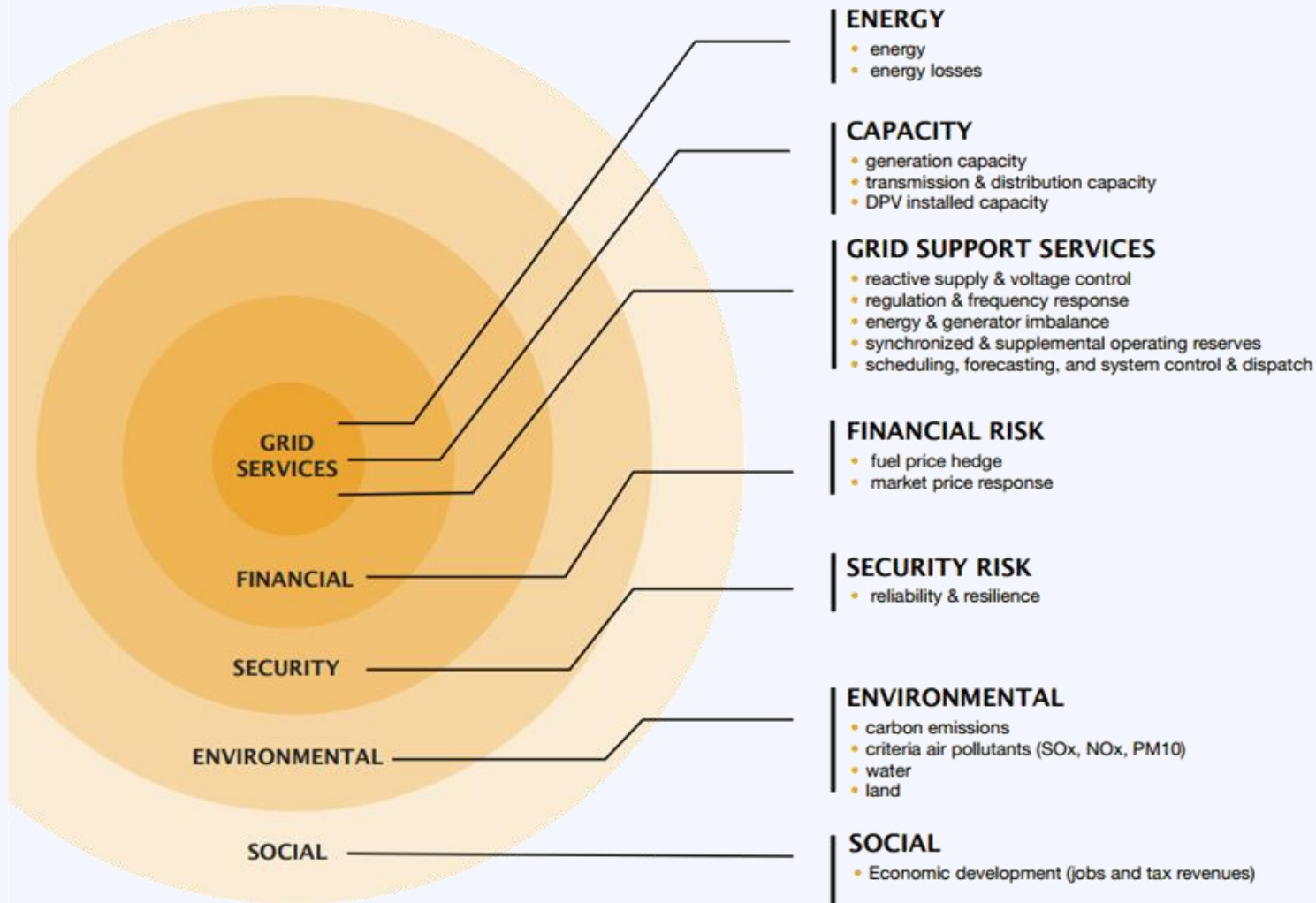
Key: Manufacturer Installer Other

Benefit: Stabilize Energy Prices

Historical Avg Real-Time LMP (NEMABOS)

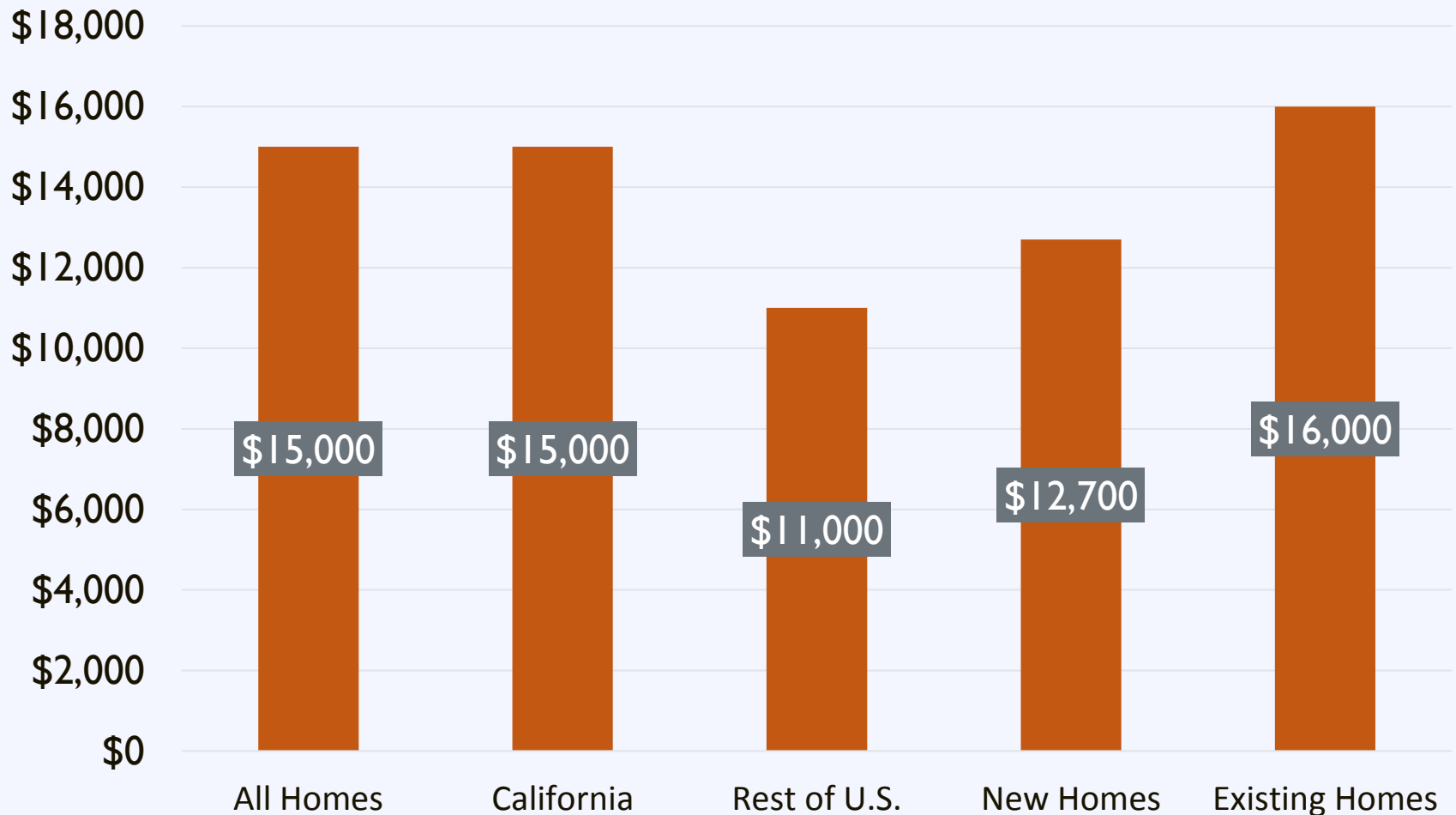


Valuable to Community & Utilities



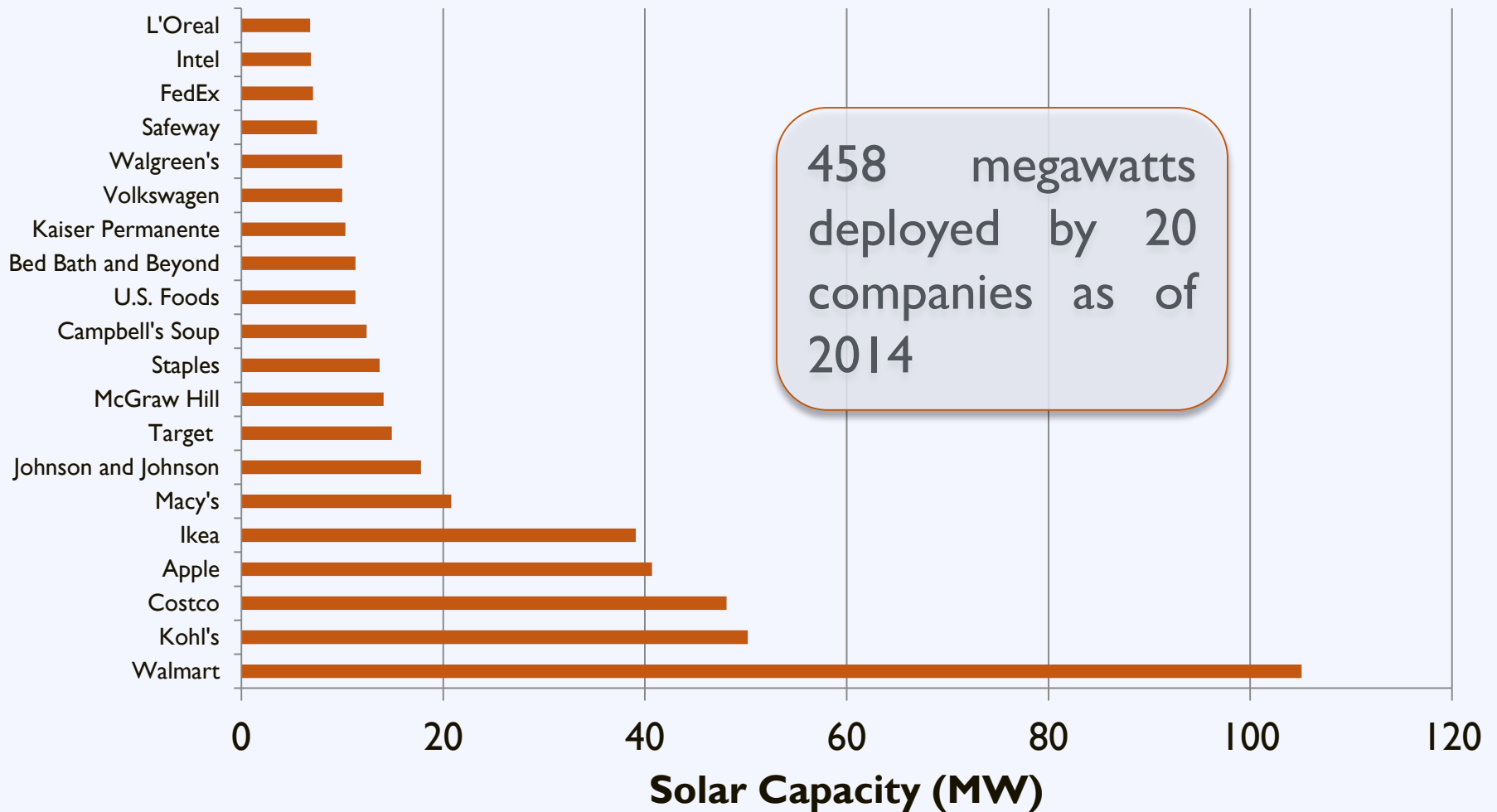
Smart Investment for Homeowners

Average Value Premium for Homes with Solar PV Systems



Smart Investment for Businesses

Top 20 Companies by Solar Capacity



Smart Investment for Governments



Smart Investment for Schools

Current:



×

3,752



=

\$77.8m

Potential:



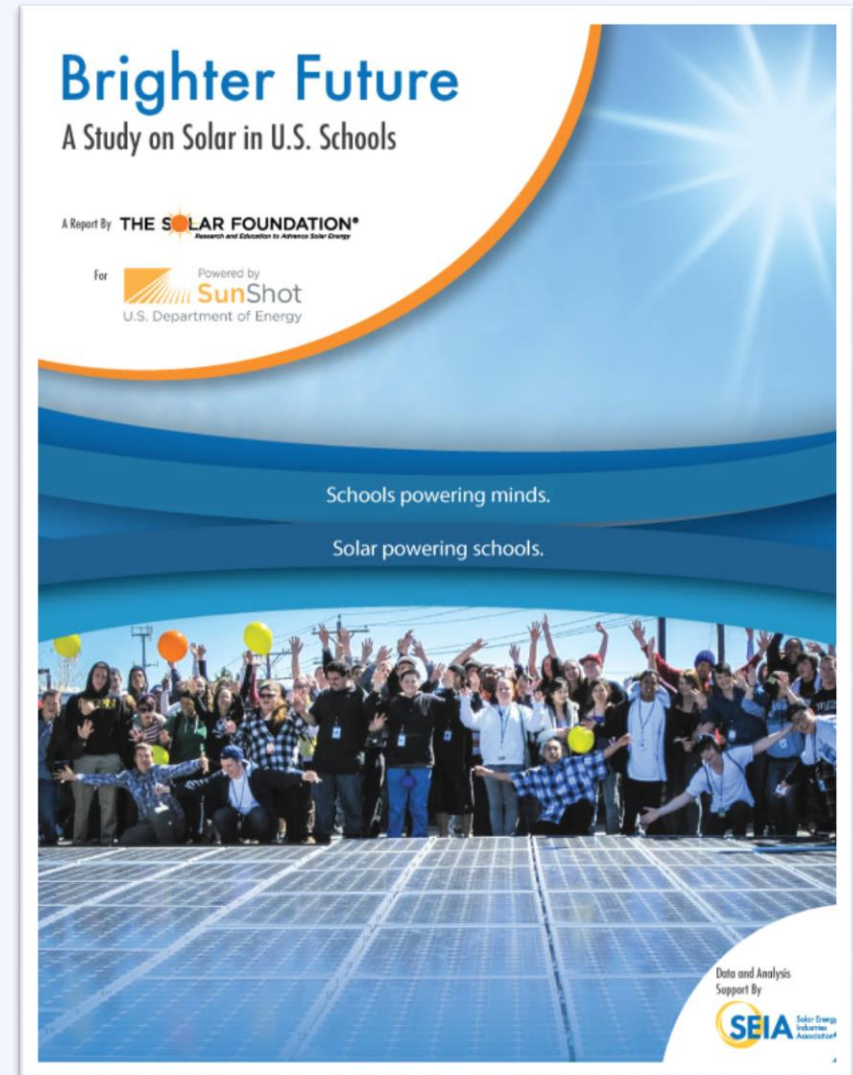
×

40,000 –
72,000



=

\$800m



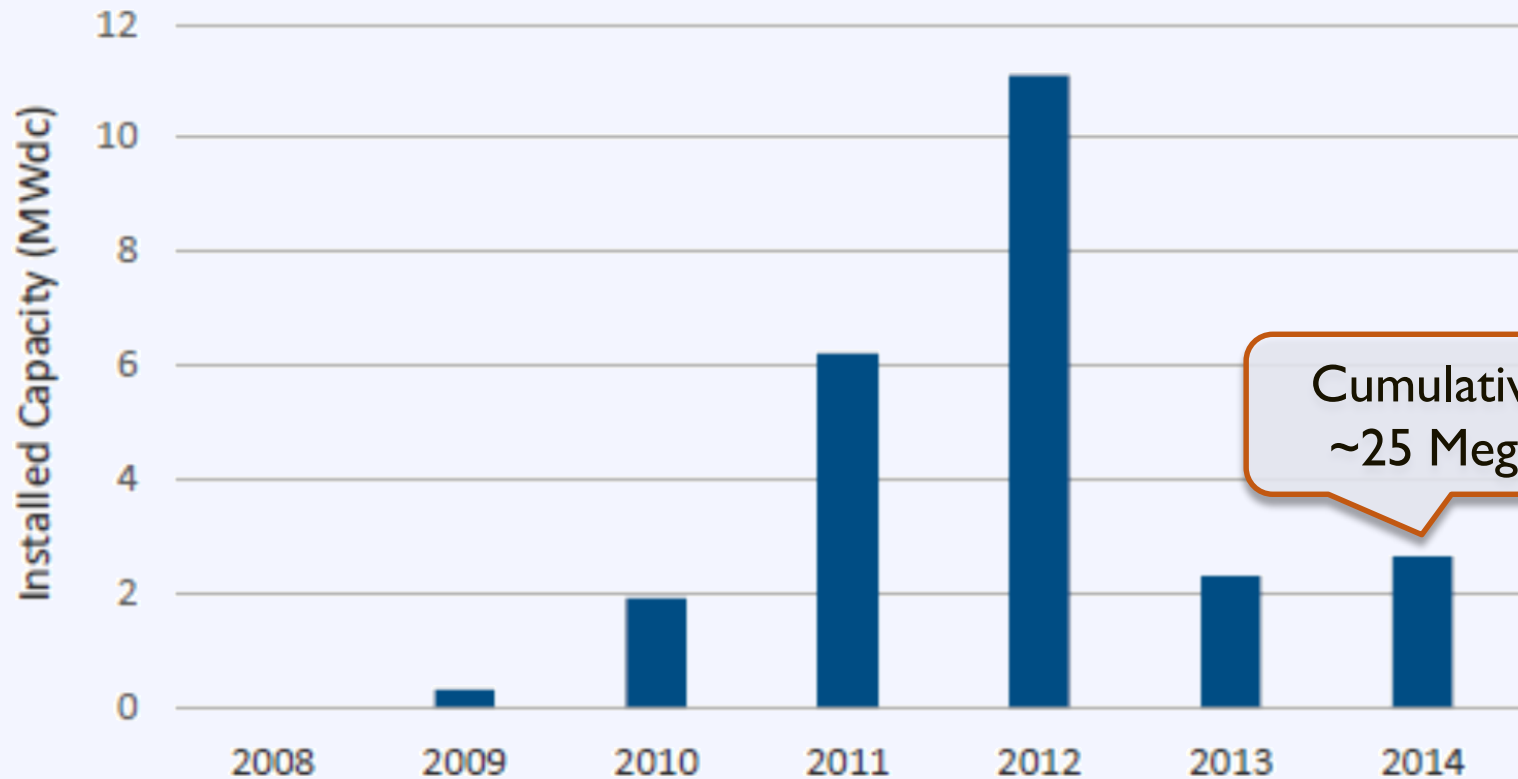
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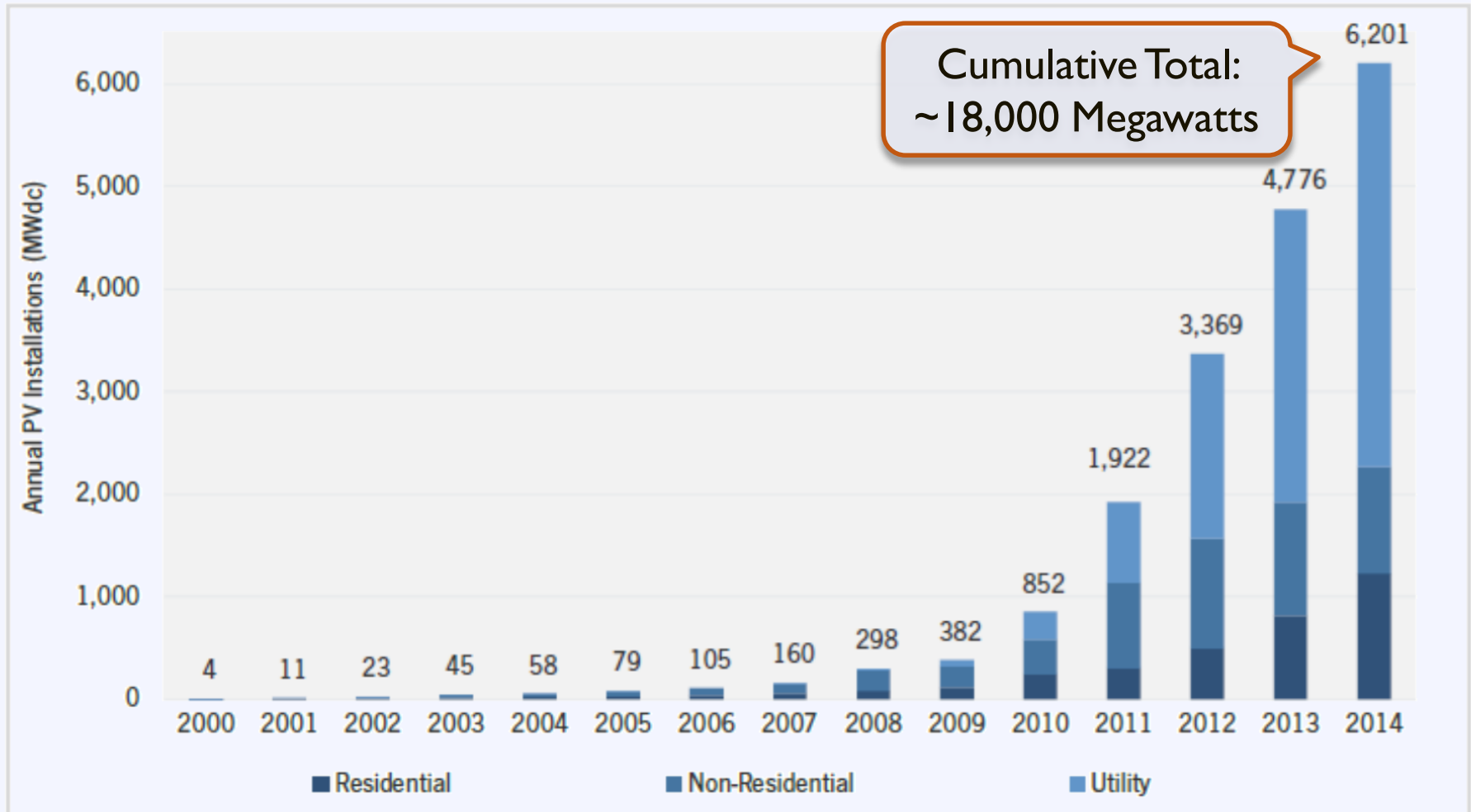
Your Community and Next Steps

Michigan Solar Market

Michigan Annual Solar Installations

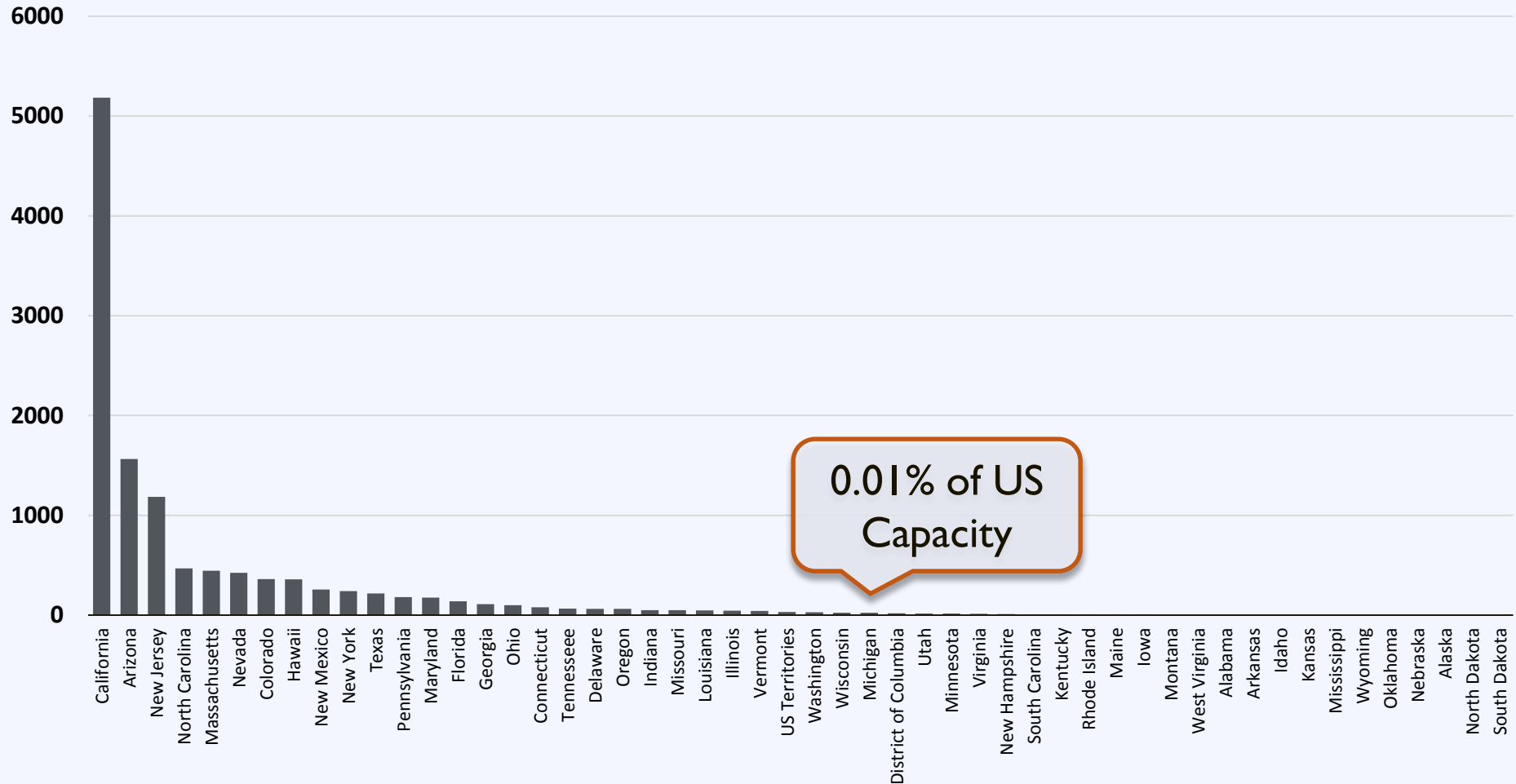


US Solar Market



US Solar Market

Installed Capacity by State (MW) 2013



0.01% of US Capacity

Michigan Solar Market

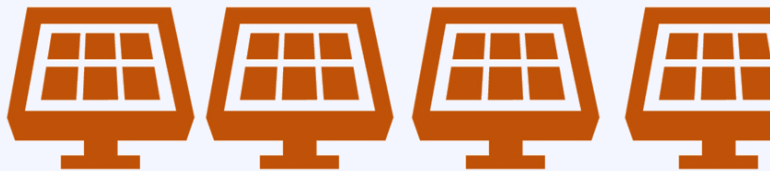
Michigan



2.5

watts per person

US

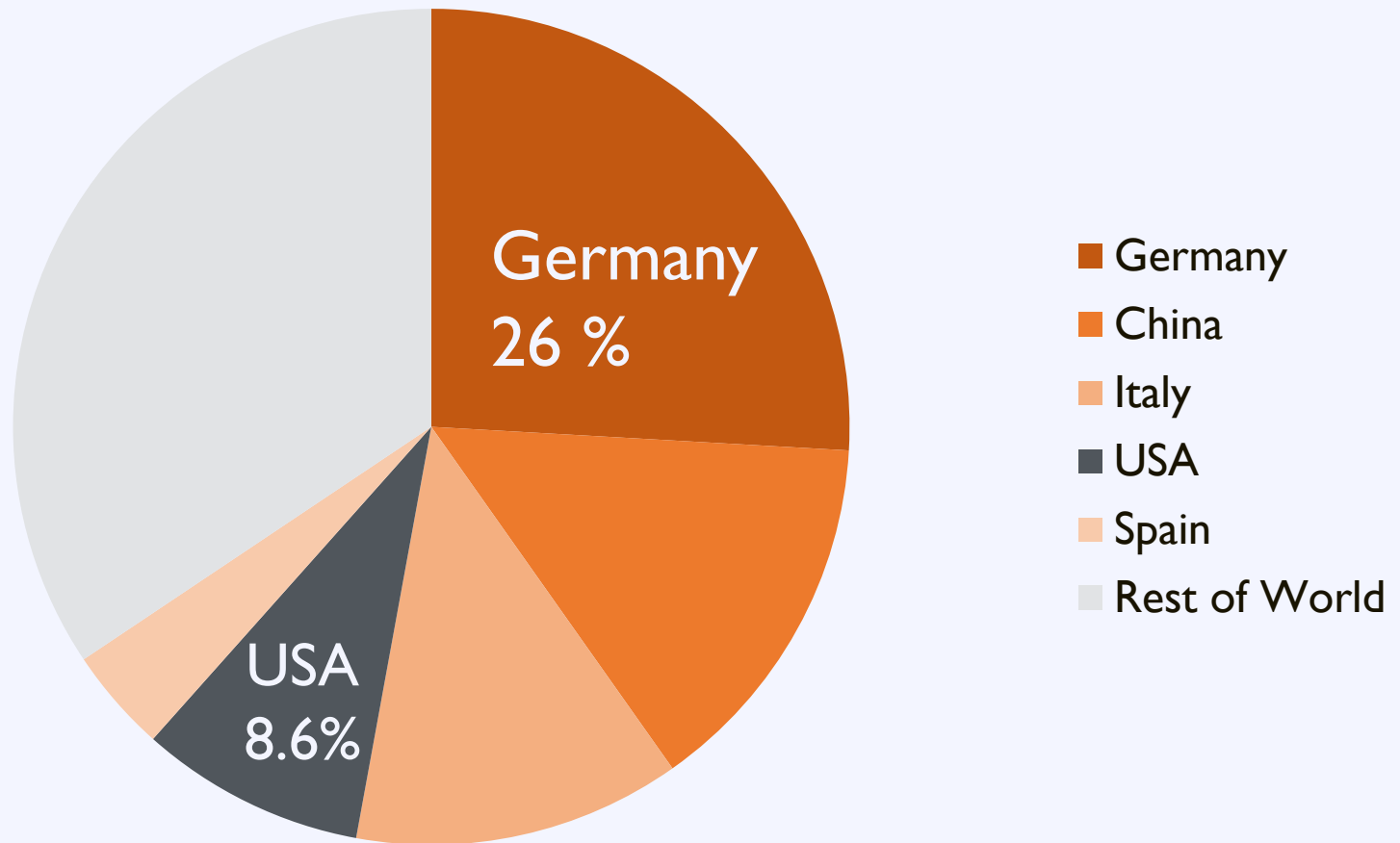


39

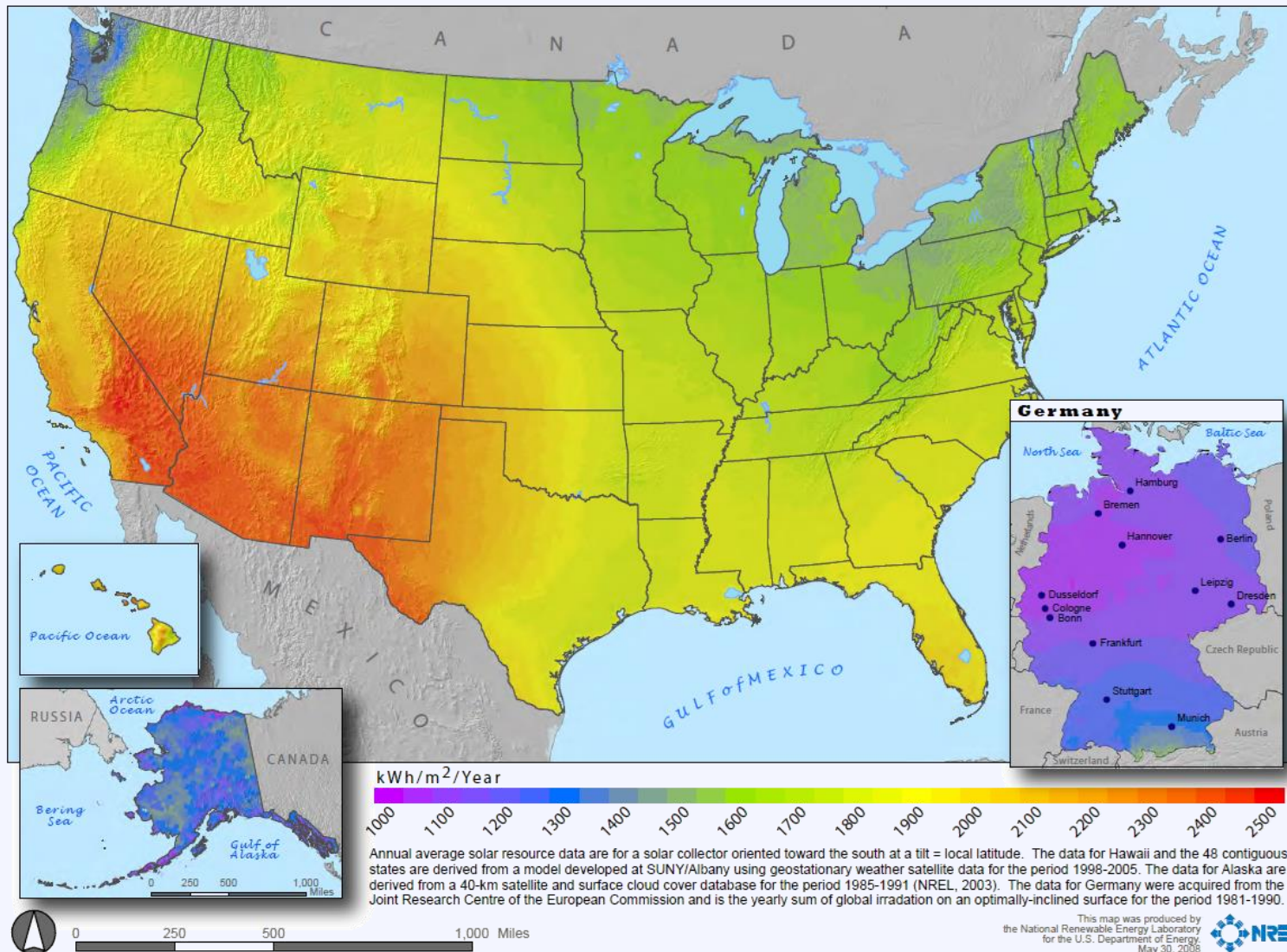
watts per person

World Solar Market

Top 5 Countries Solar Operating Capacity (2013)

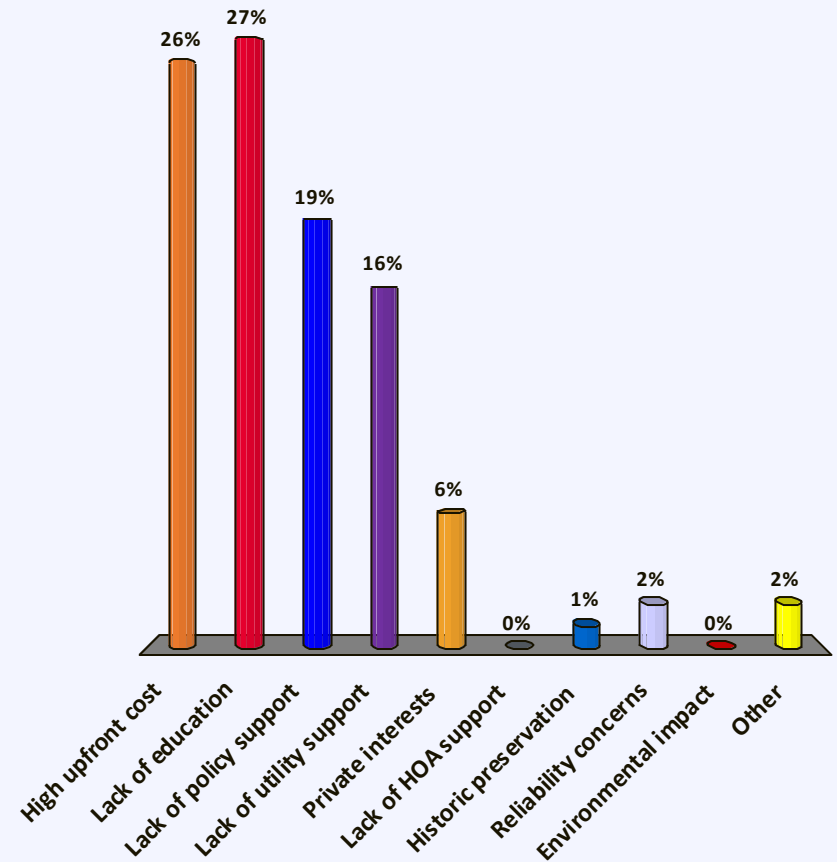


US Solar Resource



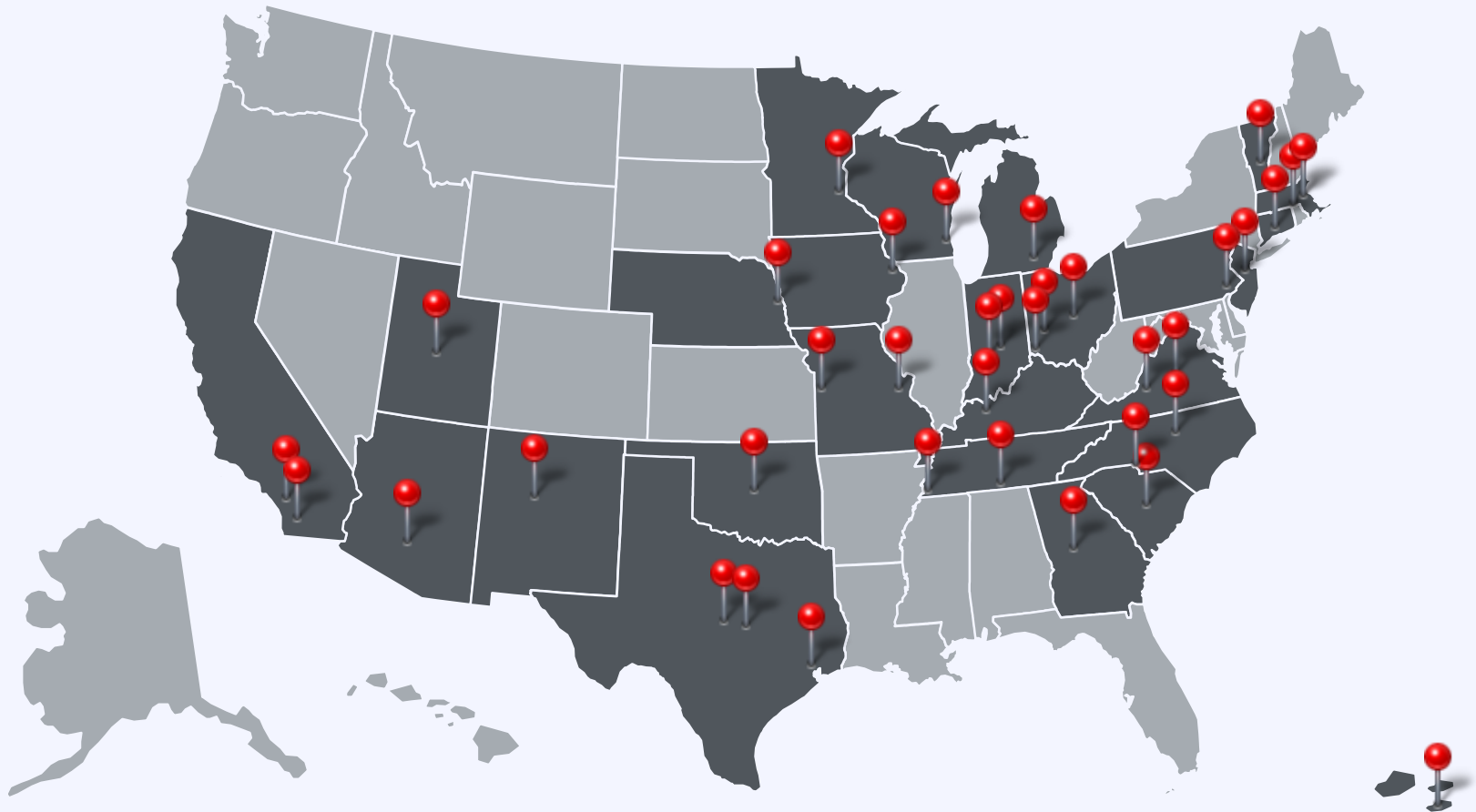
What are the top 3 barriers to solar adoption in your community?

- A. High upfront cost
- B. Lack of education
- C. Lack of policy support
- D. Lack of utility support
- E. Private interests
- F. Lack of HOA support
- G. Historic preservation
- H. Reliability concerns
- I. Environmental impact
- J. Other

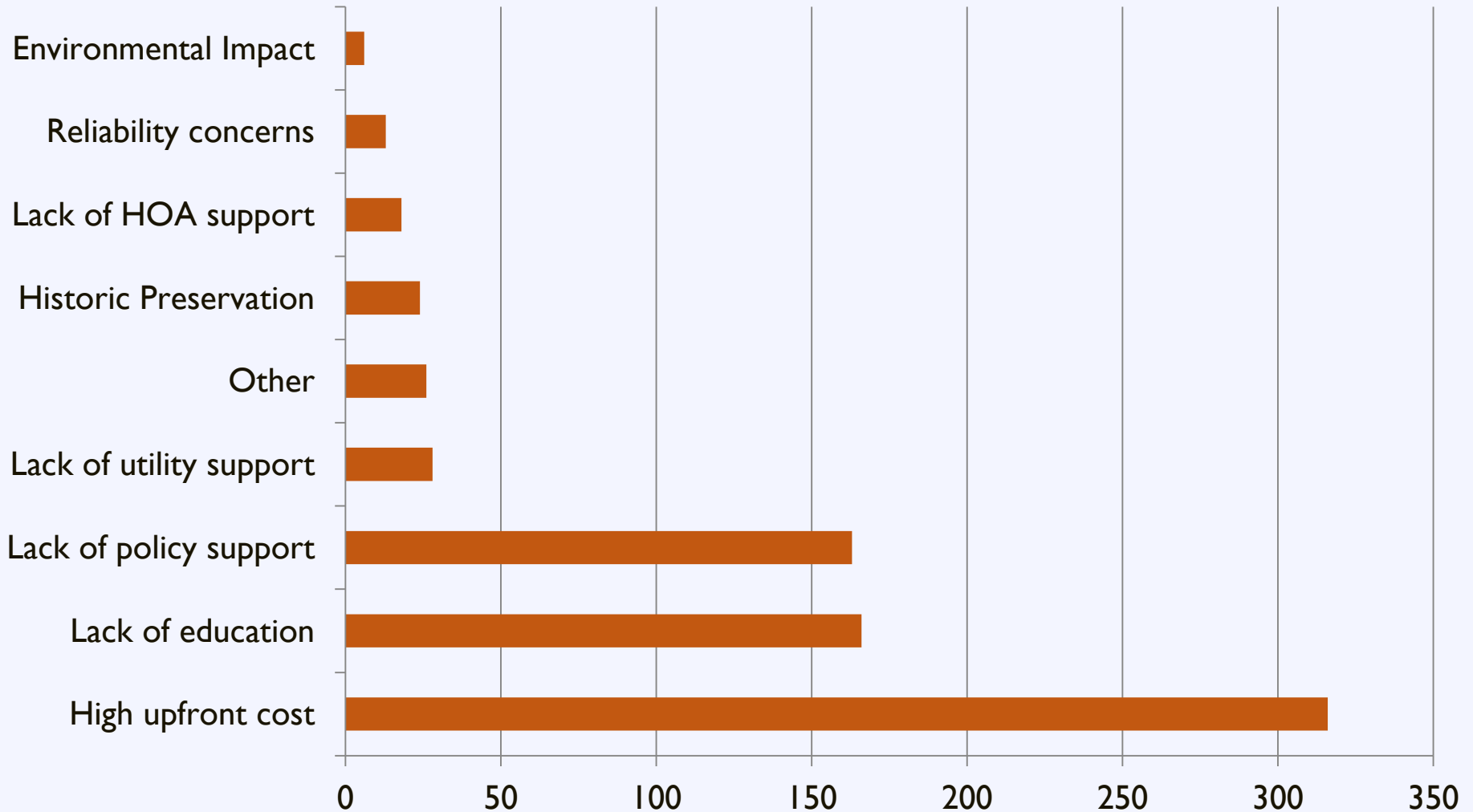


Regional Workshop Surveys

Q: What is the greatest barrier to solar adoption in your community?

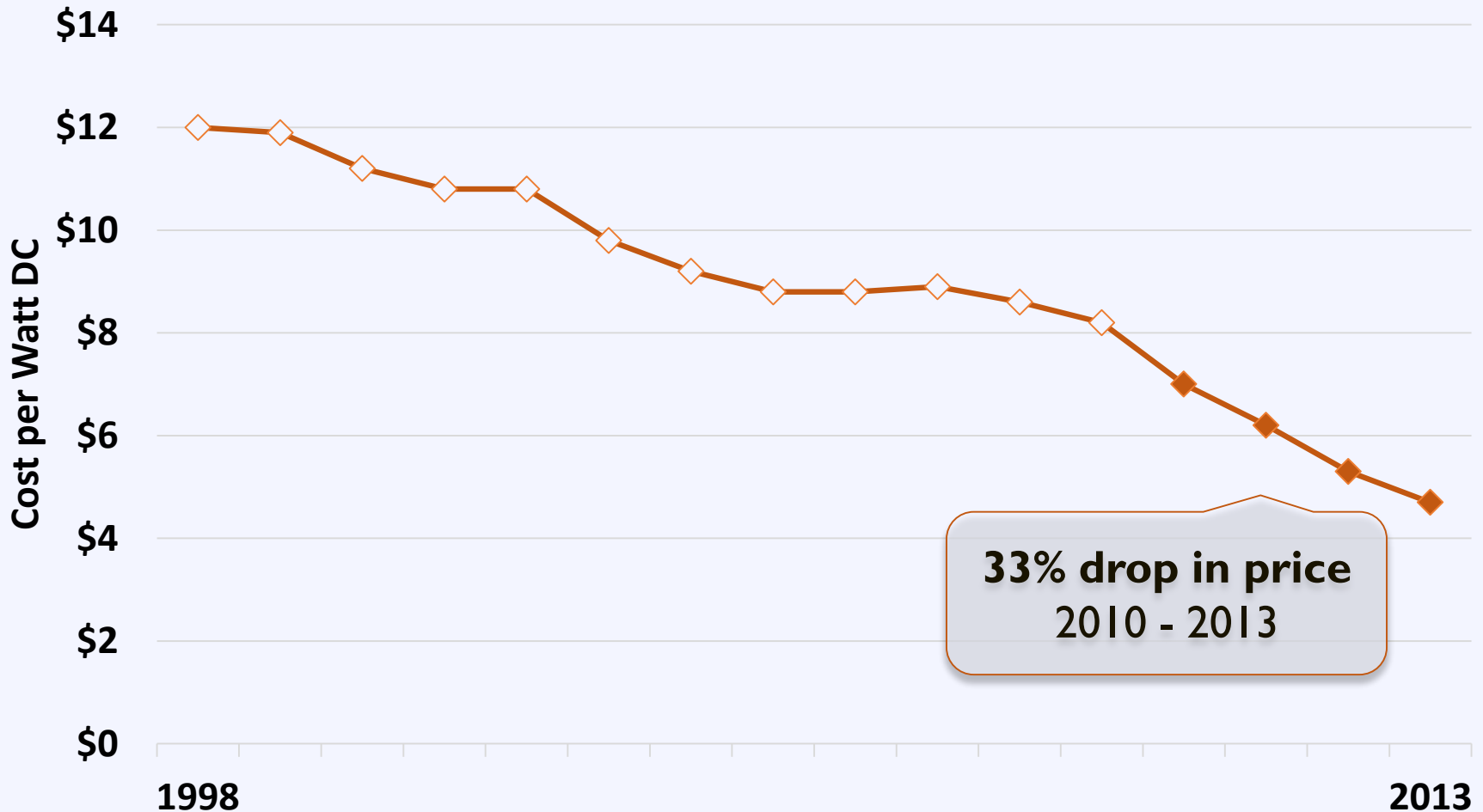


Activity: Addressing Barriers

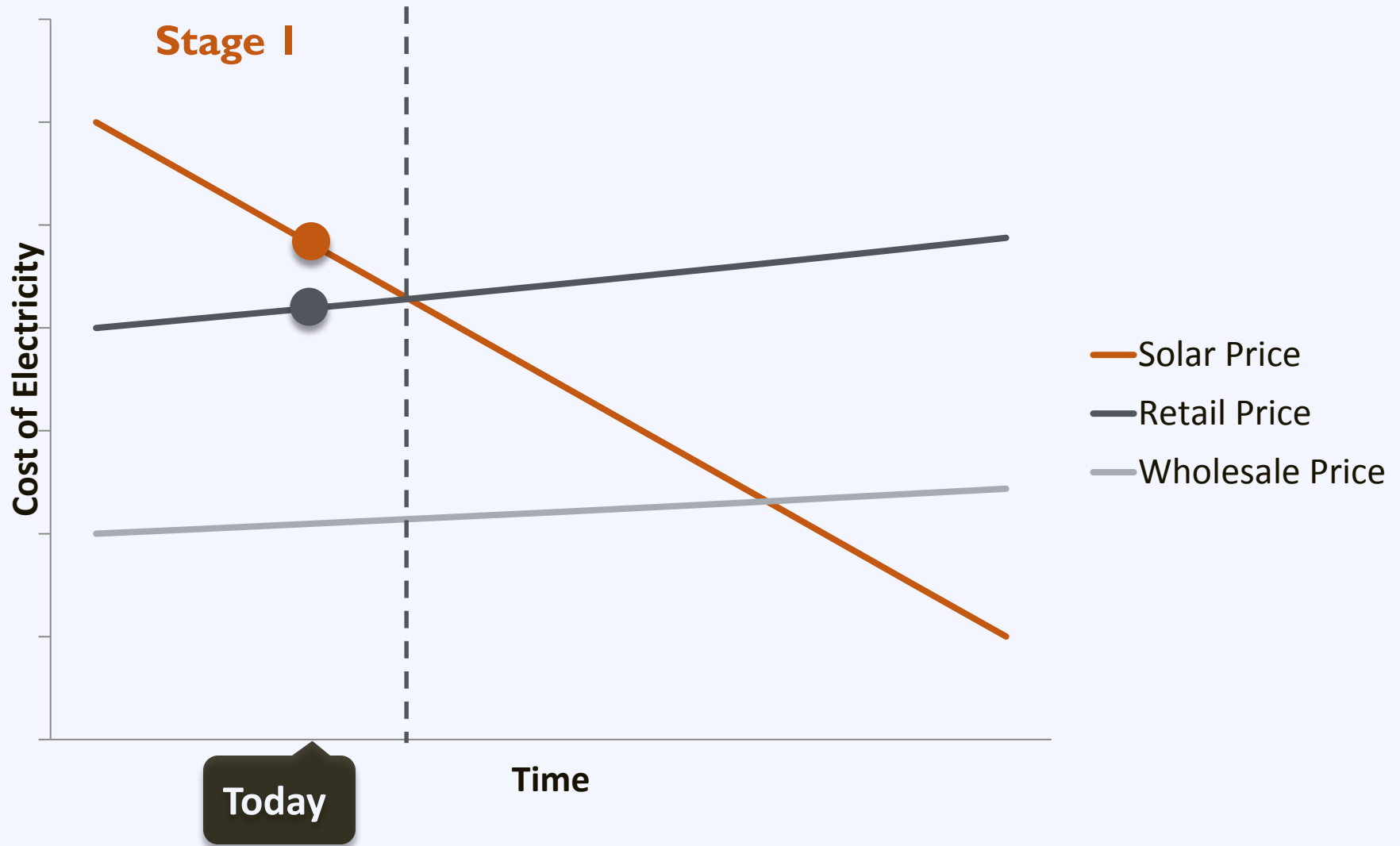


The Cost of Solar PV

US Average Installed Cost for Behind-the-Meter PV

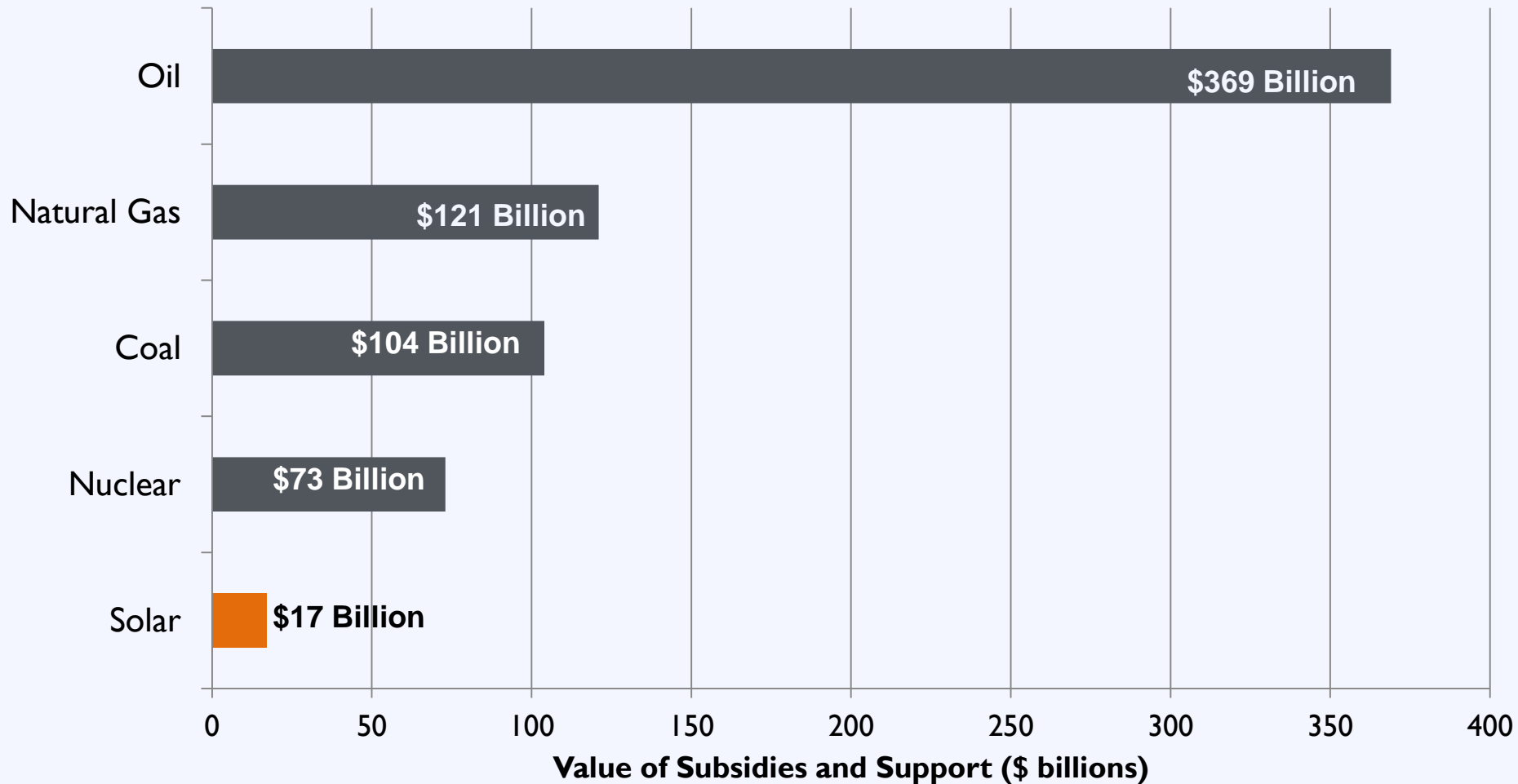


The Cost of Solar PV

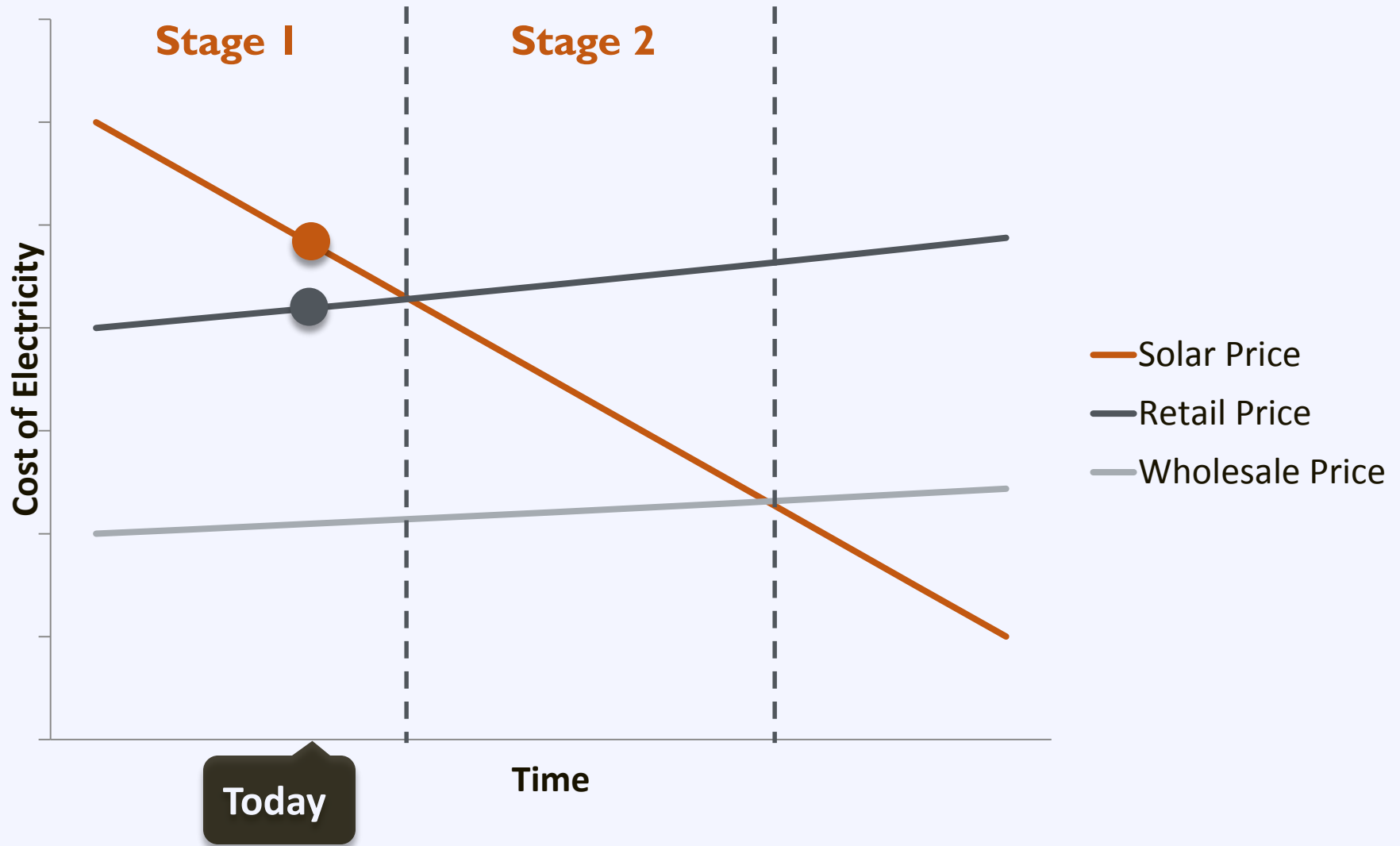


Subsidies and Support

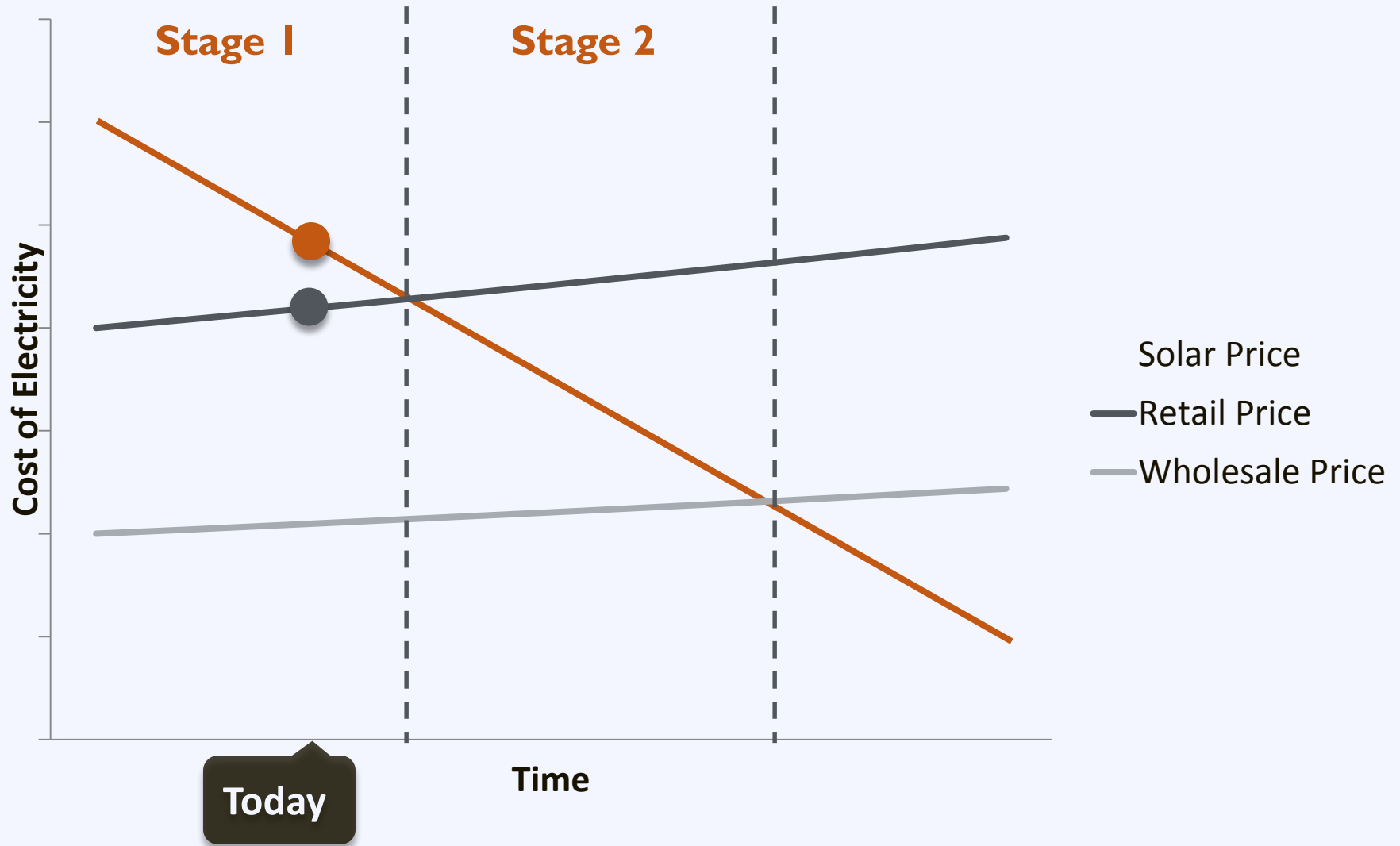
Subsidies for Conventional and Solar Energy, 1950-2010



The Cost of Solar PV

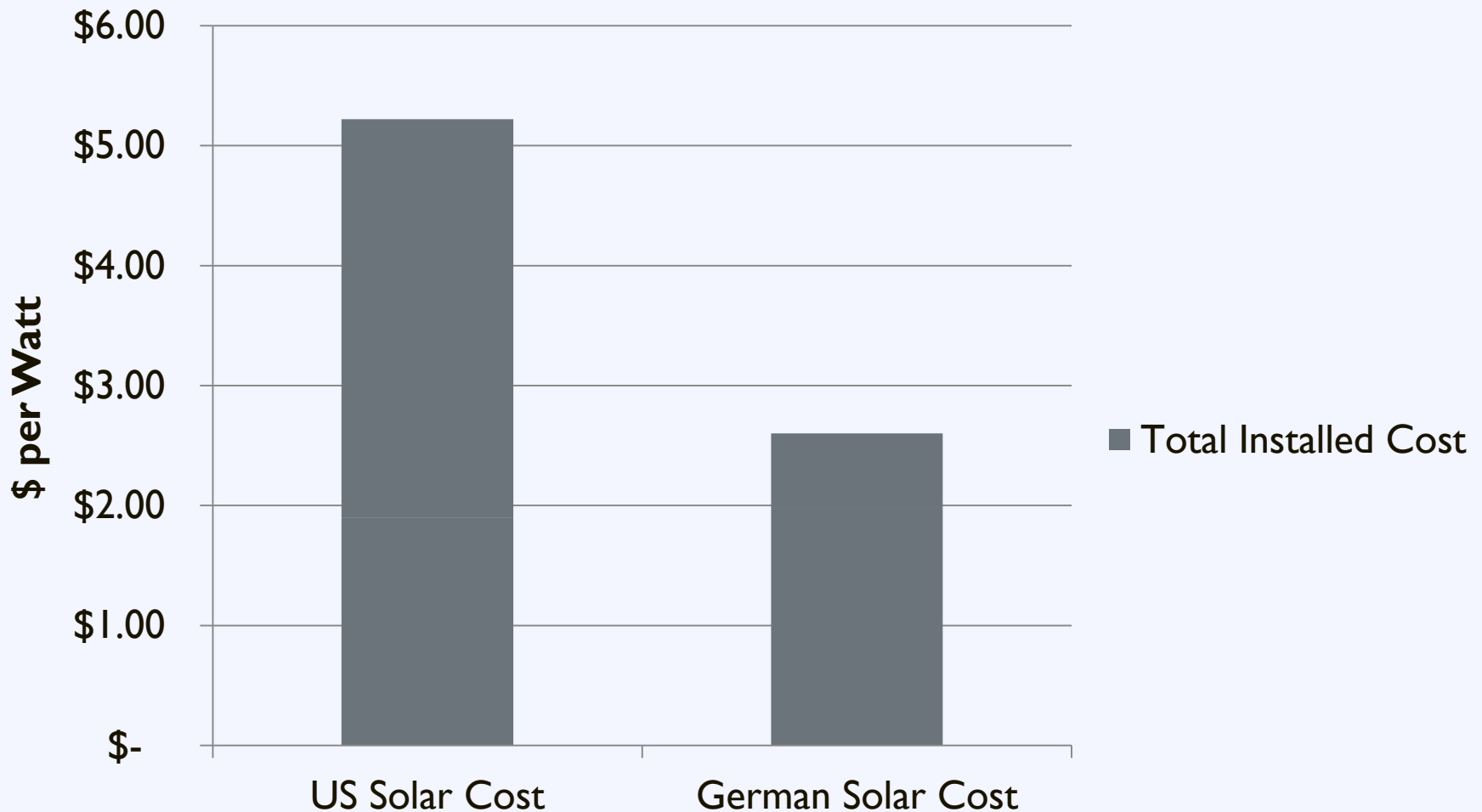


The Cost of Solar PV



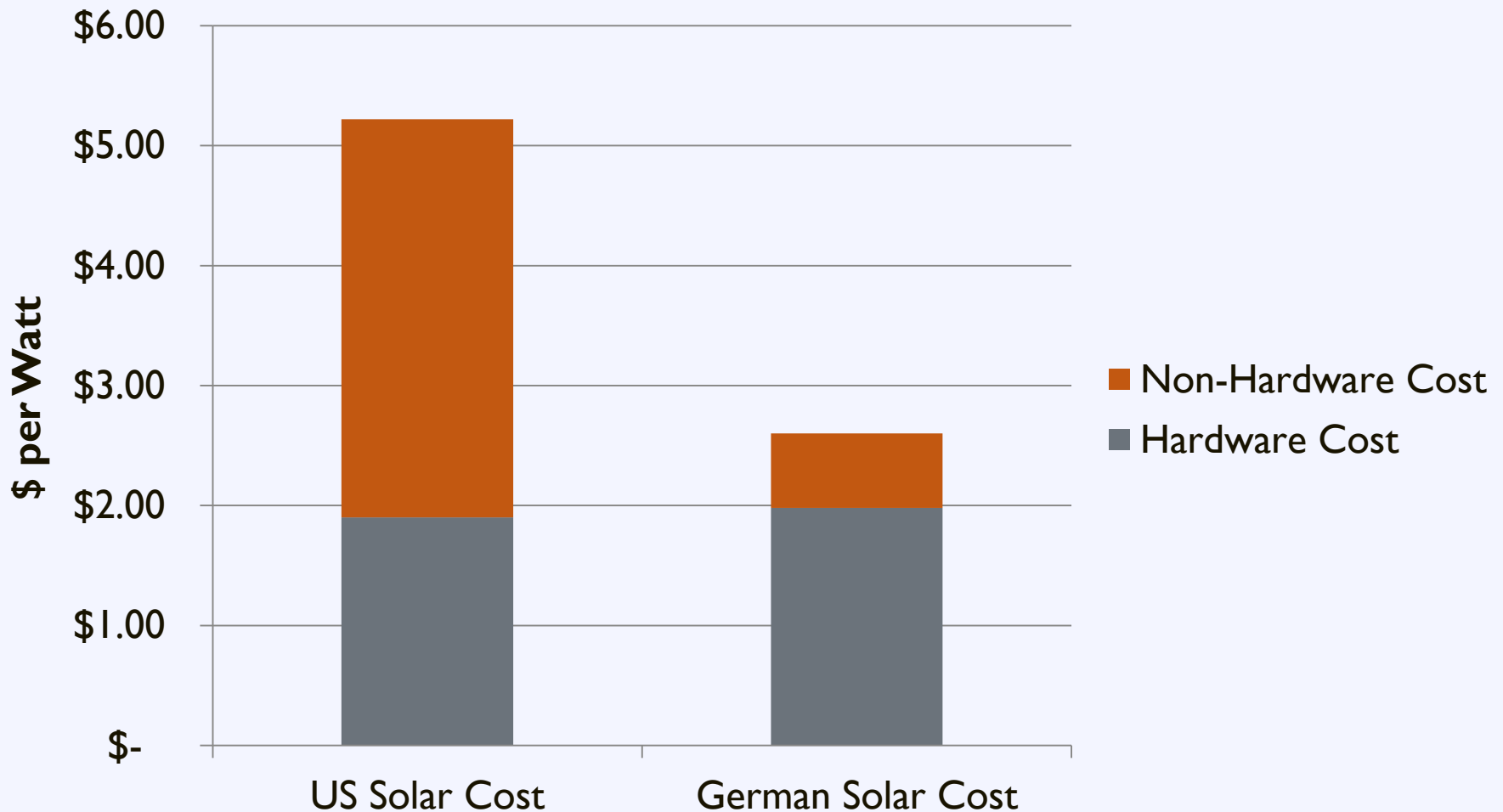
The Cost of Solar in the US

Comparison of US and German Solar Costs



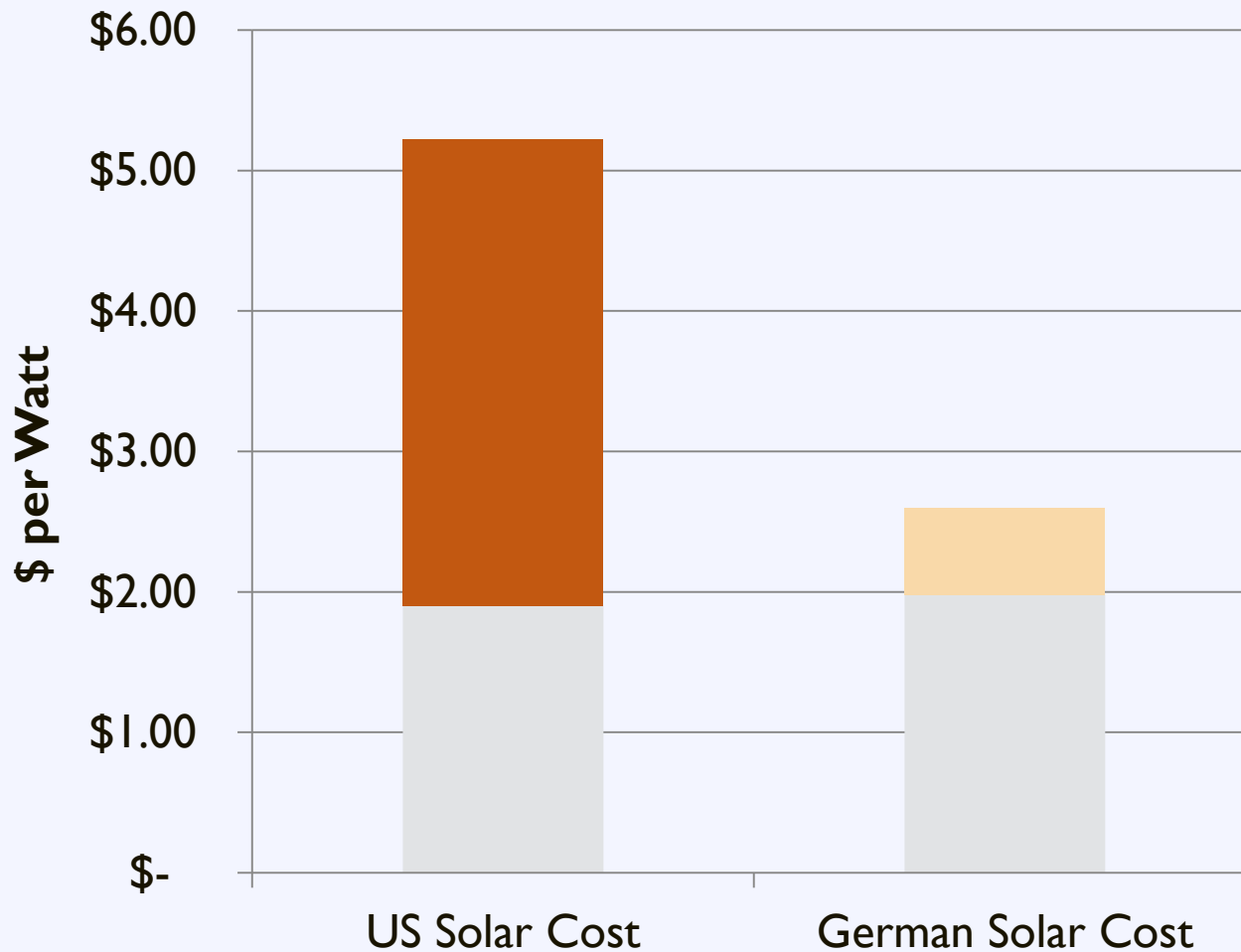
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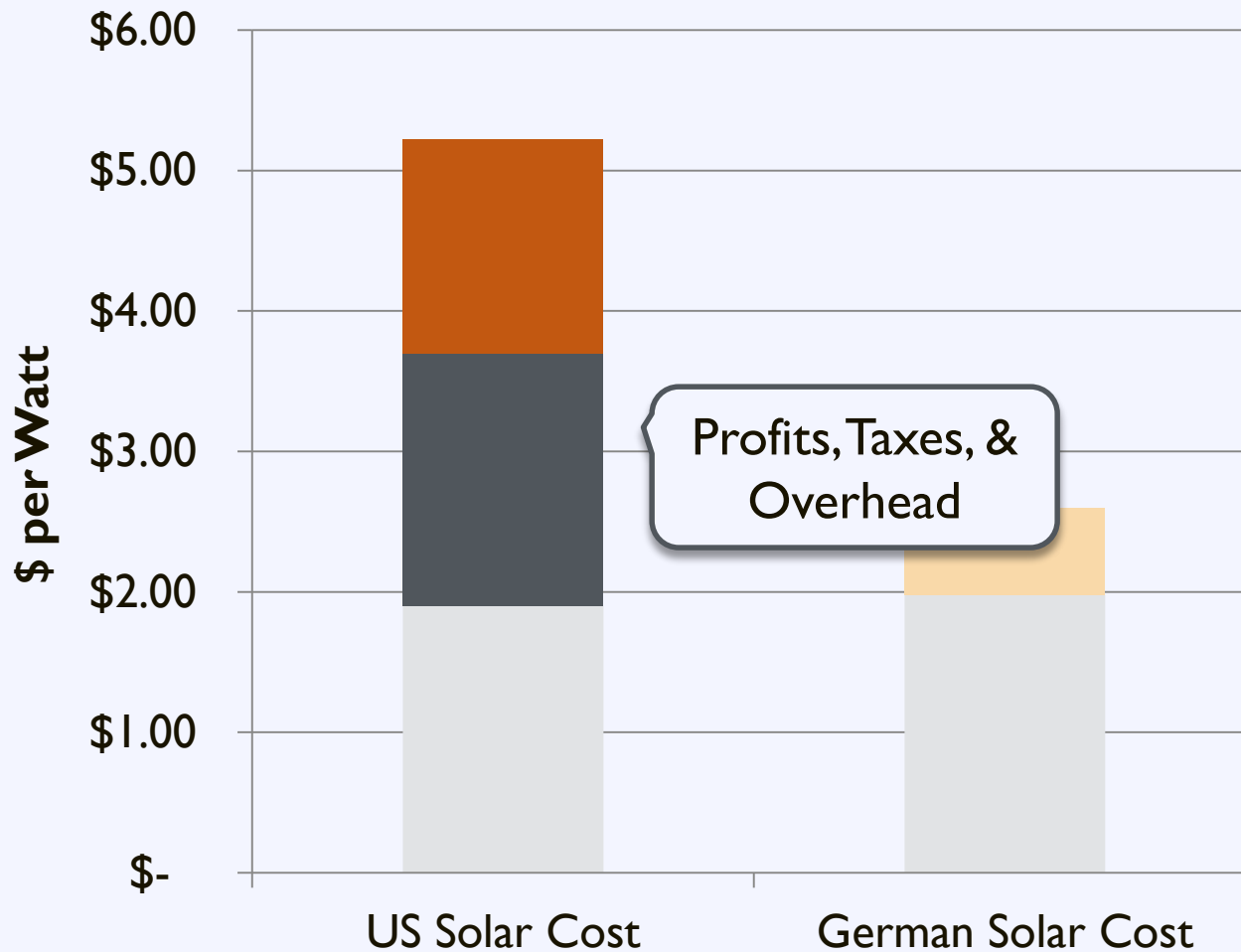
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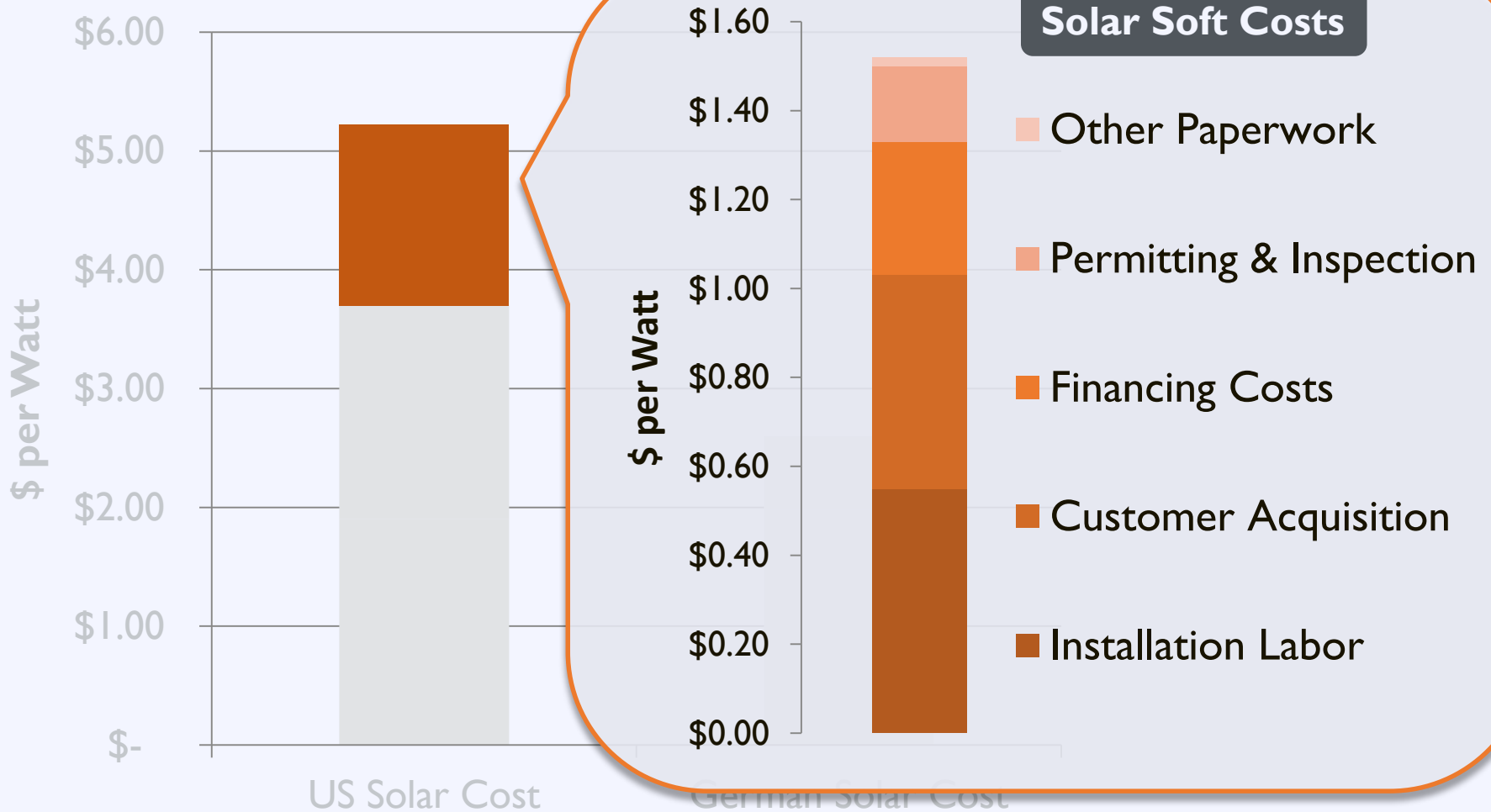
The Cost of Solar in the US

Comparison of US and German Solar Costs



The Cost of Solar in the US

Comparison of US and German Solar Costs



Challenge: Installation Time



**New York City's
Goal**

100 days

from inception to completion



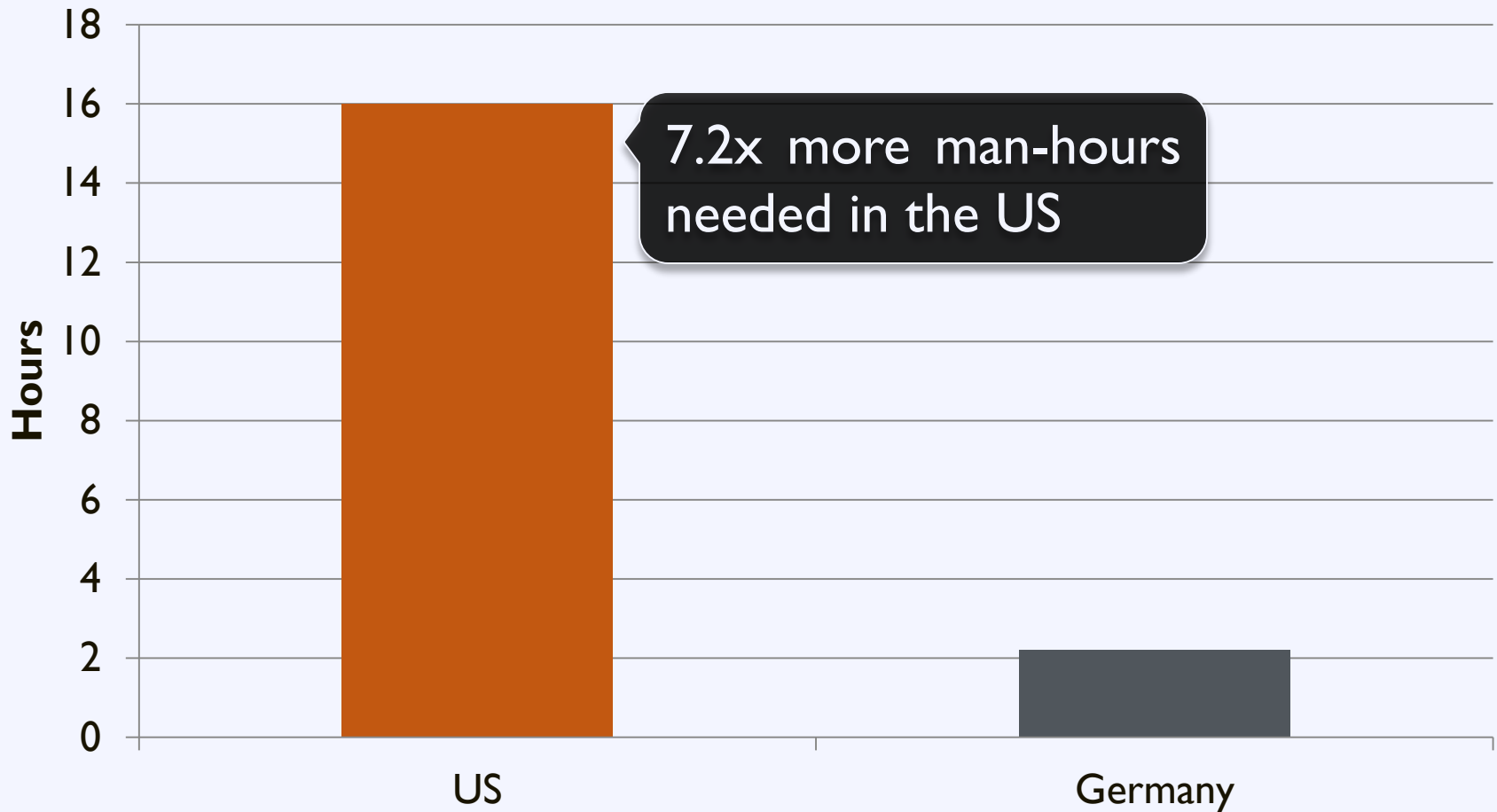
**Germany
Today**

8 days

from inception to completion

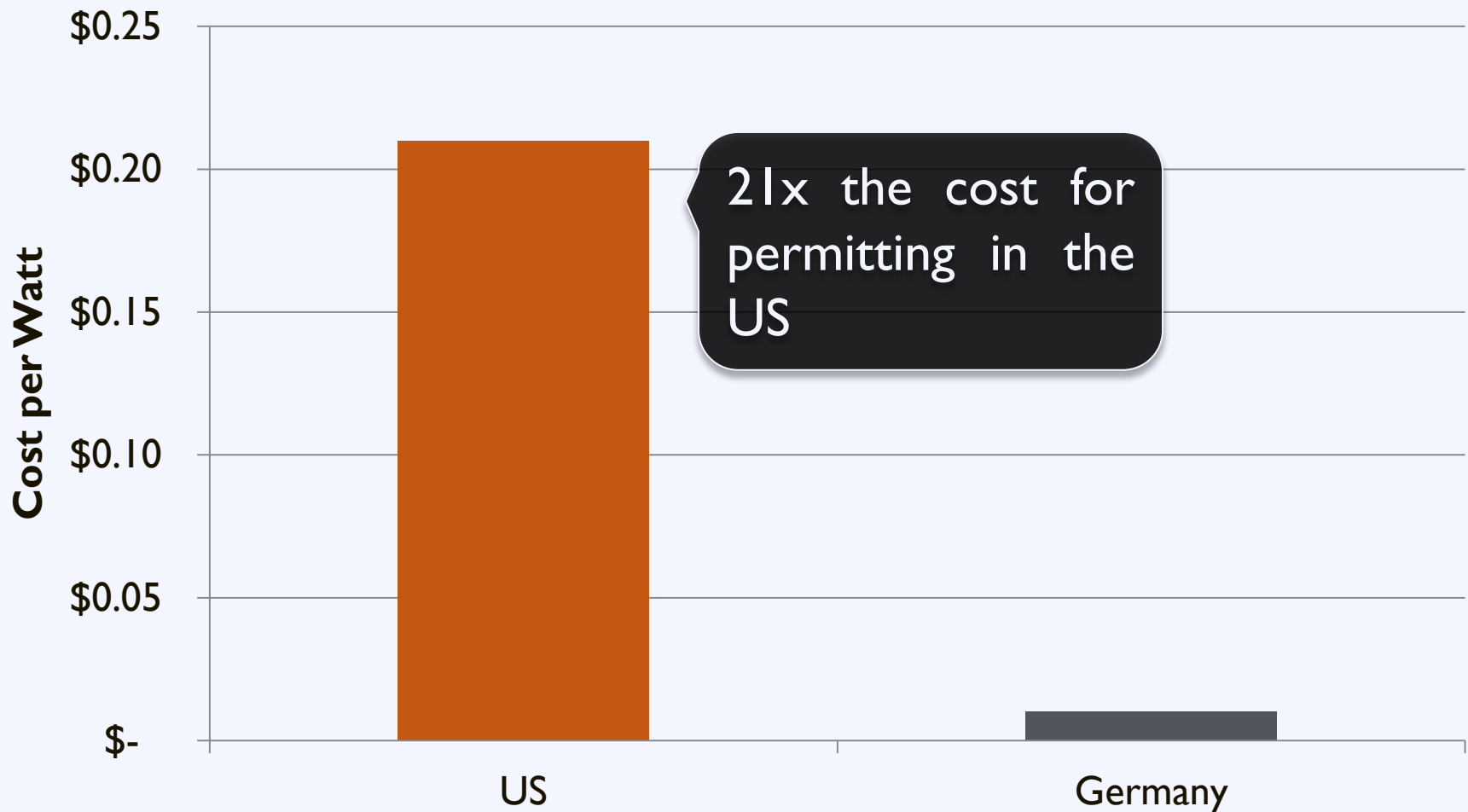
Time to Installation

Average Time to Permit a Solar Installation



Permitting Costs

Average Cost of Permitting in the US and Germany



Germany's Success

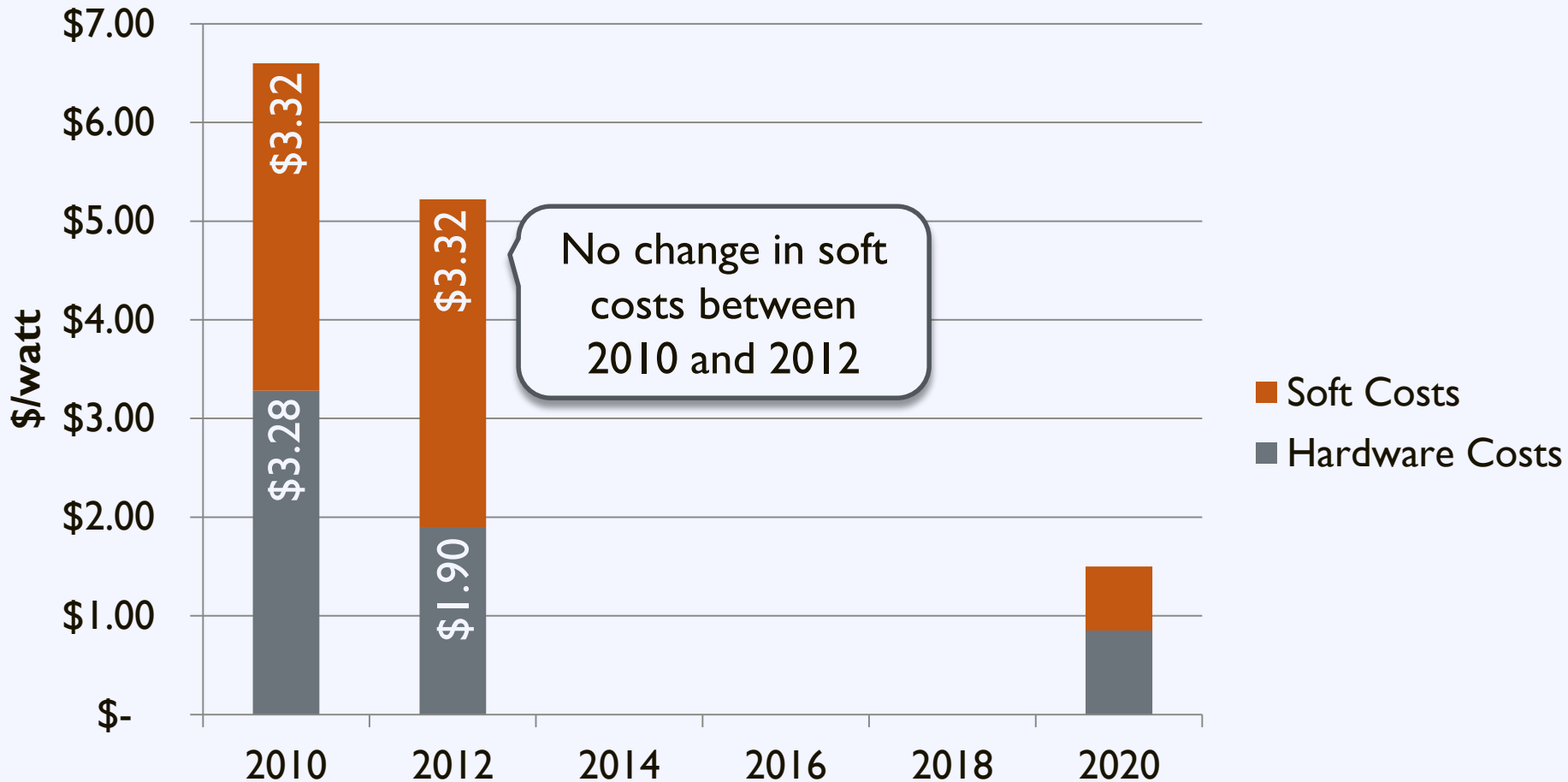
Consistency and Transparency

through

Standardized Processes

The Cost of Solar in the US

Change in Soft Costs and Hardware Costs Over Time



Local Government Impact

What would be the impact of a 25% reduction in local government-addressable soft costs on the value of a 5 kW solar investment?

Q4 2014 US Avg. Residential Installed Cost:		\$3.48/W
Net Present Value:		\$2,744
Payback Period:		15.0 years
After 25% Reduction in addressable soft costs:		\$3.26/W
Net Present Value:		\$3,525
Payback Period:		14.1 years
Difference:		\$0.22/W
Net Present Value:		+ 28.5%
Payback Period:		- 6%

Workshop Goal

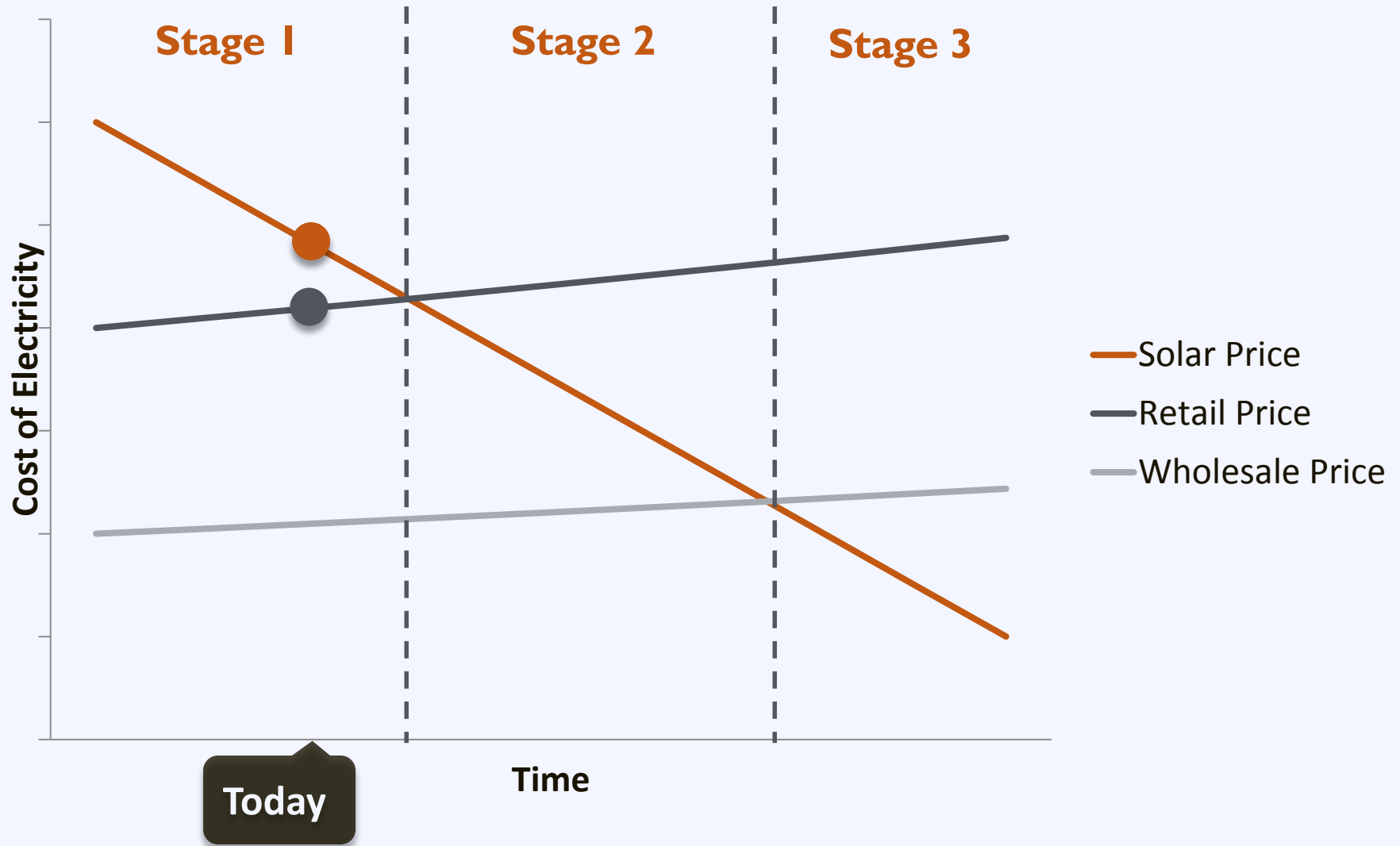
Enable local governments to replicate successful solar practices to **reduce soft costs** and **expand local adoption of solar energy**

Agenda

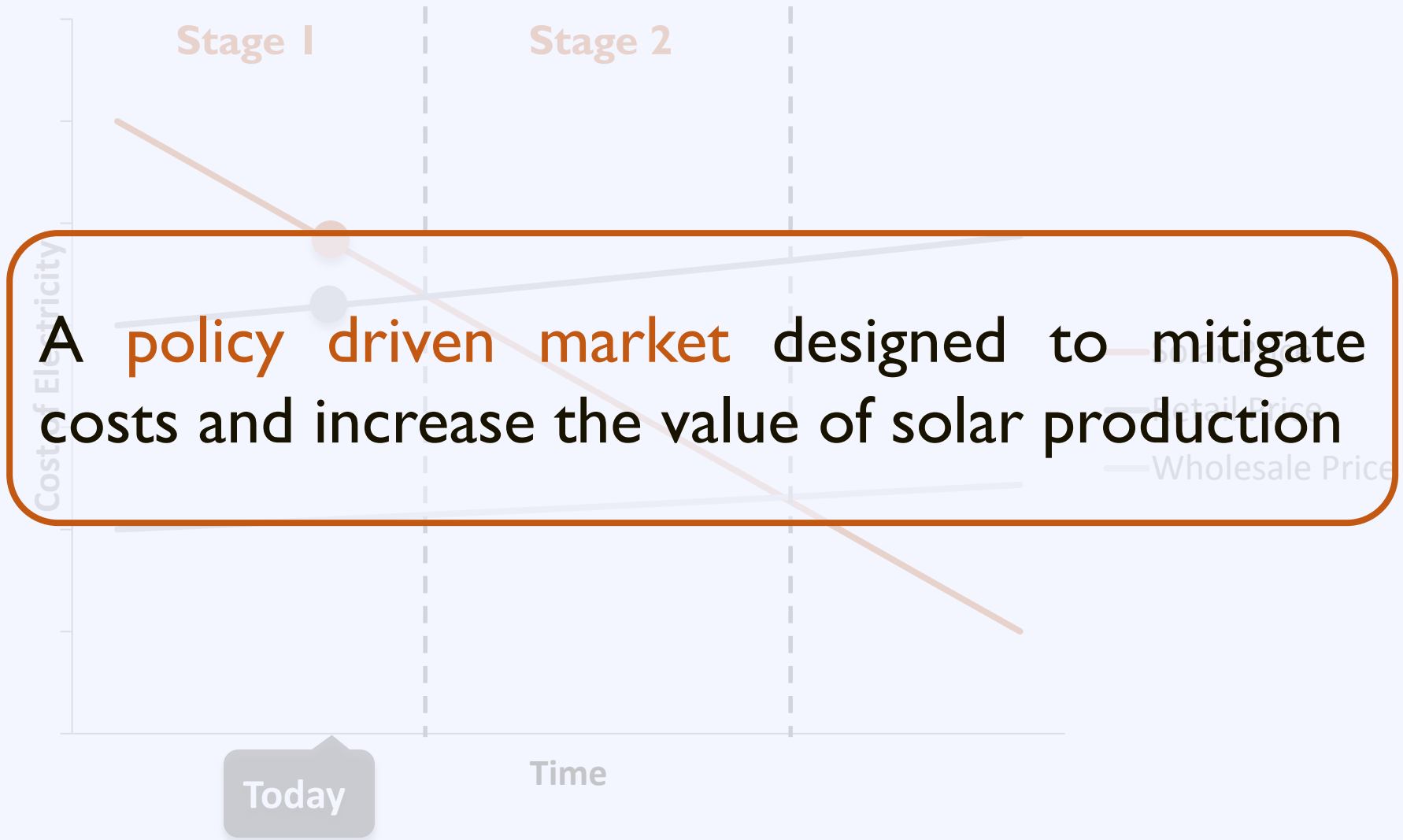
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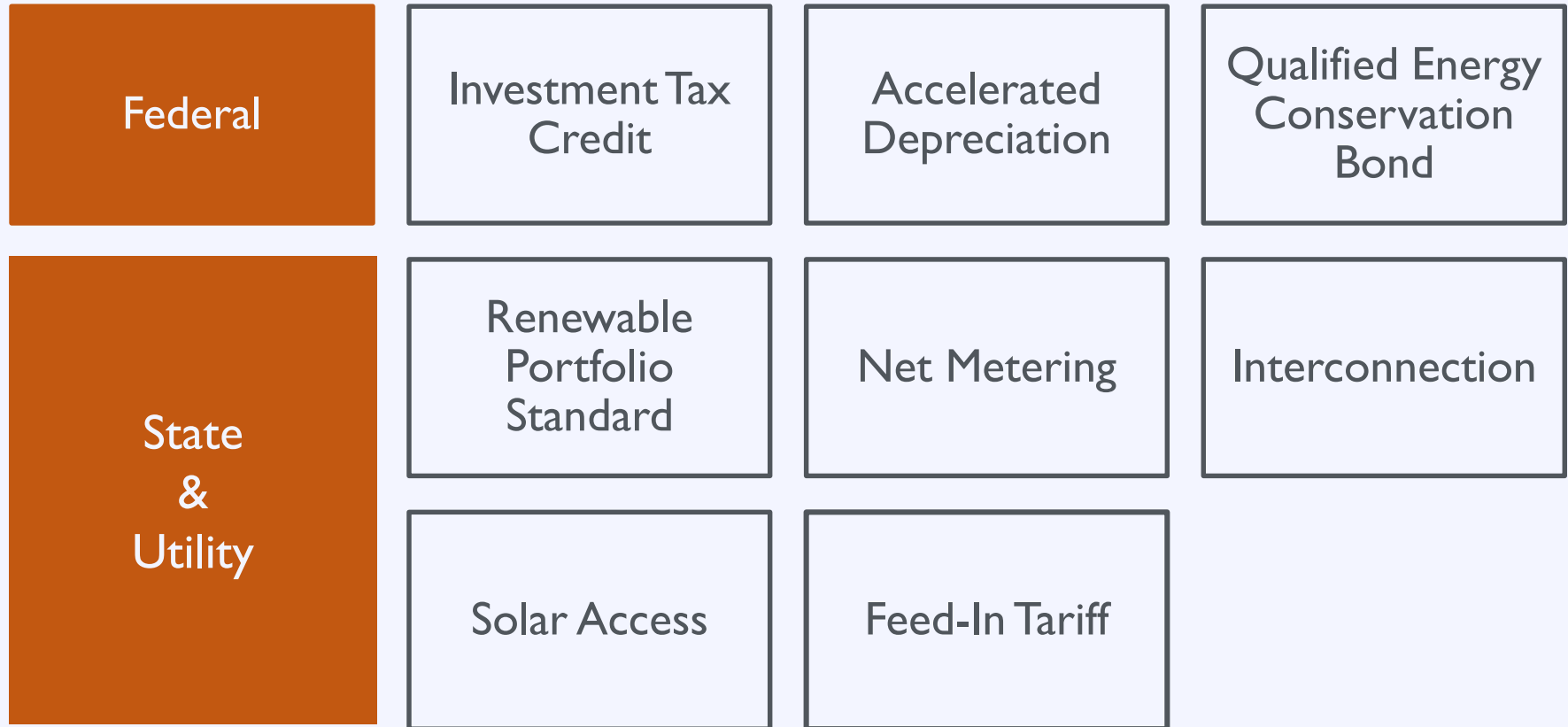
Solar Market: Trends



Solar Market: Trends



A Policy Driven Market



A Policy Driven Market



Investment Tax Credit

Type: Tax Credit

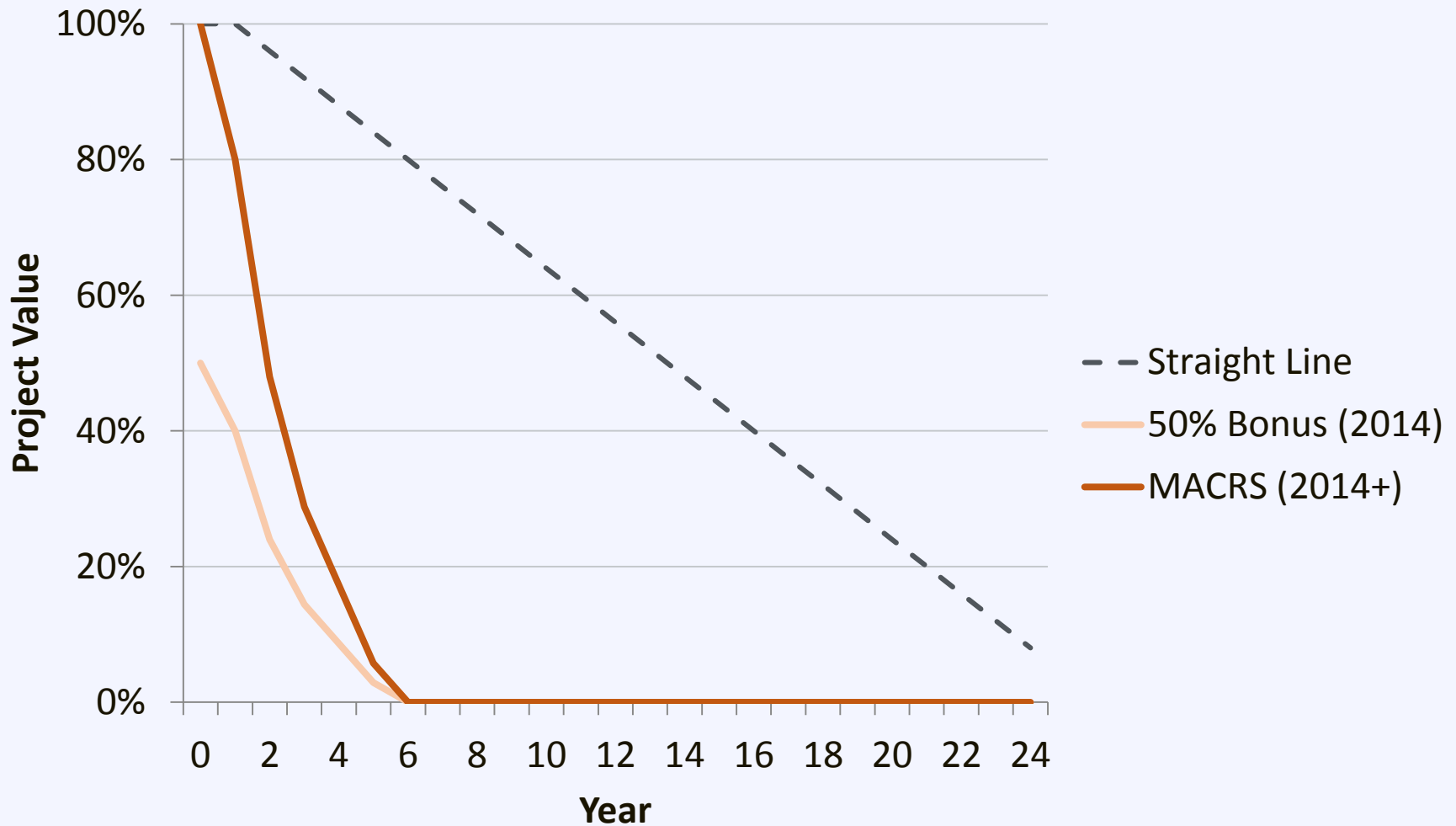
Eligibility: For-Profit Organization

Value: 30% of the installation cost

Availability: Through 12/31/2016

Accelerated Depreciation

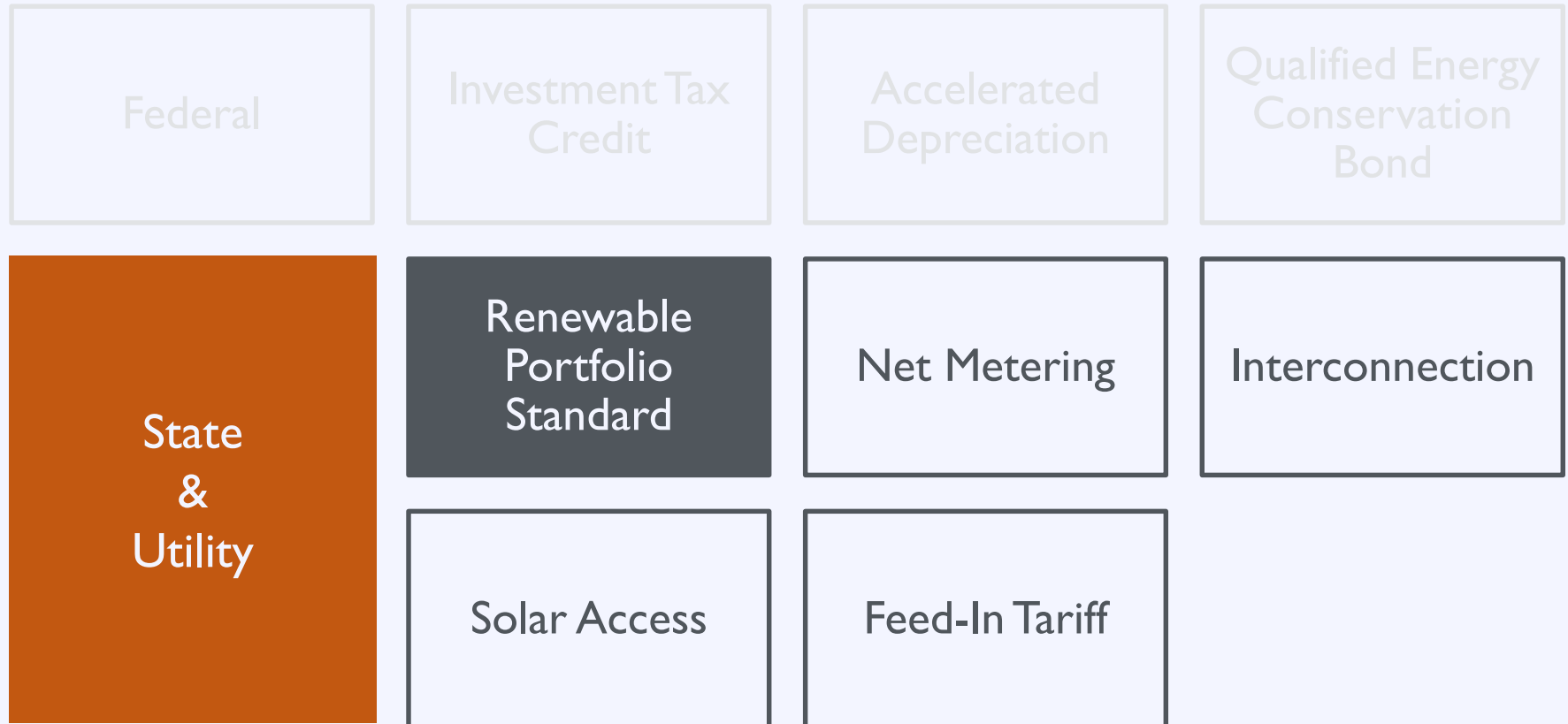
Modified Accelerated Cost-Recovery System (MACRS)



Qualified Energy Conservation Bond

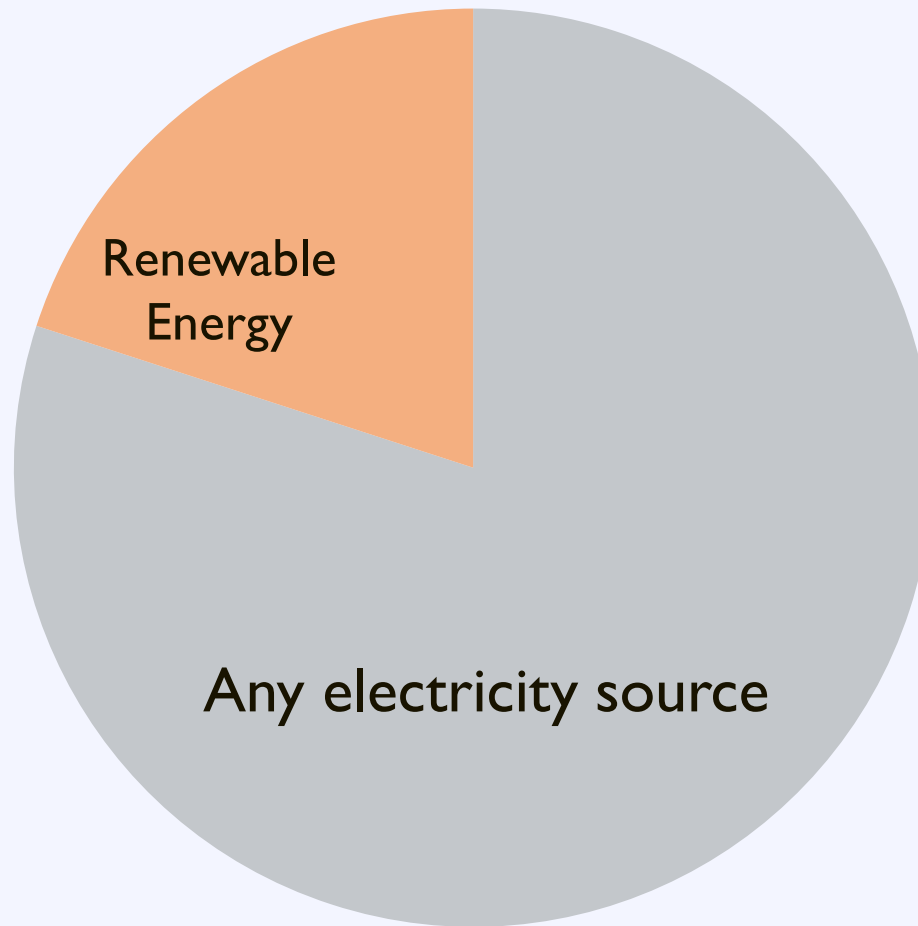


A Policy Driven Market



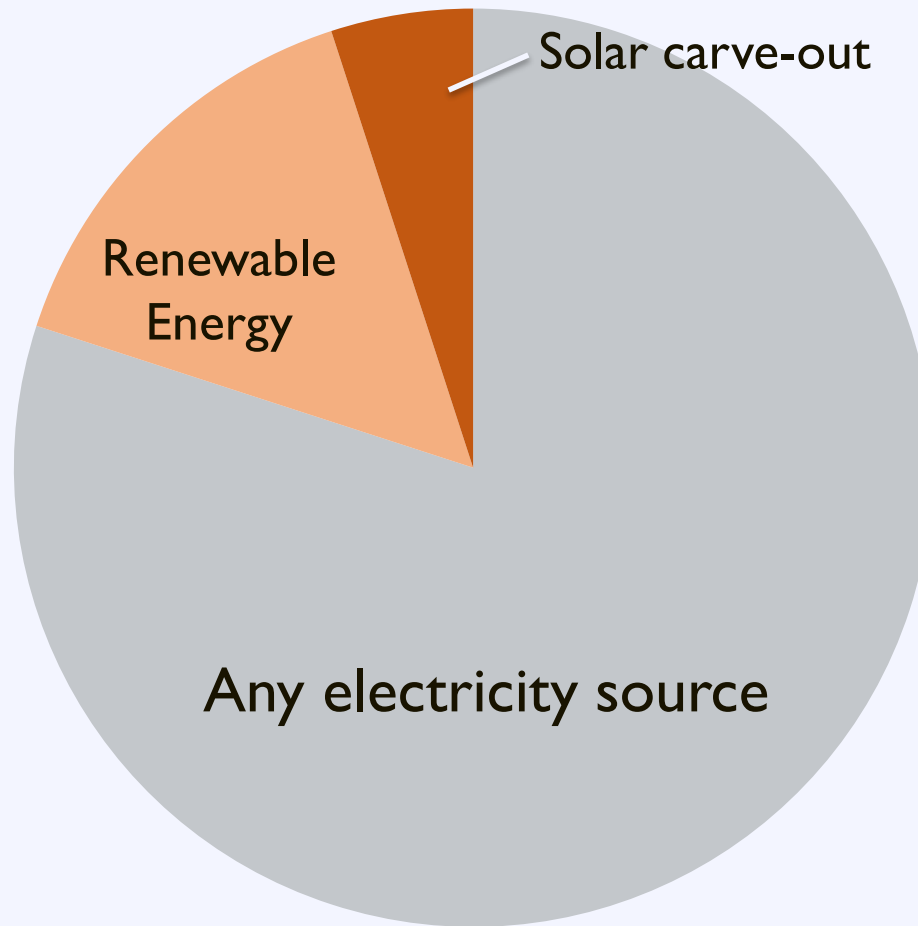
Renewable Portfolio Standard

Retail Electricity Sales



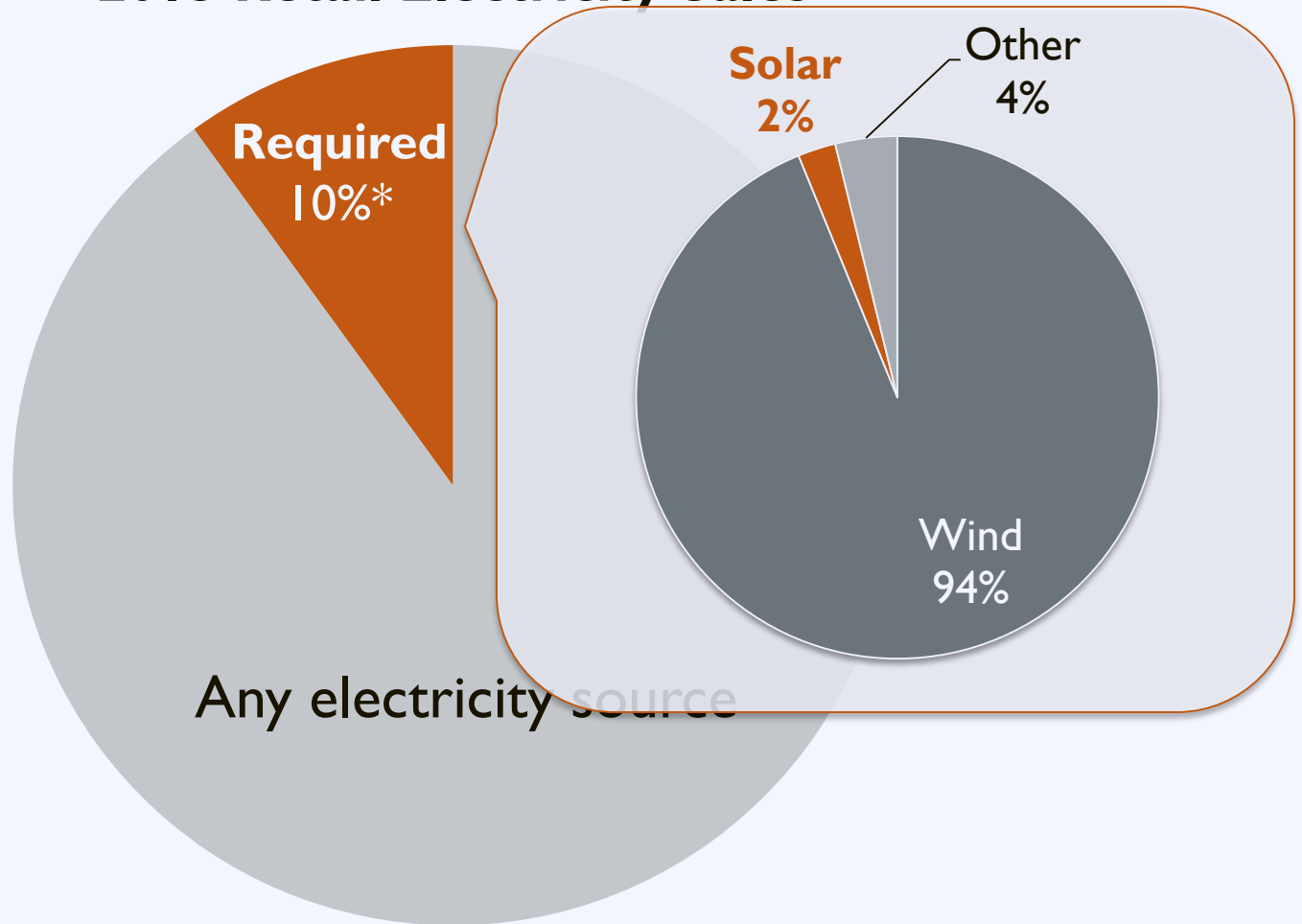
Renewable Portfolio Standard

Retail Electricity Sales



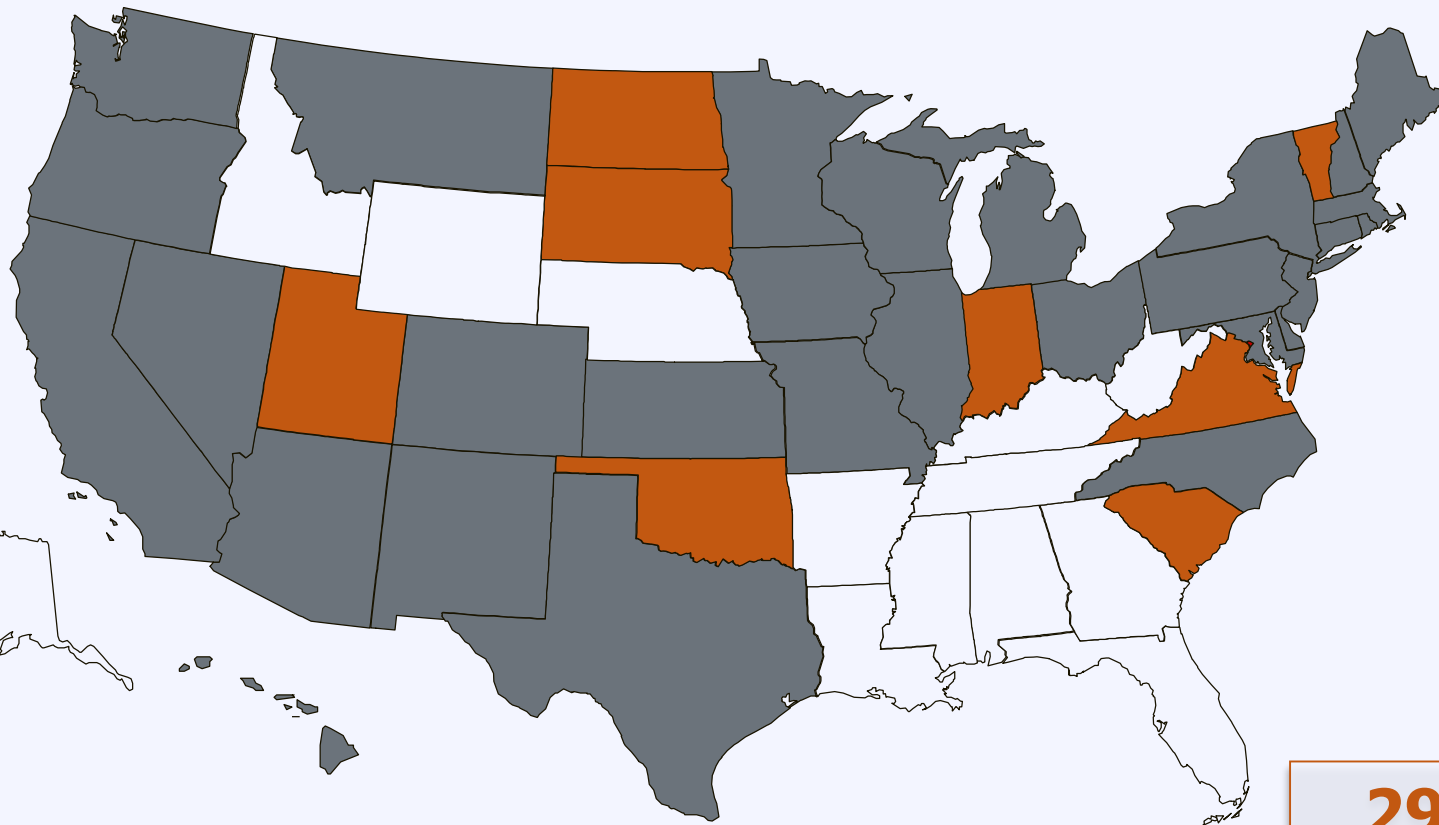
Michigan RPS



2015 Retail Electricity Sales



Renewable Portfolio Standard

www.dsireusa.org / March 2015



-  Renewable portfolio standard
-  Renewable portfolio goal

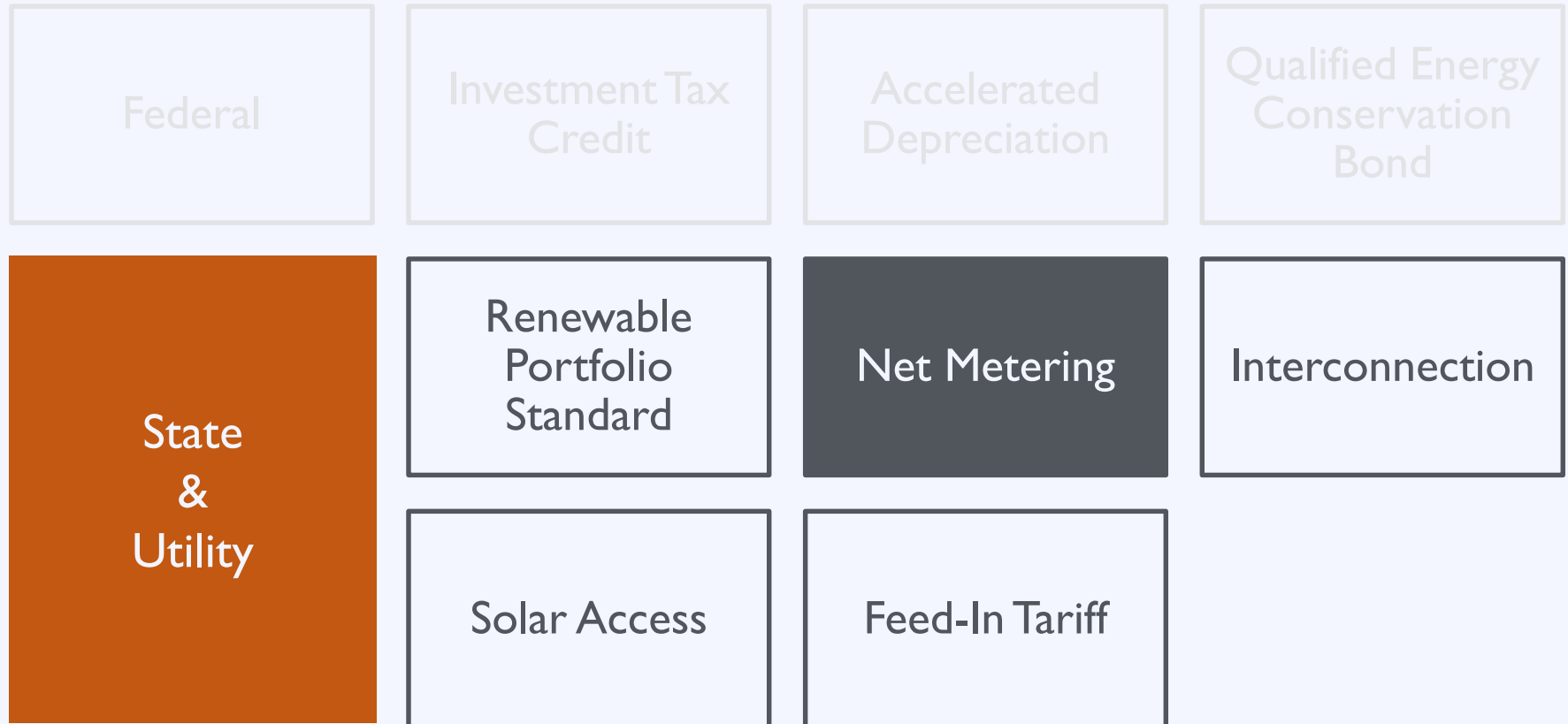
29 states +
Washington DC and 2
territories have
Renewable Portfolio
Standards
(8 states and 2 territories have
renewable portfolio goals)

RPS Impacts: Solar Deployment

RPS and Solar/DG Status of Top Ten Solar States by Cumulative Installed Capacity (as of Q4 2014)

Ranks	State	RPS?	Solar/DG Provision?
1	California	Y	N
2	Arizona	Y	Y
3	New Jersey	Y	Y
4	North Carolina	Y	Y
5	Nevada	Y	Y
6	Massachusetts	Y	Y
7	Hawaii	Y	N
8	Colorado	Y	Y
9	New York	Y	Y
10	Texas	Y	N

A Policy Driven Market

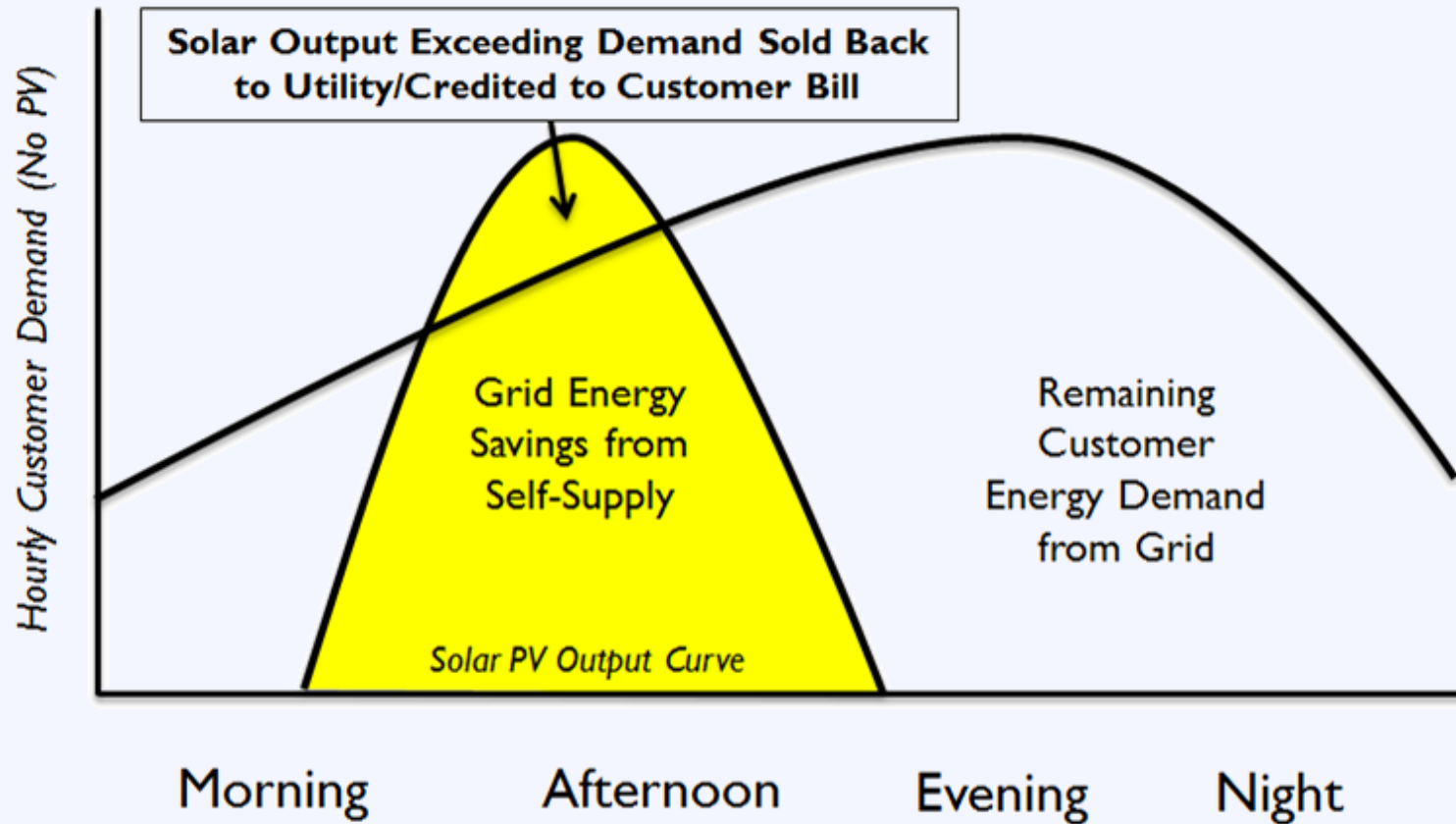


Net Metering

Net metering allows customers to export power to the grid during times of excess generation, and receive credits that can be applied to later electricity usage.

Net Metering

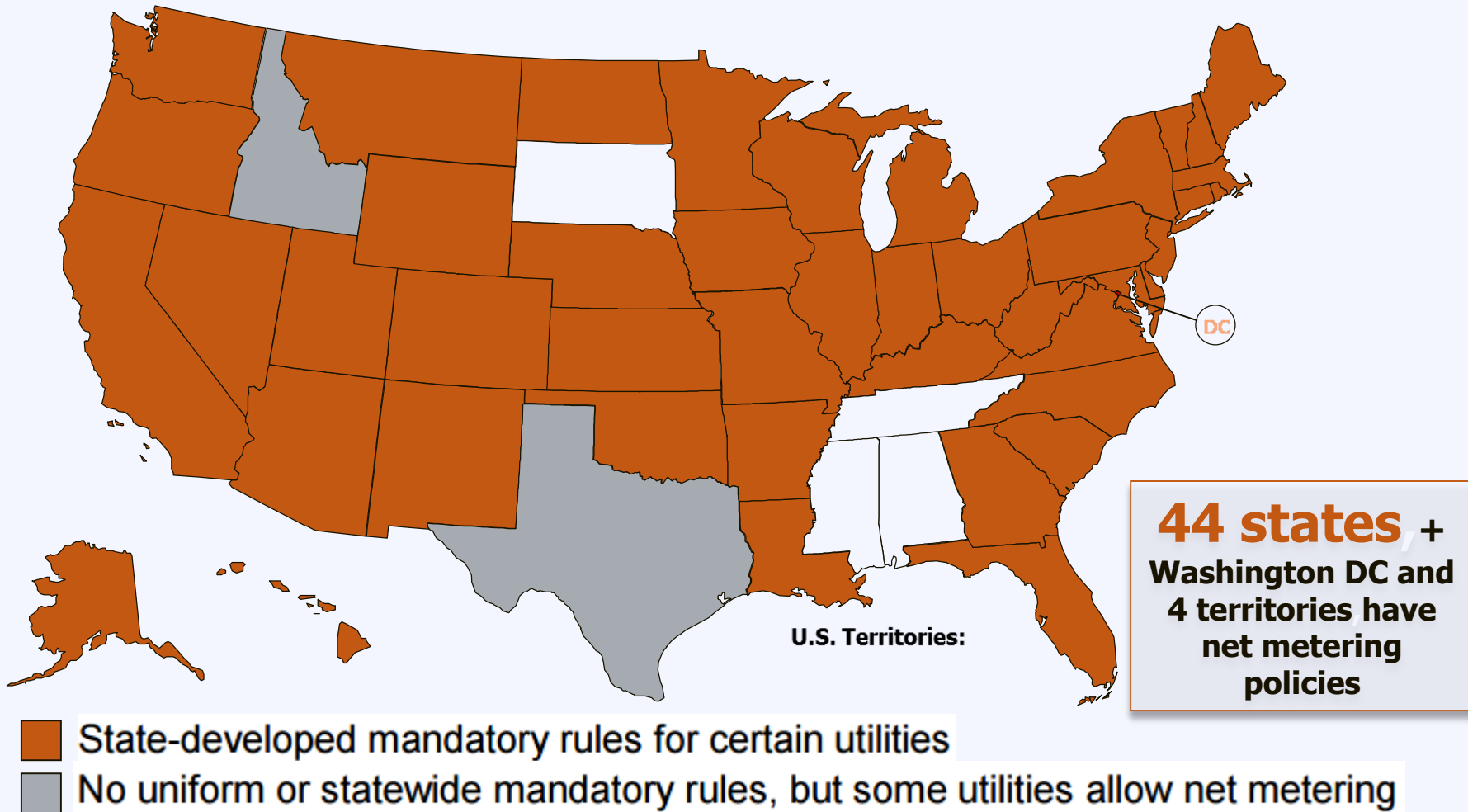
Selling Energy Back to the Utility: Net Metering



Net Metering: Market Share

More than **93%** of distributed
PV Installations are net-metered

Net Metering

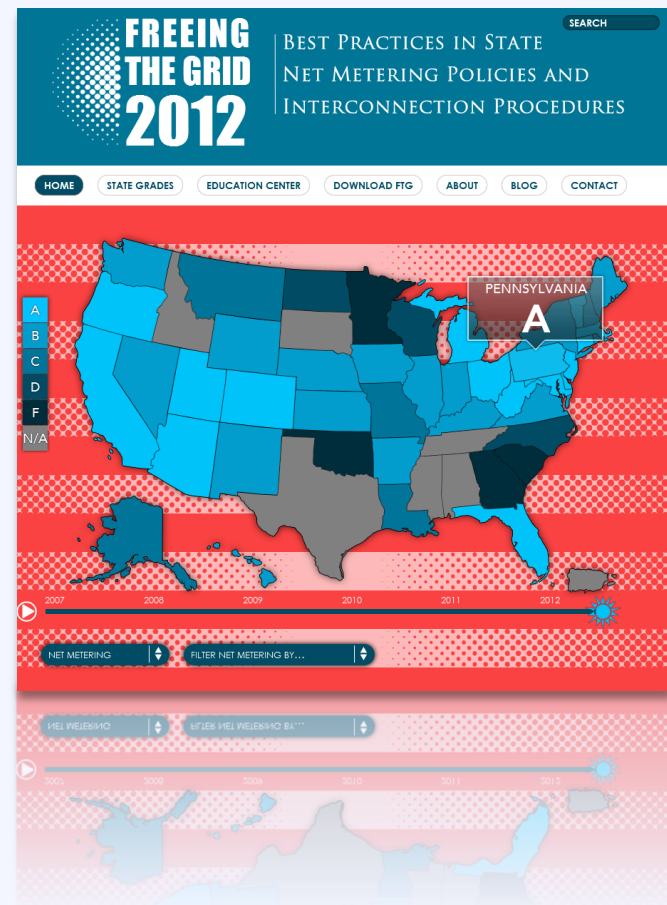


Net Metering: Resources

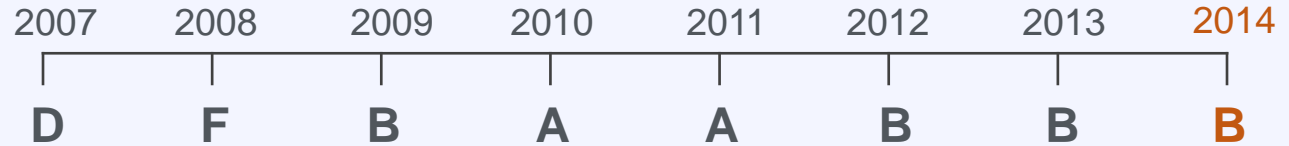
Resource **Freeing the Grid**

Provides a “report card” for state policy on net metering and interconnection

<http://freeingthegrid.org/>



Net Metering: Michigan



Net Excess Credit Value

Retail Rate (<20 kW)

Power Rate (>20 kW)



Credit Rollover

Indefinite



System Capacity Limit

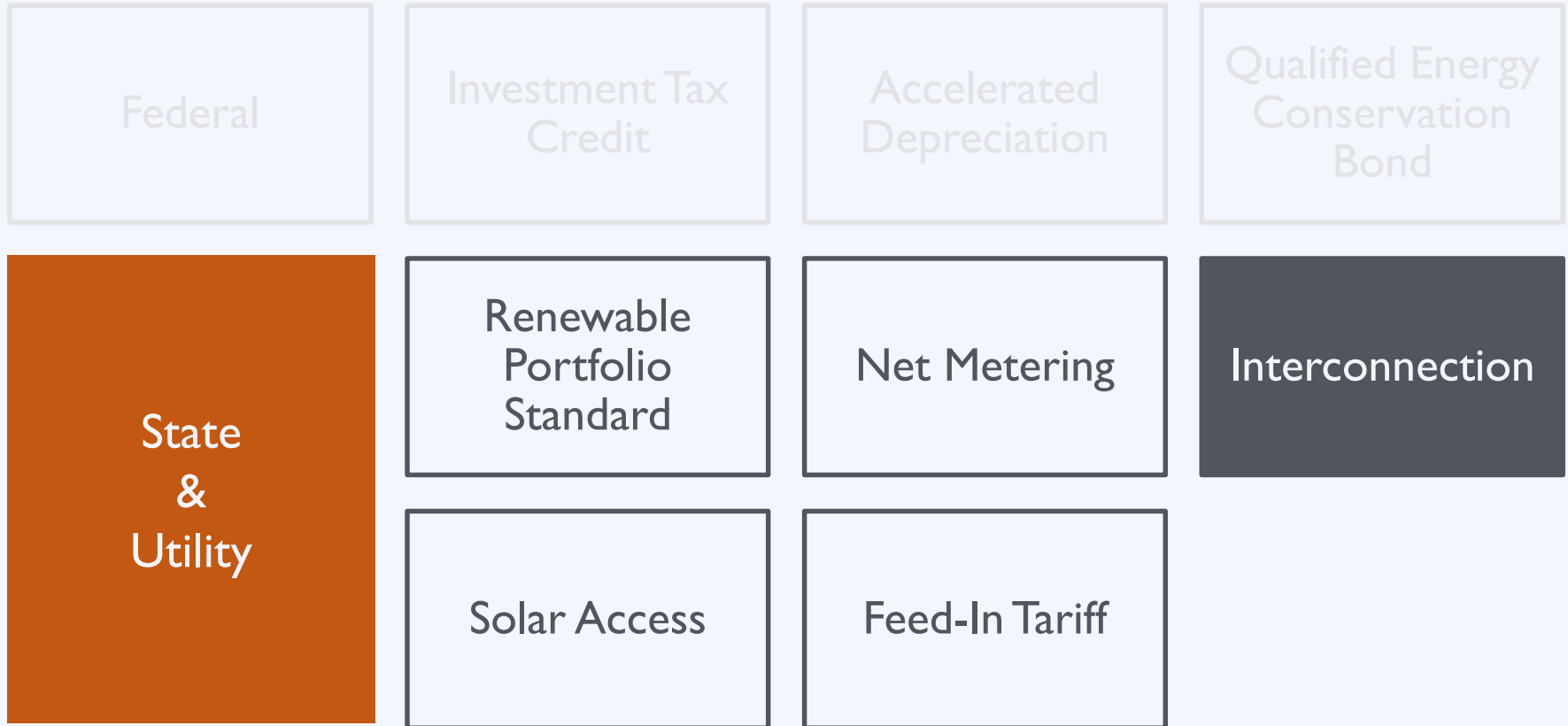
150 kW



Aggregate Limit

0.75% of peak load

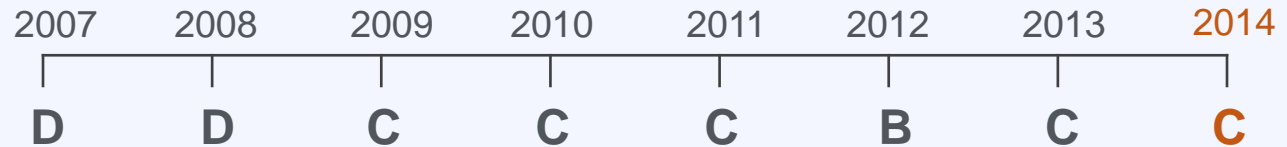
A Policy Driven Market



Interconnection

Standardized interconnection rules require utilities to provide a fair and transparent pathway for customer-generators and other developers of distributed energy resources to interconnect with the utility's grid.

Interconnection: Michigan



Applicable Technologies

Includes solar PV, as well as other distributed generation technologies



Applicable Utilities

IOUs, electric co-ops



System Capacity Limit

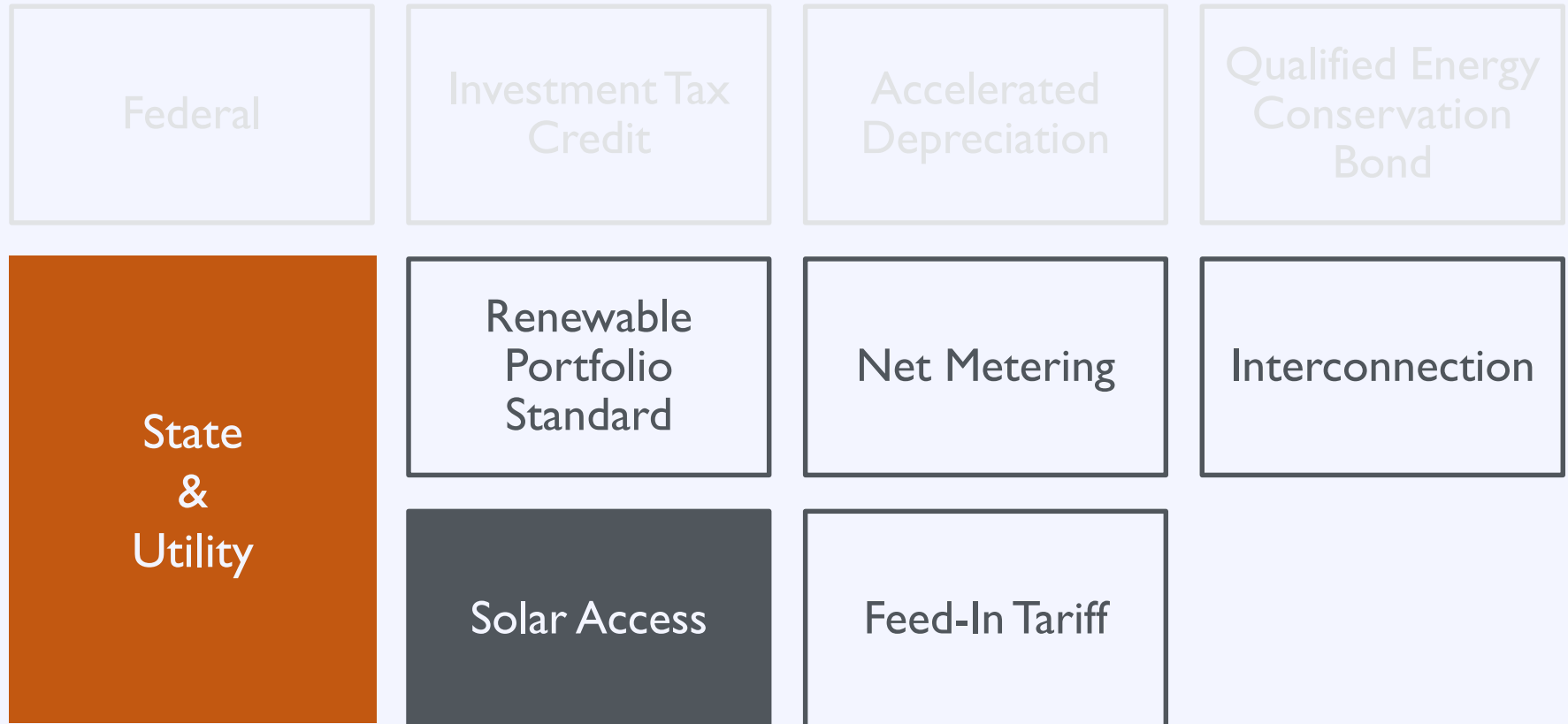
No limit specified



Bonus

Insurance waived for generators up to 25 kW; dispute resolution process

A Policy Driven Market



Solar Access



4525 Collins Ave, Miami Beach, FL

Eden Roc Hotel

Fontainebleau Hotel

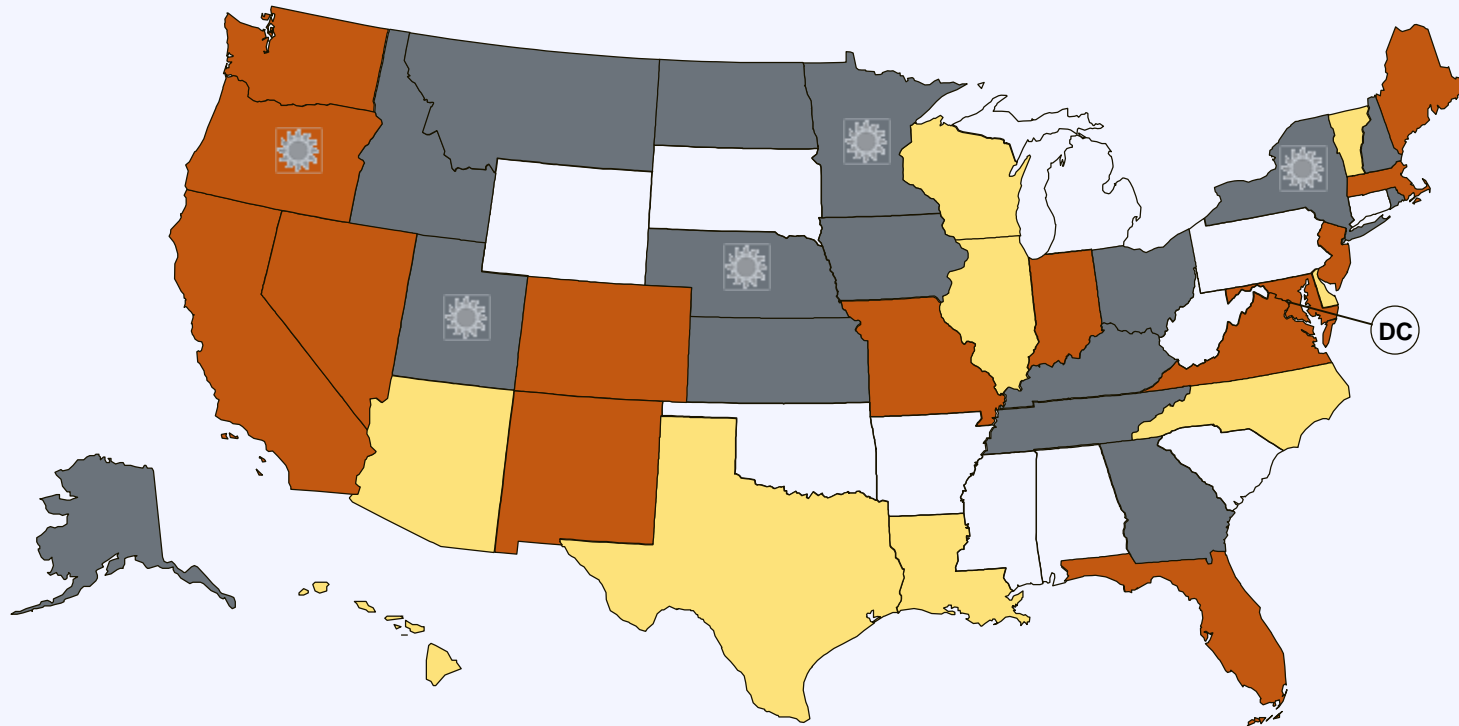
A landowner does not have any legal right to the free flow of light and air across the adjoining land of his neighbor

Solar Access

Solar Access Laws:

1. Increase the likelihood that properties will receive sunlight
2. Protect the rights of property owners to install solar
3. Reduce the risk that systems will be shaded after installation

Solar Access



■ Solar Easements Provision

■ Solar Rights Provision

■ Solar Easements and Solar Rights Provisions

● U.S. Virgin Islands

☀ Local option to create solar rights provision

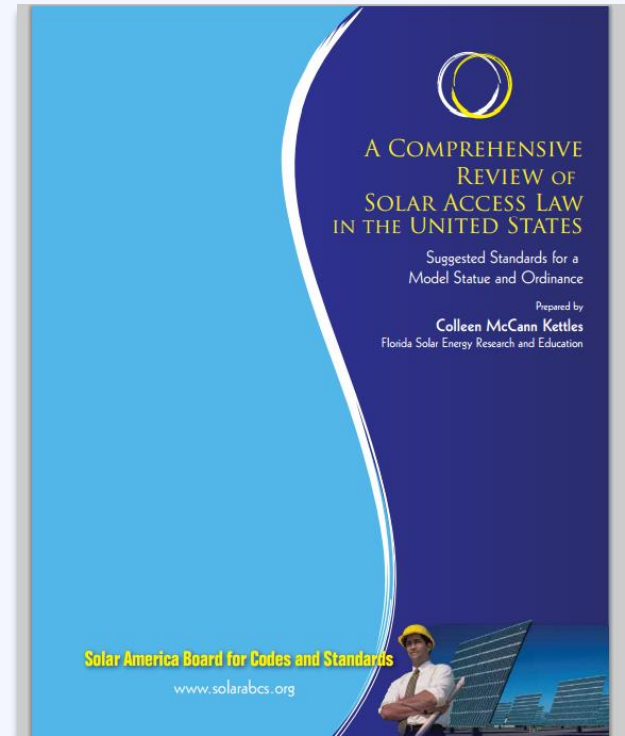
Solar Access

Resource

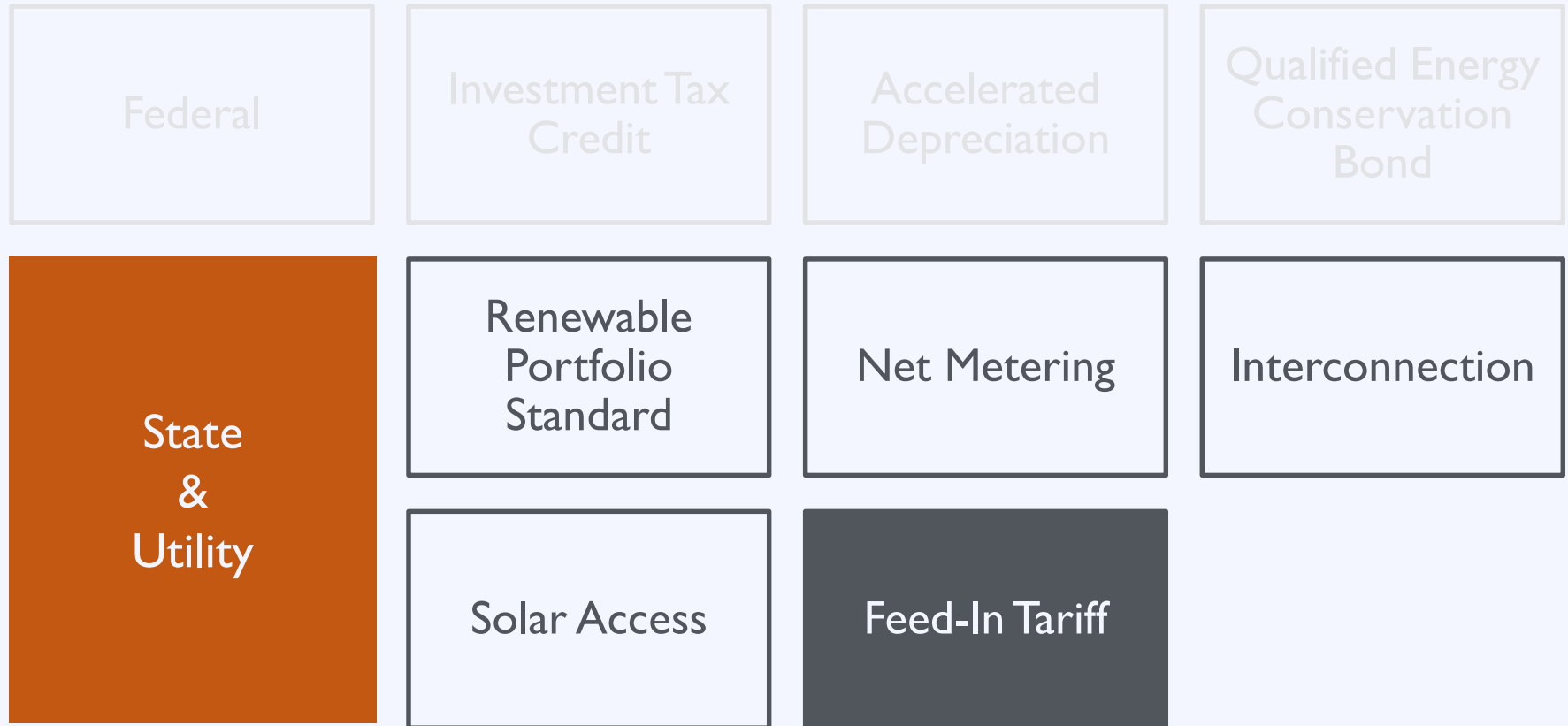
Solar America Board for Codes & Standards

A comprehensive review of solar access law in the US – Suggested standards for a model ordinance

www.solarabcs.org



A Policy Driven Market



Feed-In Tariff

- Alternative to net metering
- “Buy-All, Sell-All”
- Contract to buy solar electricity at special rate over long (10-20 years) time period

Feed-In Tariff

- Consumers Energy - Experimental Advanced Renewable Program (EARP)
 - Payments (through Aug. 2029)
 - Residential: \$0.24/kWh
 - Non-residential: \$0.199/kWh
 - Max size: 100% of consumption
 - Residential: 20 kW residential
 - Non-residential: 150 kW
 - System constructed 70% Michigan labor or at least 50% manufactured/assembled in Michigan

Agenda

- | | |
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| 11:50 – 12:15 | <i>Break and Grab Lunch</i> |
| 12:15 – 12:50 | Planning for Solar: Getting Solar Ready |
| 12:50 – 1:25 | Solar Market Development Tools |
| 1:25 – 1:35 | <i>Break</i> |
| 1:35 – 2:20 | Local Speakers |
| 2:20 – 3:00 | Developing and Solar Policy Implementation Plan for |

Your Community and Next Steps

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Your Community and Next Steps

Effective Local Solar Policy

Local Solar Policy

Planning for Solar

Solar in Development Regulation

Effective Solar Permitting Process

Solar Market Development Tools

Effective Local Solar Policy

Local Solar
Policy

Planning for
Solar

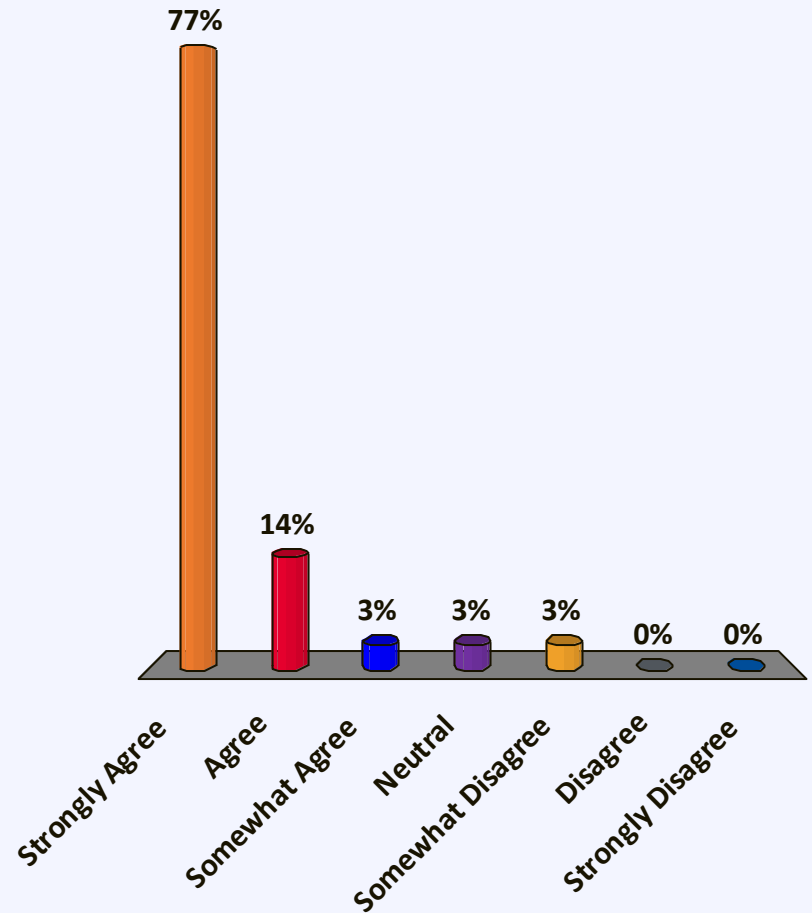
Visioning &
goal setting

Effective Solar
Permitting
Process

Solar Market
Development
Tools

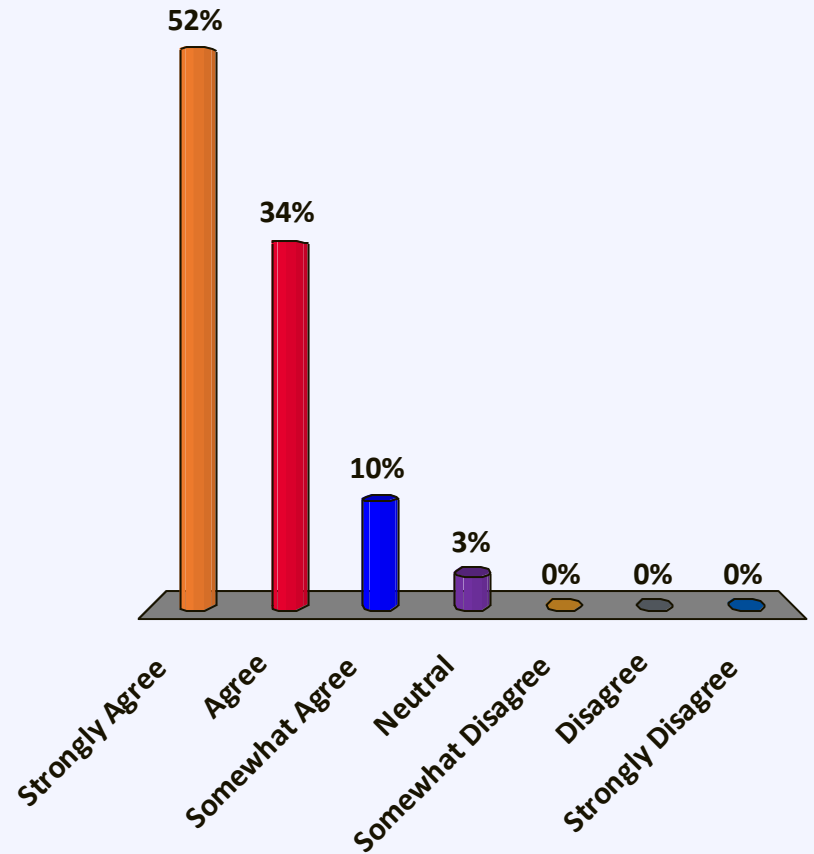
Solar advances your energy goals

- A. Strongly Agree
- B. Agree
- C. Somewhat Agree
- D. Neutral
- E. Somewhat Disagree
- F. Disagree
- G. Strongly Disagree



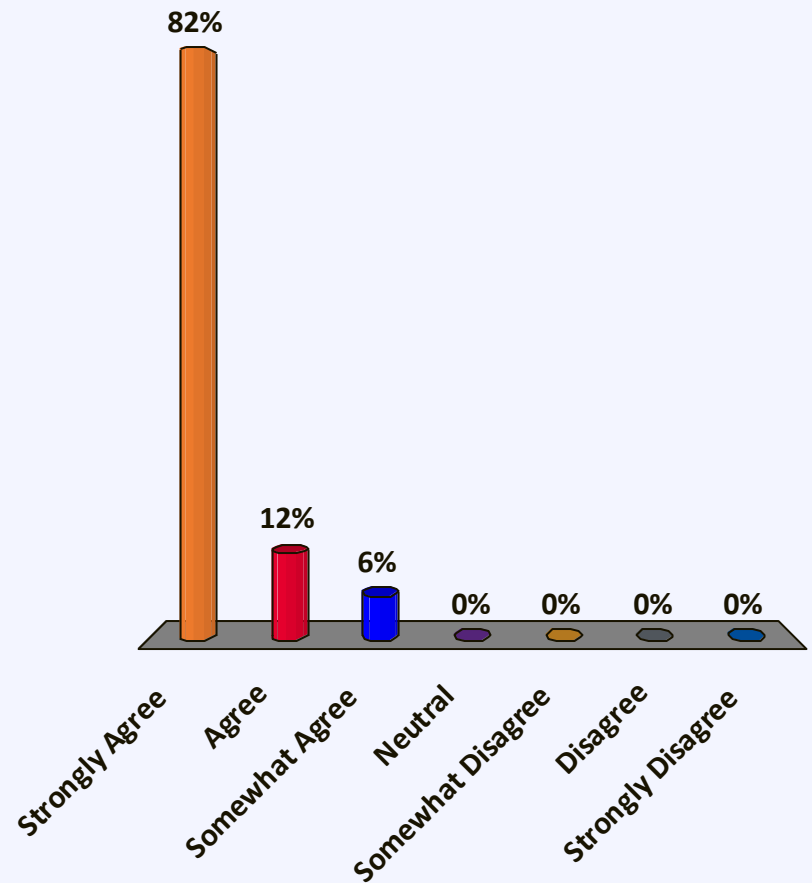
Solar advances your economic development goals

- A. Strongly Agree
- B. Agree
- C. Somewhat Agree
- D. Neutral
- E. Somewhat Disagree
- F. Disagree
- G. Strongly Disagree



Solar advances your environmental & health goals

- A. Strongly Agree
- B. Agree
- C. Somewhat Agree
- D. Neutral
- E. Somewhat Disagree
- F. Disagree
- G. Strongly Disagree



Visioning: Scales & Contexts

Poll

Is solar on residential rooftops appropriate for your community?

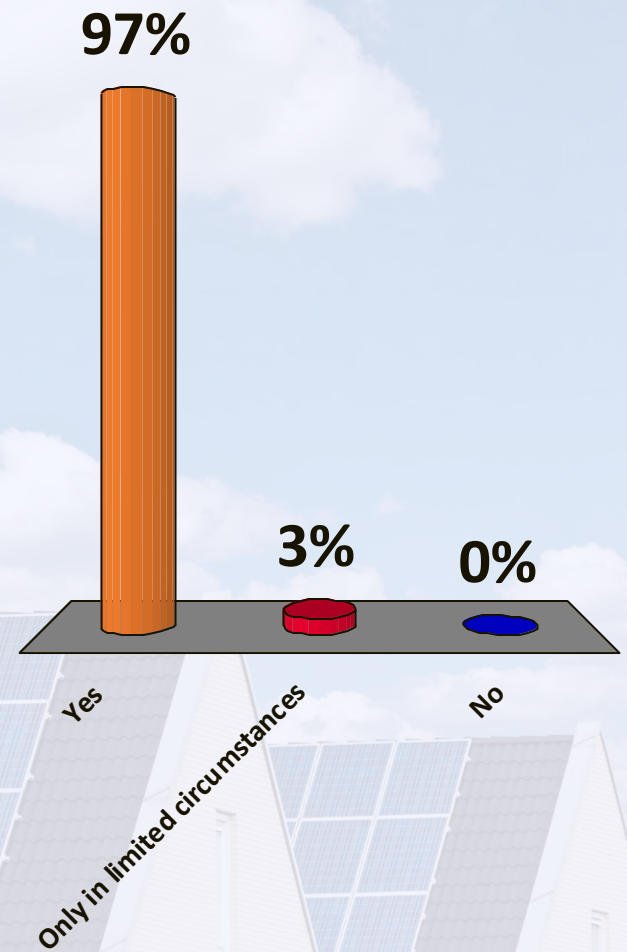


Visioning: Scales & Contexts

Poll

Is solar on residential rooftops appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



Visioning: Scales & Contexts

Poll

Is solar on
commercial
rooftops
appropriate for
your community?

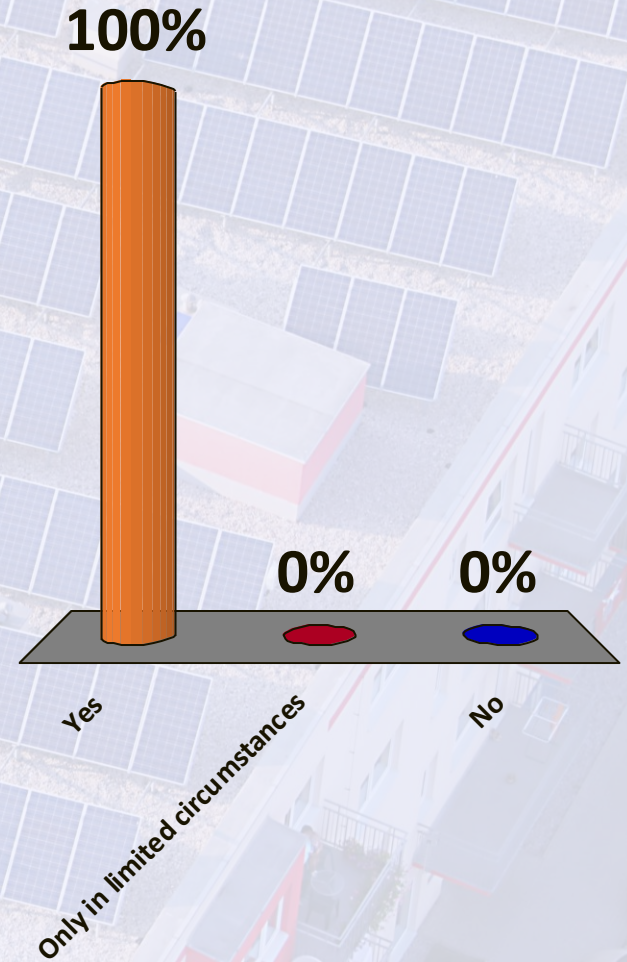


Visioning: Scales & Contexts

Poll

Is solar on
commercial
rooftops
appropriate for
your community?

- A. Yes
- B. Only in limited
circumstances
- C. No



Visioning: Scales & Contexts

Poll

Is solar on historic structures appropriate for your community?

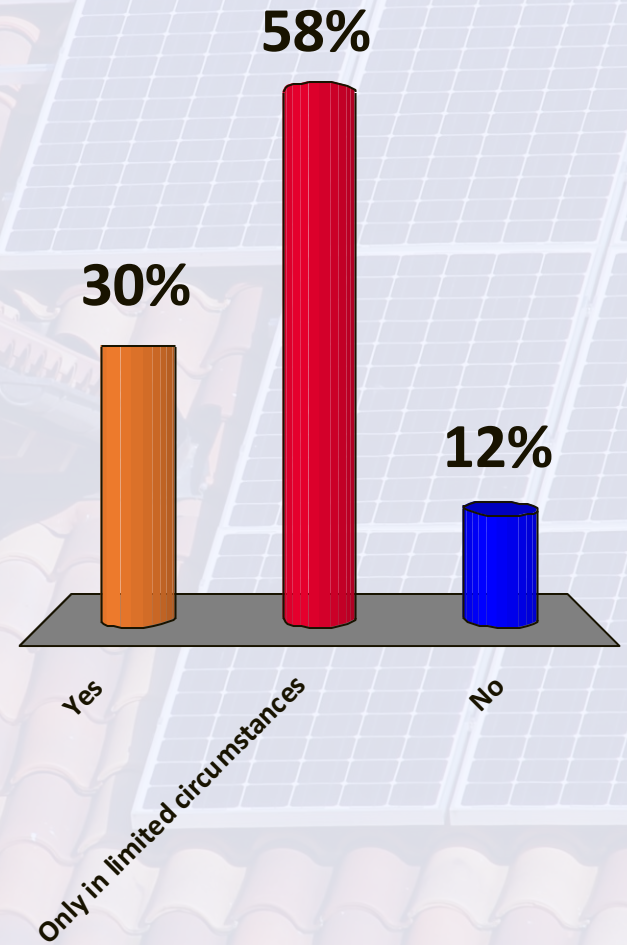


Visioning: Scales & Contexts

Poll

Is solar on historic structures appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



Visioning: Scales & Contexts

Poll

Is solar on
brownfields
appropriate for
your community?

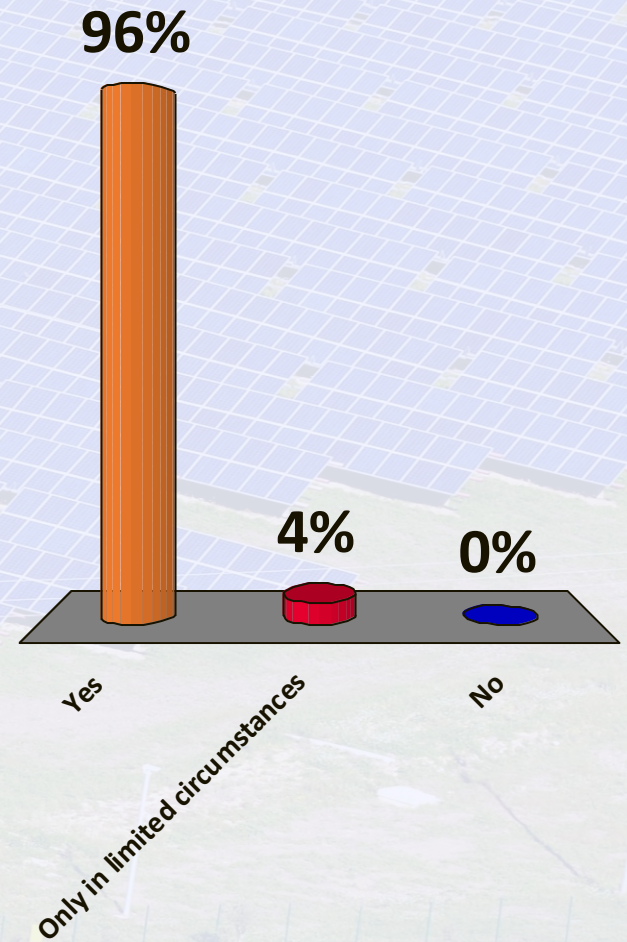


Visioning: Scales & Contexts

Poll

Is solar on brownfields appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



Visioning: Scales & Contexts

Poll

Is solar on
greenfields
appropriate for
your community?

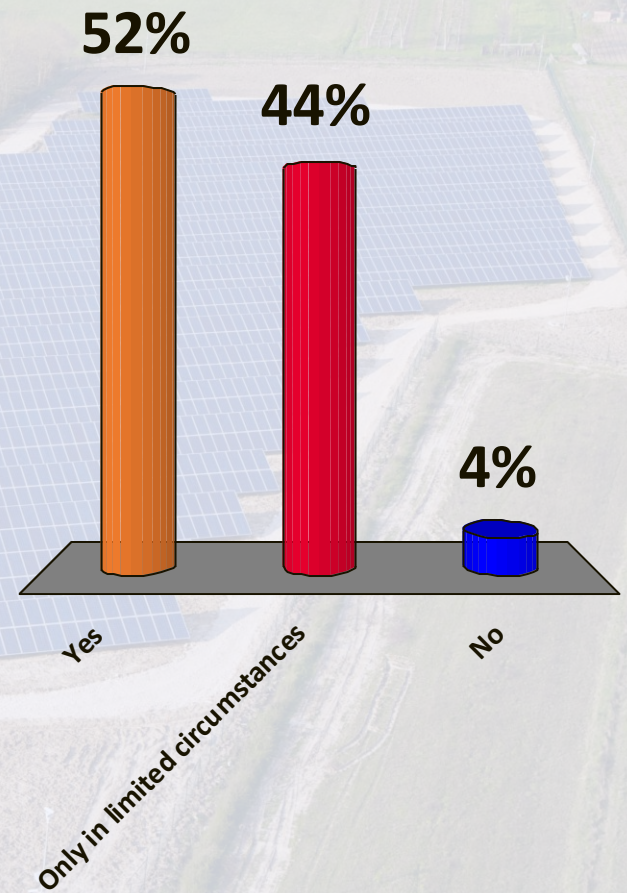


Visioning: Scales & Contexts

Poll

Is solar on greenfields appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



Visioning: Scales & Contexts

Poll

Is solar on parking lots appropriate for your community?

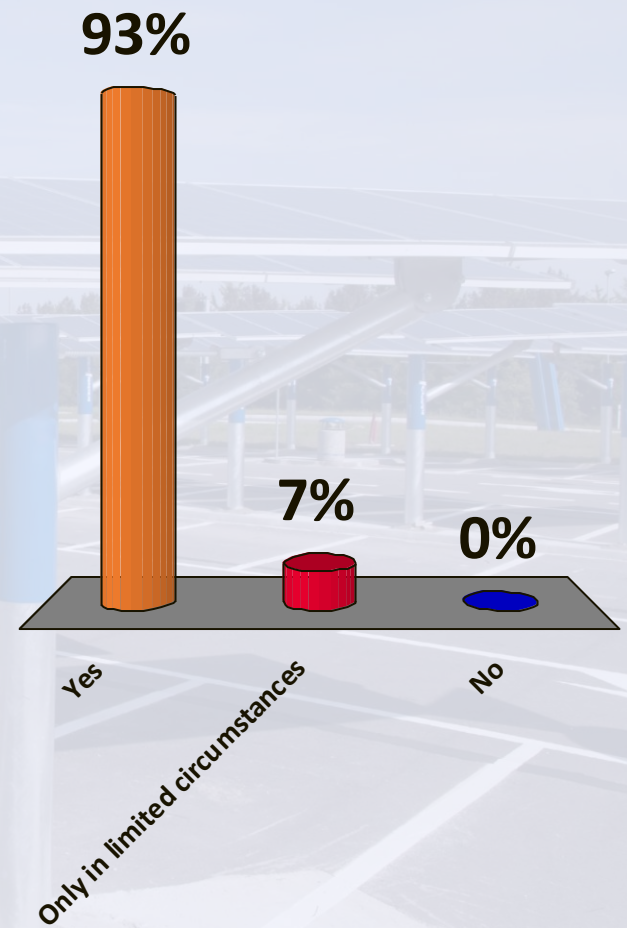


Visioning: Scales & Contexts

Poll

Is solar on parking lots appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



Visioning: Scales & Contexts

Poll

Is building-integrated solar appropriate for your community?

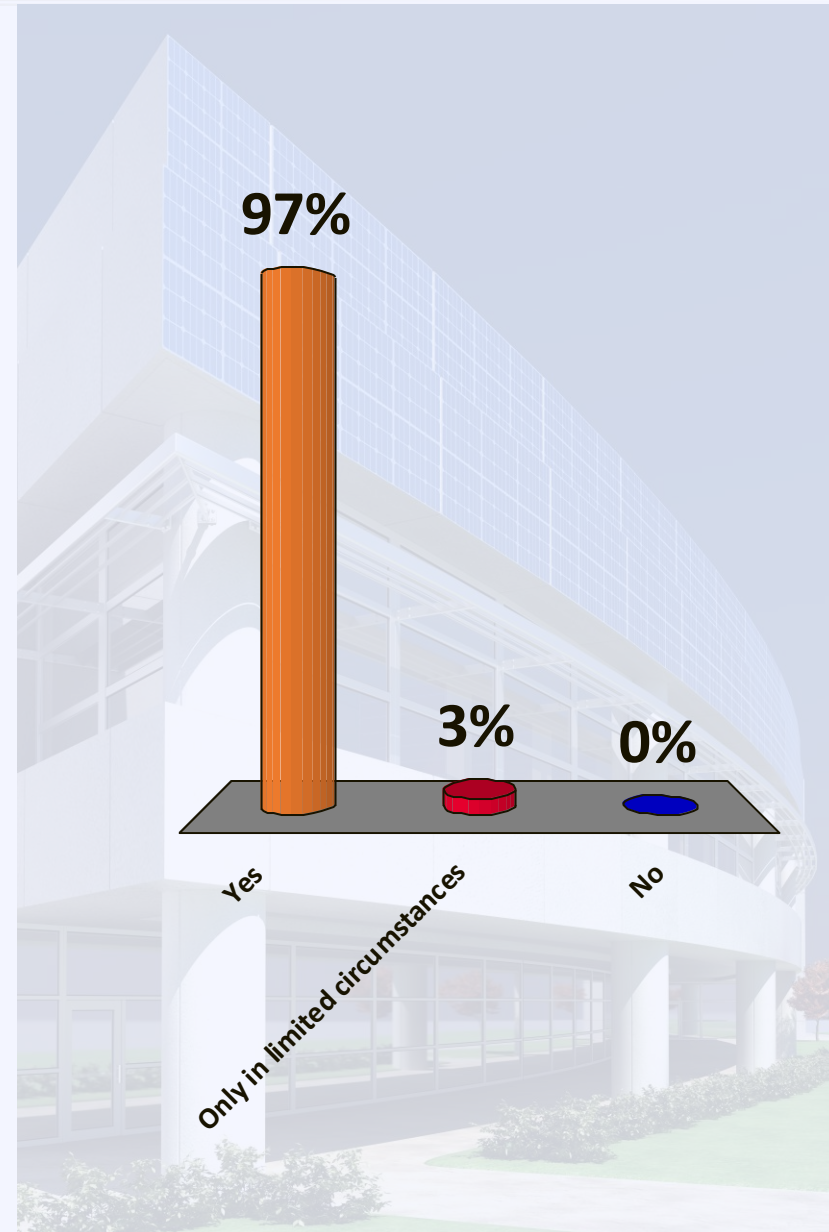


Visioning: Scales & Contexts

Poll

Is building-integrated solar appropriate for your community?

- A. Yes
- B. Only in limited circumstances
- C. No



Planning for Solar Development

Communitywide Comprehensive Plan

Neighborhood
Plans

Corridor Plans

Special District
Plans

Green
Infrastructure
Plans

Energy Plan

Climate Action
Plan

Technical Resources

Resource

Planning for Solar Energy

A guide for planners on determining and implementing local solar goals, objectives, policies, and actions

www.planning.org



Effective Local Solar Policy

Local Solar
Policy

Planning for
Solar

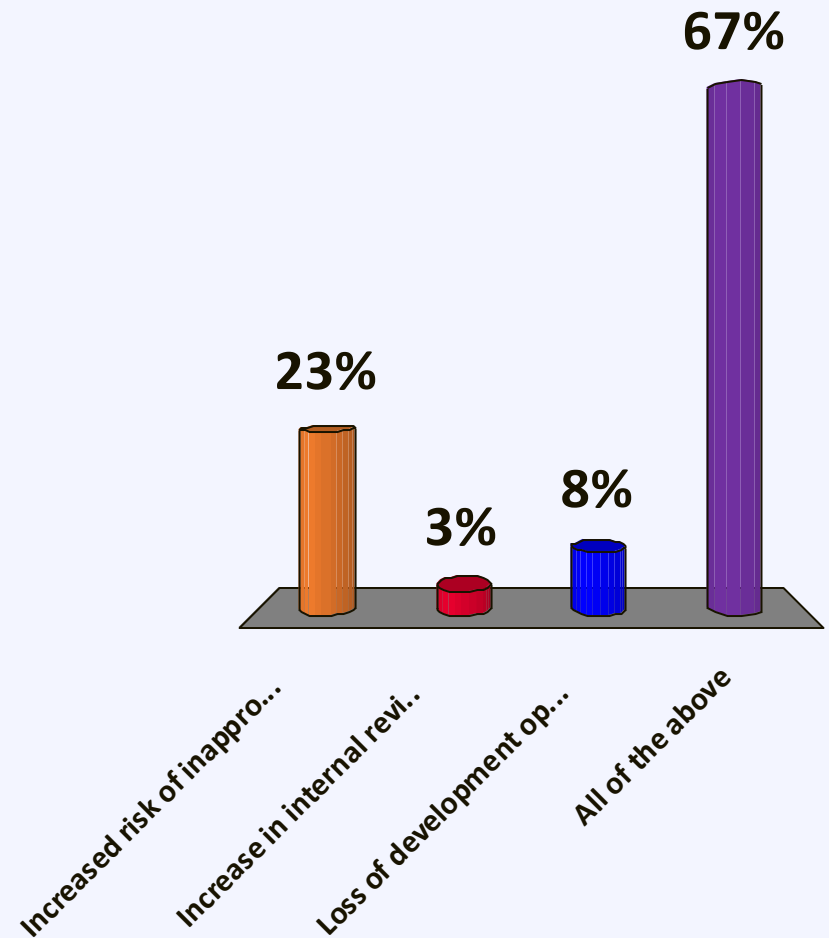
Solar in
Development
Regulation

Effective Solar
Permitting
Process

Solar Market
Development
Tools

What is the cost of convoluted regulations or “regulatory silence”?

- A. Increased risk of inappropriate development
- B. Increase in internal review costs
- C. Loss of development opportunities
- D. All of the above



Zoning Standards

Section	Topics to Address
Definitions	Define technologies & terms
Applicability	Primary vs. accessory use
Dimensional Standards	<ul style="list-style-type: none">• Height• Size• Setbacks• Lot coverage
Design Standards	<ul style="list-style-type: none">• Signage• Disconnect• Screening• Fencing

Zoning Standards: Small Solar

Typical Requirements:

- Permitted as accessory use
- Minimize visibility if feasible
- Requirements:
 - District height
 - Lot coverage
 - Setback



Zoning Standards: Large Solar

Typical Requirements:

- Allowed for primary use in limited locations
- Requirements:
 - Height limits
 - Lot coverage
 - Setback
 - Fencing and Enclosure

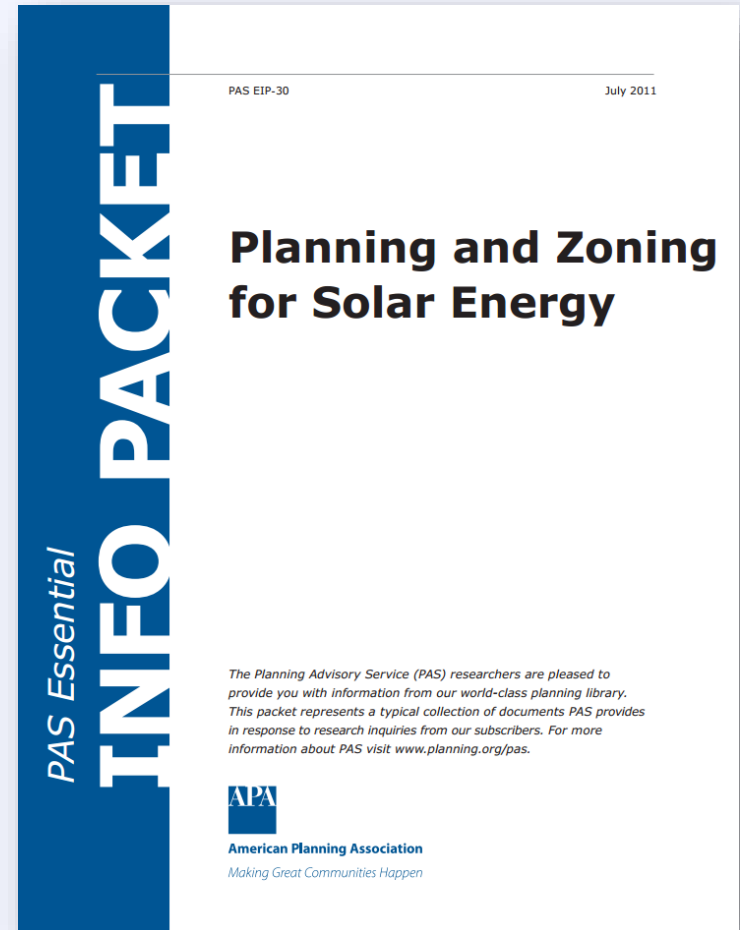


Zoning Standards: Model Ordinances

Resource

American Planning Association

This Essential Info Packet provides example development regulations for solar.



Zoning Standards: Model Ordinances

SECTION 12.05 SOLAR STRUCTURES AND EASEMENTS (Troy, Michigan)

- A. Permitted.** Active and passive solar energy devices, systems or structures *shall be permitted in all zoning classifications by right*, subject to administrative approval, except when such solar devices or architectural features project into required front or side yards, or are free-standing elements in a required front or side yard, in which case they are subject to site plan review in accordance with Article 8.
- B. Maximum Height of Structures.** Passive solar energy structures, such as flat plate collectors, photovoltaic cells, etc., which are roof-mounted or integrated otherwise into the roof structure shall not be included in the calculation of maximum height. *Active solar energy structures*, when mounted on either freestanding structural elements or integrated architecturally with a principal or accessory building *shall not exceed a height of forty (40) feet*.
- C. Easements.** A landowner may enter into an easement, covenant, condition or other property interest in any deed or other instrument, to protect the solar skyspace of an actual, proposed or designated solar energy structure at a described location by *forbidding or limiting activities, land uses, structures and/or trees that interfere with access to solar energy*.

Zoning Standards: Historic

Typical Requirements:

- Prevent permanent loss of “character defining” features
- Possible design requirements
 - Ground mounted
 - Flat roof with setback
 - Panels flush with roof
 - Blend color



Solar installation on rear of building out of sight from public right of way
Heritage Hill Historic District of Grand Rapids, Michigan
(Source: Kimberly Kooles, NC Solar Center)

Zoning Standards: Historic

Resource

North Carolina Clean Energy Technology Center

Provides sample design principles and example regulations incorporating historic preservation into sustainability and energy projects.

Installing Solar Panels on Historic Buildings

A Survey of the Regulatory Environment

August 2012

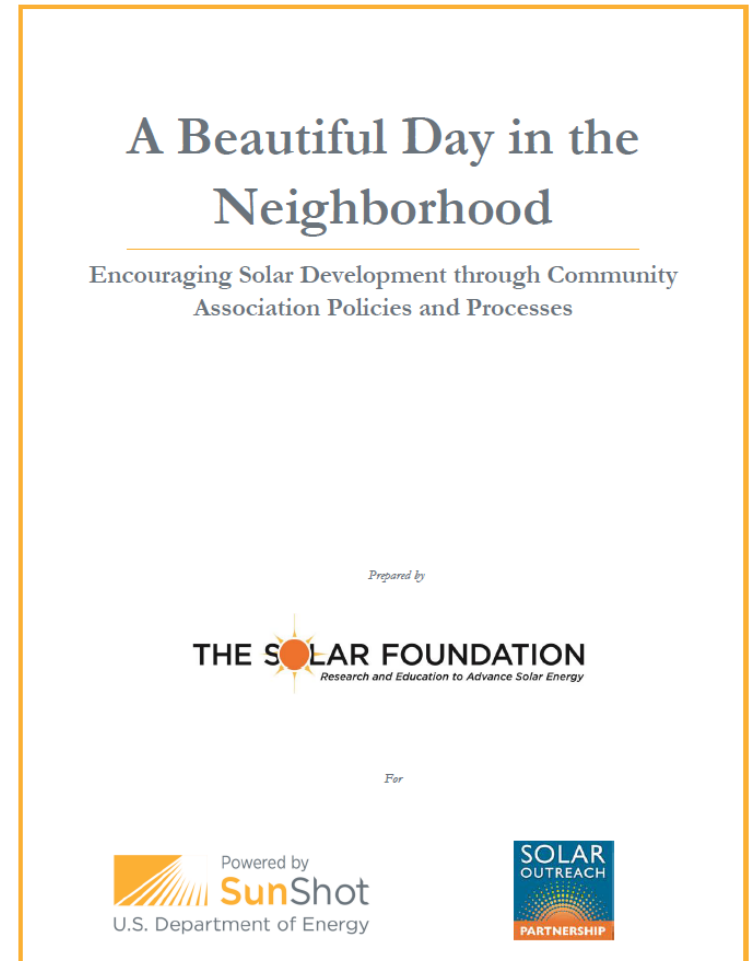
Prepared by



Private Rules on Residential Solar

Resource The Solar Foundation

Guide for HOAs on solar access law and simple recommendations for reducing barriers to solar in association-governed communities.



Private Rules on Residential Solar

There are currently

**8,200 community
associations in Michigan**

that cover

1.4 million people

Solar in HOAs: Best Practices

- ✓ Provide clear, unambiguous design guidelines
- ✓ Post rules and requirements online
- ✓ Provide a list of all required documents
- ✓ Waive design rules that significantly increase cost or decrease performance
- ✓ Allow exceptions from tree removal rules for solar

Update Building Code

Solar Ready Construction:

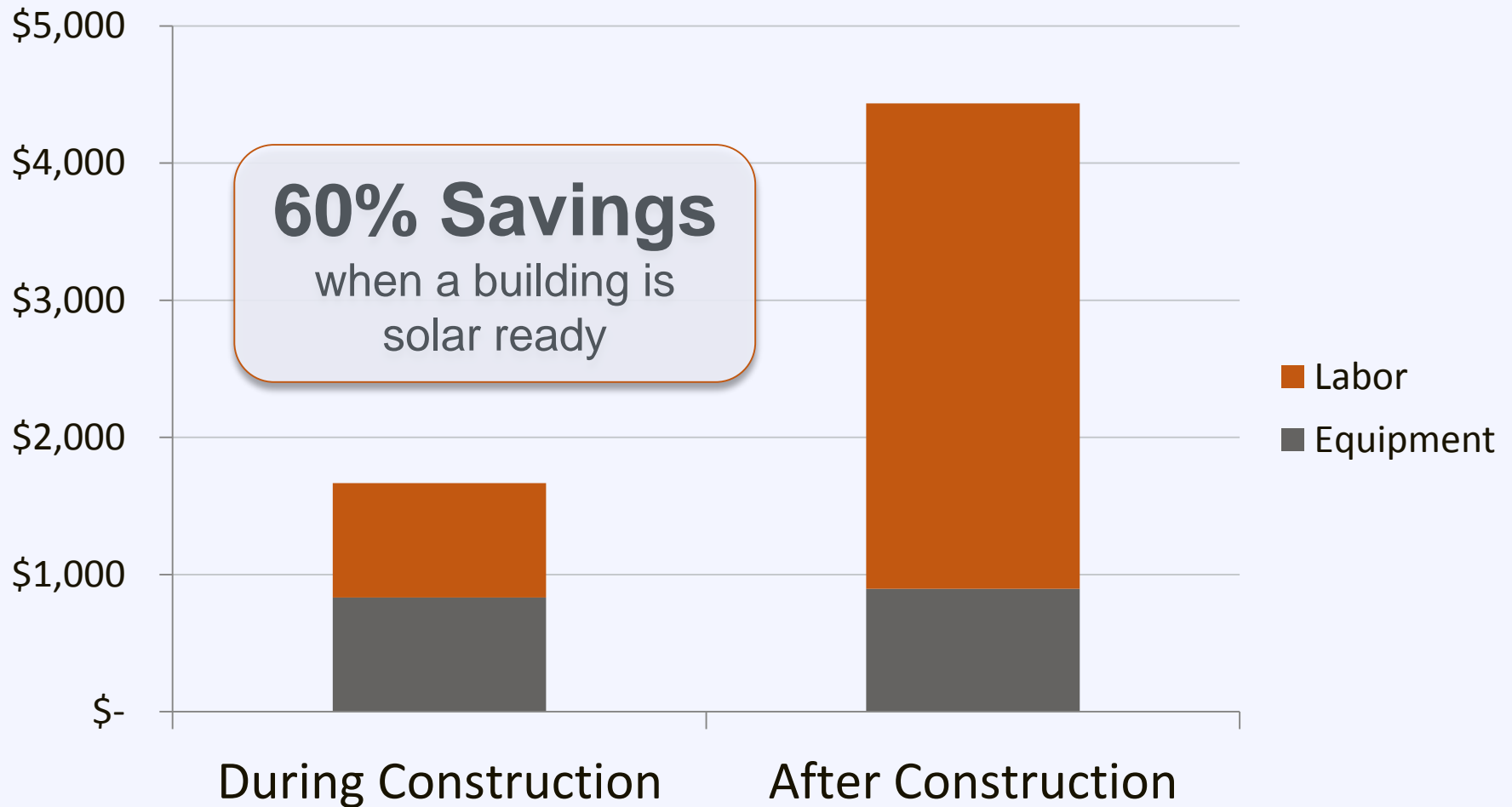
Preparing a building for solar at the outset can help make future solar installations easier and more cost effective.

Update Building Code

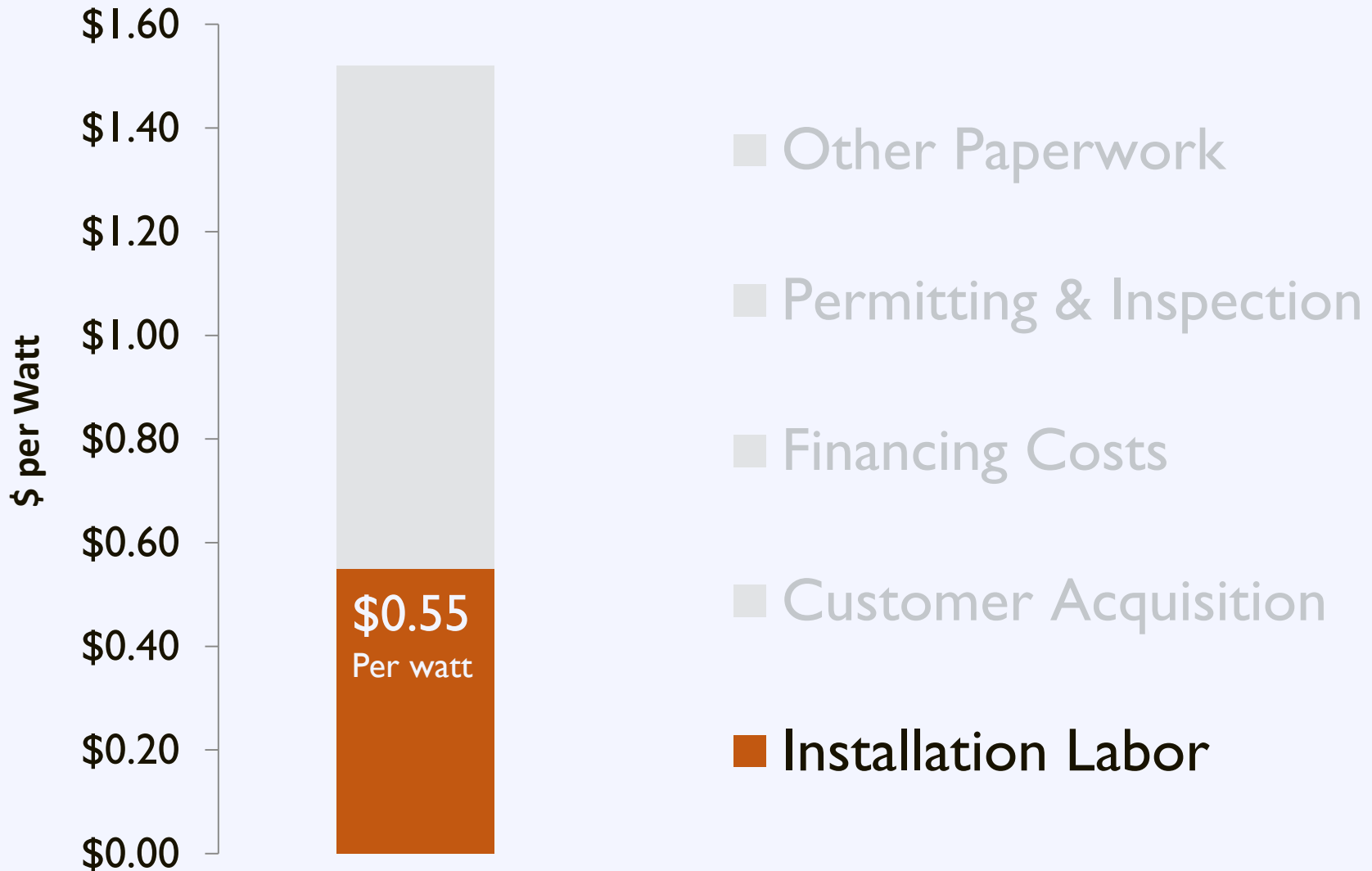
Require builders to:

- ✓ Minimize rooftop equipment
- ✓ Plan for structure orientation to avoid shading
- ✓ Install a roof that will support the load of a solar array
- ✓ Record roof specifications on drawings
- ✓ Plan for wiring and inverter placement

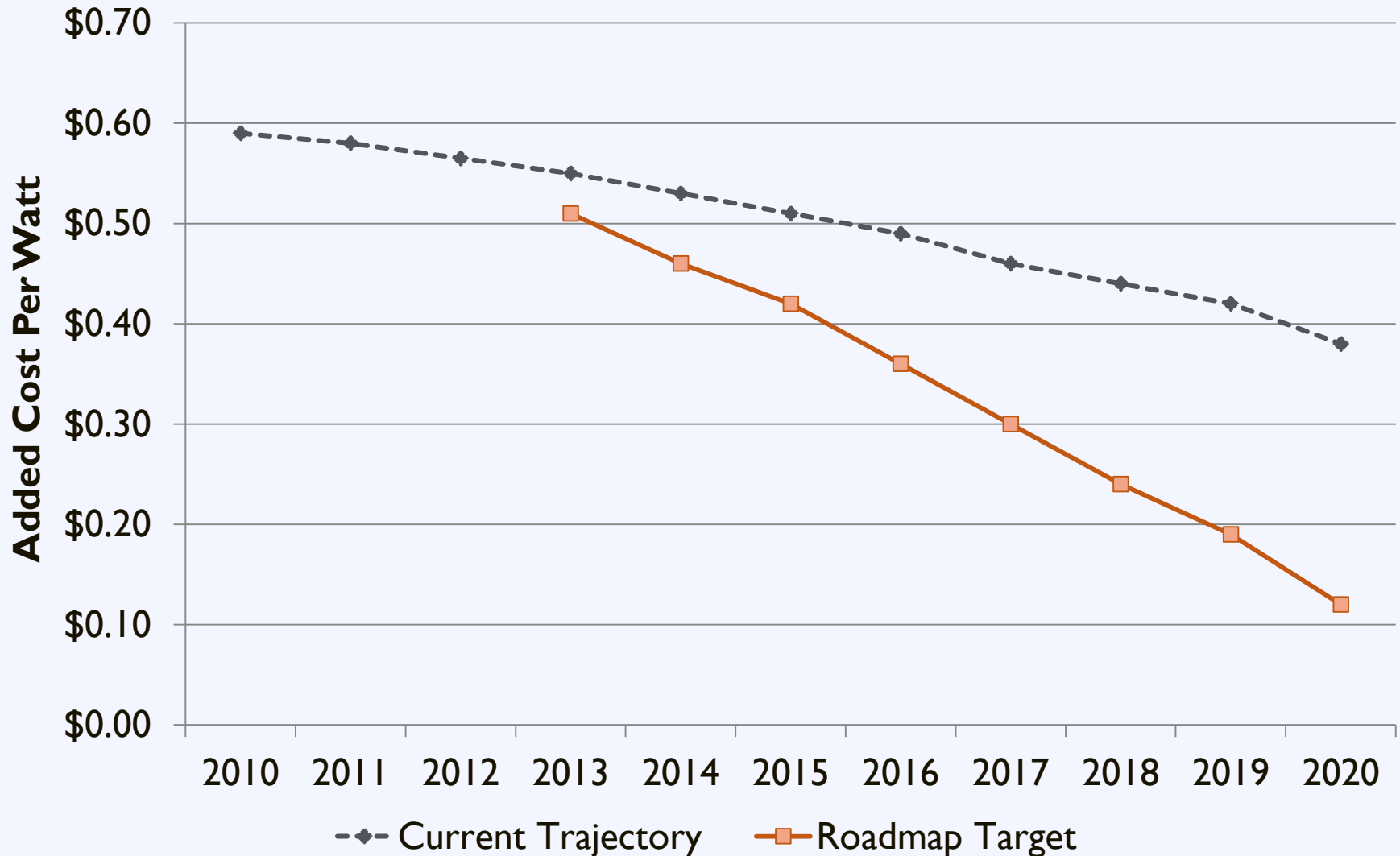
Update Building Code



Installation Soft Costs



Installation Labor Roadmap

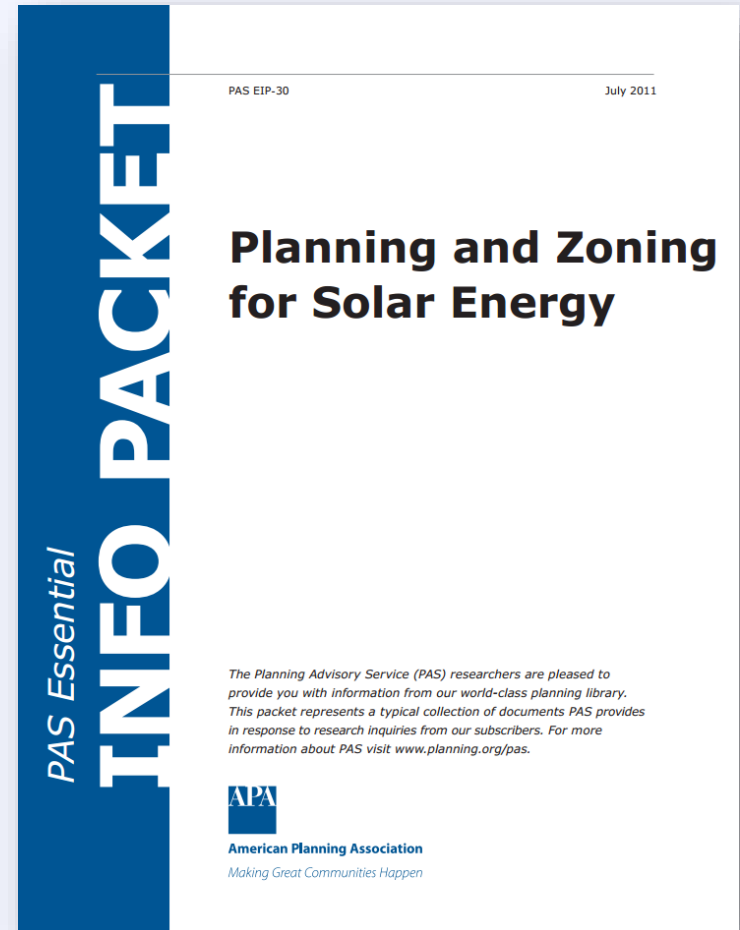


Zoning Standards: Model Ordinances

Resource

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Effective Local Solar Policy

Local Solar
Policy

Planning for
Solar

Solar in
Development
Regulation

Effective Solar
Permitting
Process

Solar Market
Development
Tools

Challenge: Inconsistency

18,000+ local jurisdictions
with unique zoning and permitting requirements

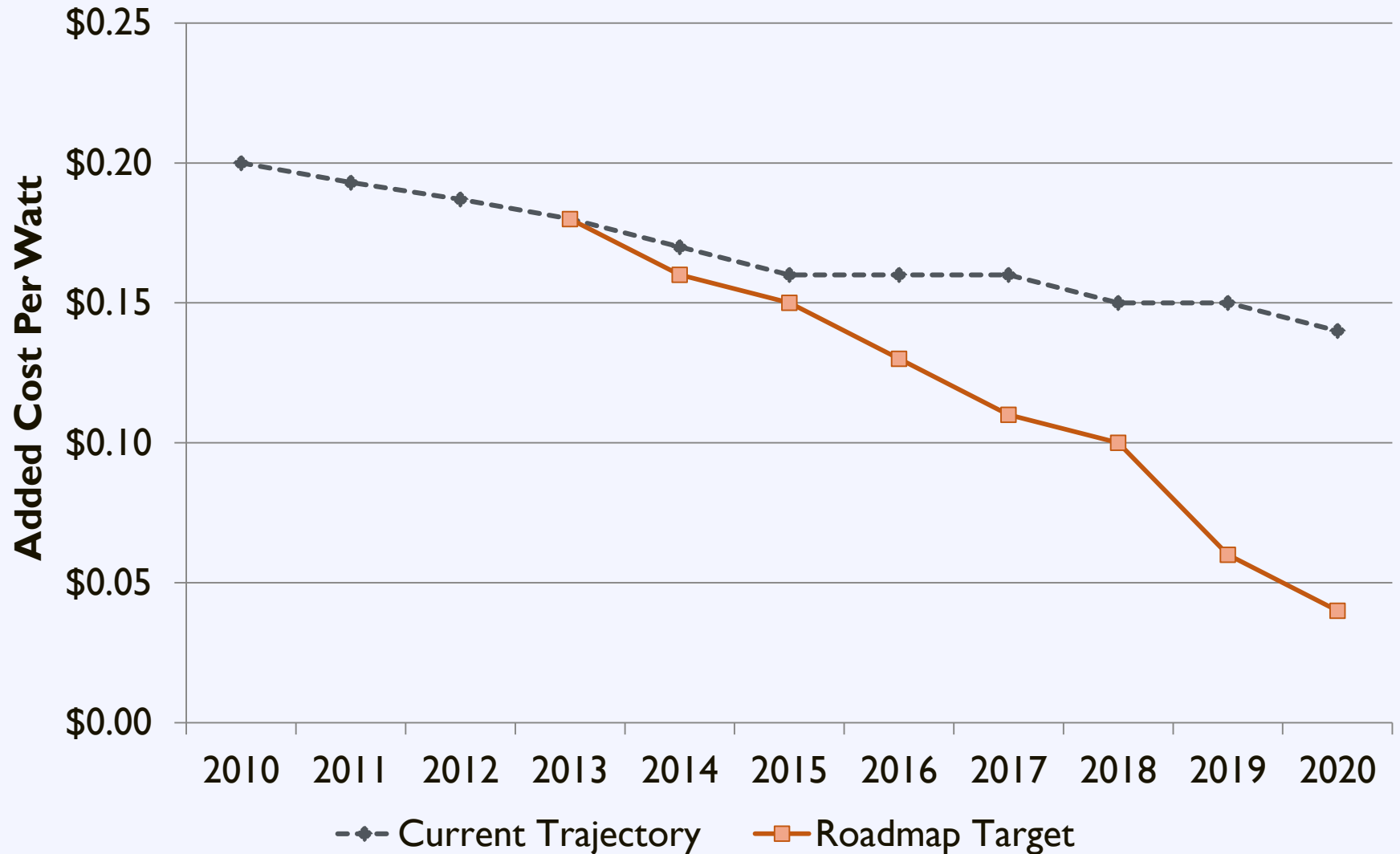
Consumer Challenges



Regulatory Barriers



Planning & Permitting Roadmap



Identifying Challenges

Solar Developer Perspective:

- Unclear or inconsistent requirements
- Lengthy application review process, even for small projects
- High or inconsistent fees
- Multiple inspections and long inspection appointment windows
- Lack of familiarity with solar

Added together, these cost a lot of time and money!

Identifying Challenges

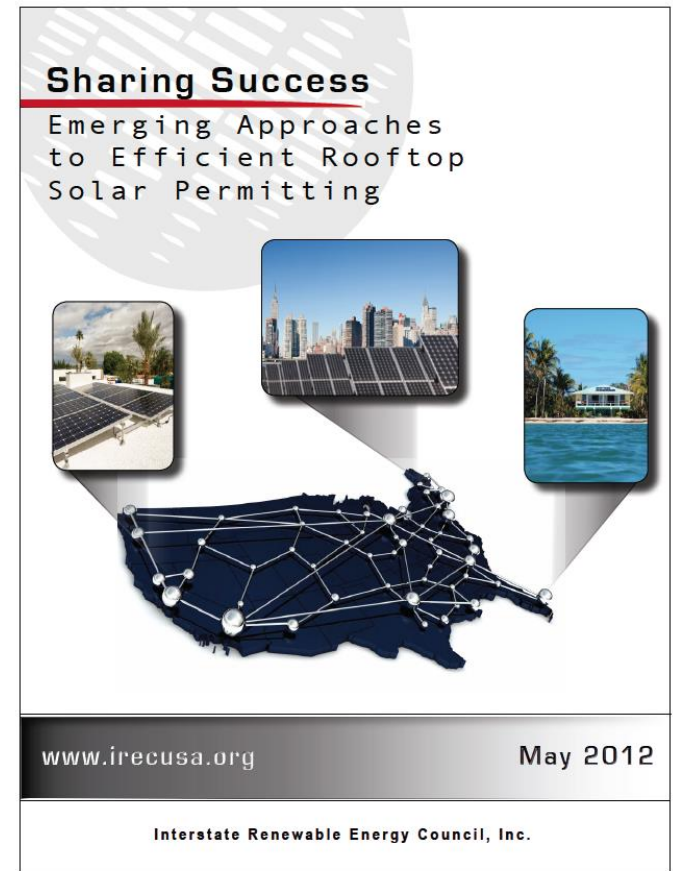
Local Government Perspective:

- Solar permitting is a small portion of everything else local governments do
- Many local governments are resource-constrained
- Inexperienced installers submit incomplete applications
- Installations do not match design drawings

Importance of balancing government needs and demands with encouraging solar energy and economic development

Implementing Improvements

- **Responsibility** for change should be shared between permitting authorities and the solar industry.
- Changes to permitting policies should **benefit both** local governments and solar installers (as well as their customers).



Expedited Permitting

Solar Permitting Best Practices:

- ✓ Post Requirements Online
- ✓ Implement an Expedited Permit Process
- ✓ Enable Online Permit Processing
- ✓ Ensure a Fast Turn Around Time

Expedited Permitting

Solar Permitting Best Practices:

- ✓ Collect Reasonable Permitting Fees
- ✓ No Community-Specific Licenses
- ✓ Narrow Inspection Appointment Windows
- ✓ Eliminate Excessive Inspections
- ✓ Train Permitting Staff in Solar

Permitting: Best Practices

Resource

Interstate Renewable Energy Council

Outlines leading best practices in residential solar permitting and provides examples of implementation.

Simplifying the Solar Permitting Process Residential Solar Permitting Best Practices Explained

To aid communities in designing effective and efficient solar permitting processes, the Interstate Renewable Energy Council, Inc. (IREC) and The Vote Solar Initiative have identified nine [Residential Solar Permitting Best Practices](#). This document provides additional context for these Best Practices and relevant resources to help communities implement them. For more detail on the examples of where the Best Practices listed below have been implemented as well as additional resources see [Sharing Success: Emerging Approaches to Efficient Rooftop Solar Permitting](#).

1. Post Requirements Online

What does this mean? The municipality should have a website that offers a one-stop location for residents, businesses and installers to get all necessary information on obtaining a solar permit in that municipality or region. In particular, the website should include a clear description of the requirements and process for getting a solar permit, including any necessary forms, and information on fees and inspections. The website could also contain checklists for the application and inspection requirements for solar.

Who is already doing it?

Solar One Stop (Pima County and City of Tucson, Arizona), solaronestopaz.org

San Jose, CA, www.sanjoseca.gov/index.aspx?nid=1505

Berkeley, CA, www.cityofberkeley.info/solarpermitguide

Why do it? Making these resources easily accessible to solar installers can reduce the number of questions that municipal staff have to answer and can improve the efficiency of the permitting process for all involved. In addition, it can help to increase the quality of applications submitted, which in turn decreases the time required for review. It also decreases the frustrating back-and-forth that installers and municipal staff may otherwise experience. Providing these resources can be particularly helpful for new installers or those that are new to that specific municipality. If a municipality has unique or unusual requirements, or has recently modified their process or requirements, the website is a good way for the municipality to identify these differences clearly to installers and residents.

Additional Resources

IREC Solar Permitting Checklists and Guidance Documents, www.irecausa.org/wp-content/uploads/permitting-handout6-1.pdf

IREC Inspection Checklist (coming soon)

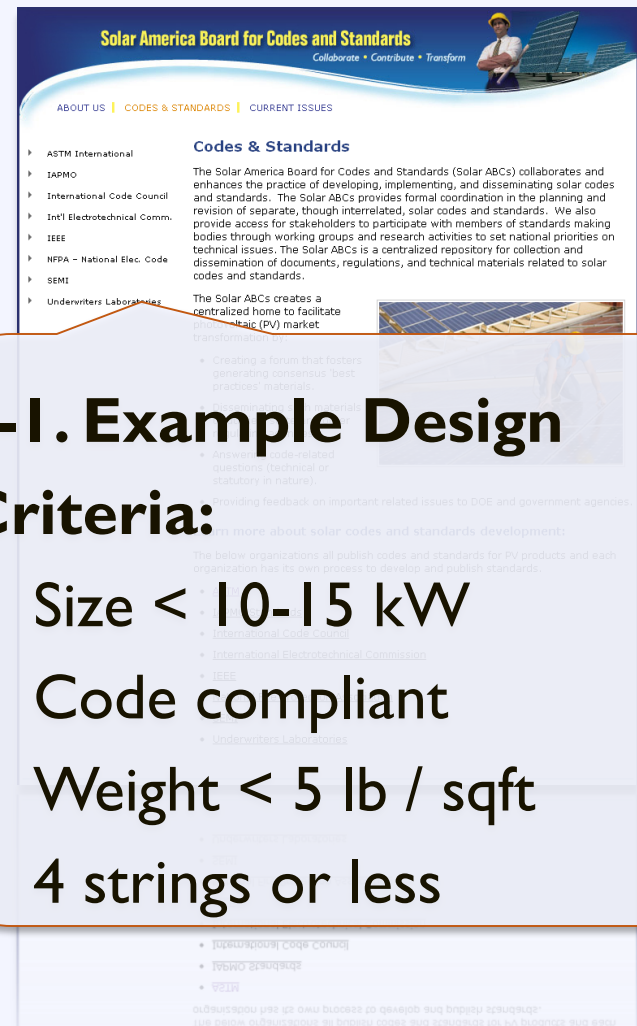


Model Permitting Process

Resource Solar America Board for Codes & Standards

Expedited Permitting:

- Simplifies requirements for PV applications
- Facilitates efficient review of content
- Minimize need for detailed studies and unnecessary delays



Agenda

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- 11:50 – 12:15 *Break and Grab Lunch*
- 12:15 – 12:50 Planning for Solar: Getting Solar Ready
- 12:50 – 1:25** **Solar Market Development Tools**
- 1:25 – 1:35 *Break*
- 1:35 – 2:20 Local Speakers
- 2:20 – 3:00 Developing and Solar Policy Implementation Plan for

Your Community and Next Steps

Effective Local Solar Policy

Local Solar Policy

Planning
Solar

Understanding solar financing
Expanding financing options
Addressing customer acquisition

Effective Solar
Permitting
Process

Solar Market
Development
Tools

The Solar Equation

Cost

- + Installed Cost
- + Maintenance
- Direct Incentive

Benefit

- + Avoided Energy Cost
- + Excess Generation
- + Performance Incentive

Ownership Options for Solar

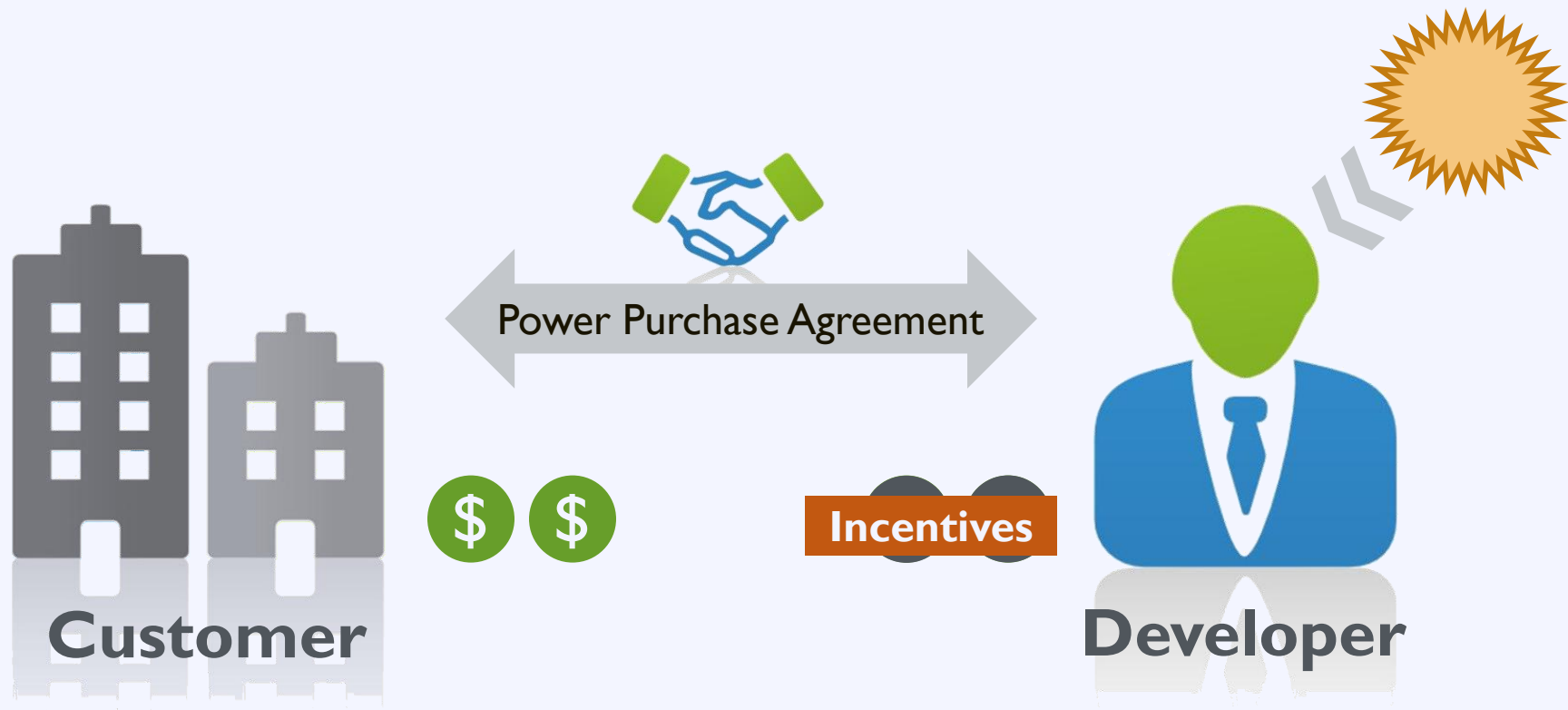
Direct
Ownership

Third-Party
Ownership

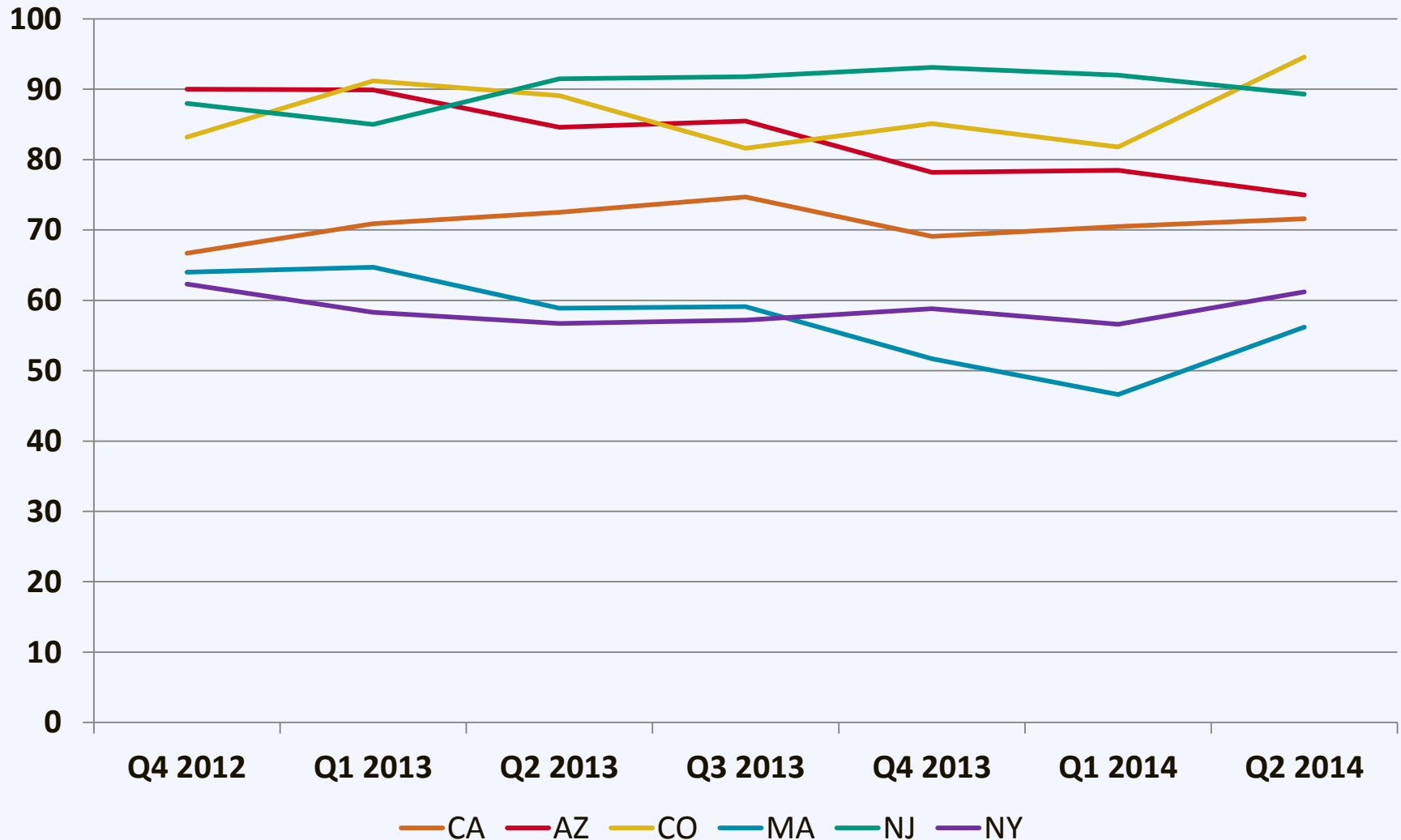
Direct Ownership



Third Party Ownership



Third Party Ownership



Third Party Ownership

Benefits

- No upfront cost
- No O&M costs
- Low risk
- Predictable payments

Drawbacks

- Investor needs higher ROI
- Not available in all states

Third Party Ownership



Ownership Options for Solar

Direct
Ownership

Third-Party
Ownership

Expand direct ownership
options by engaging local
leaders

Engage Local Lenders

Fewer than **5%**

of the

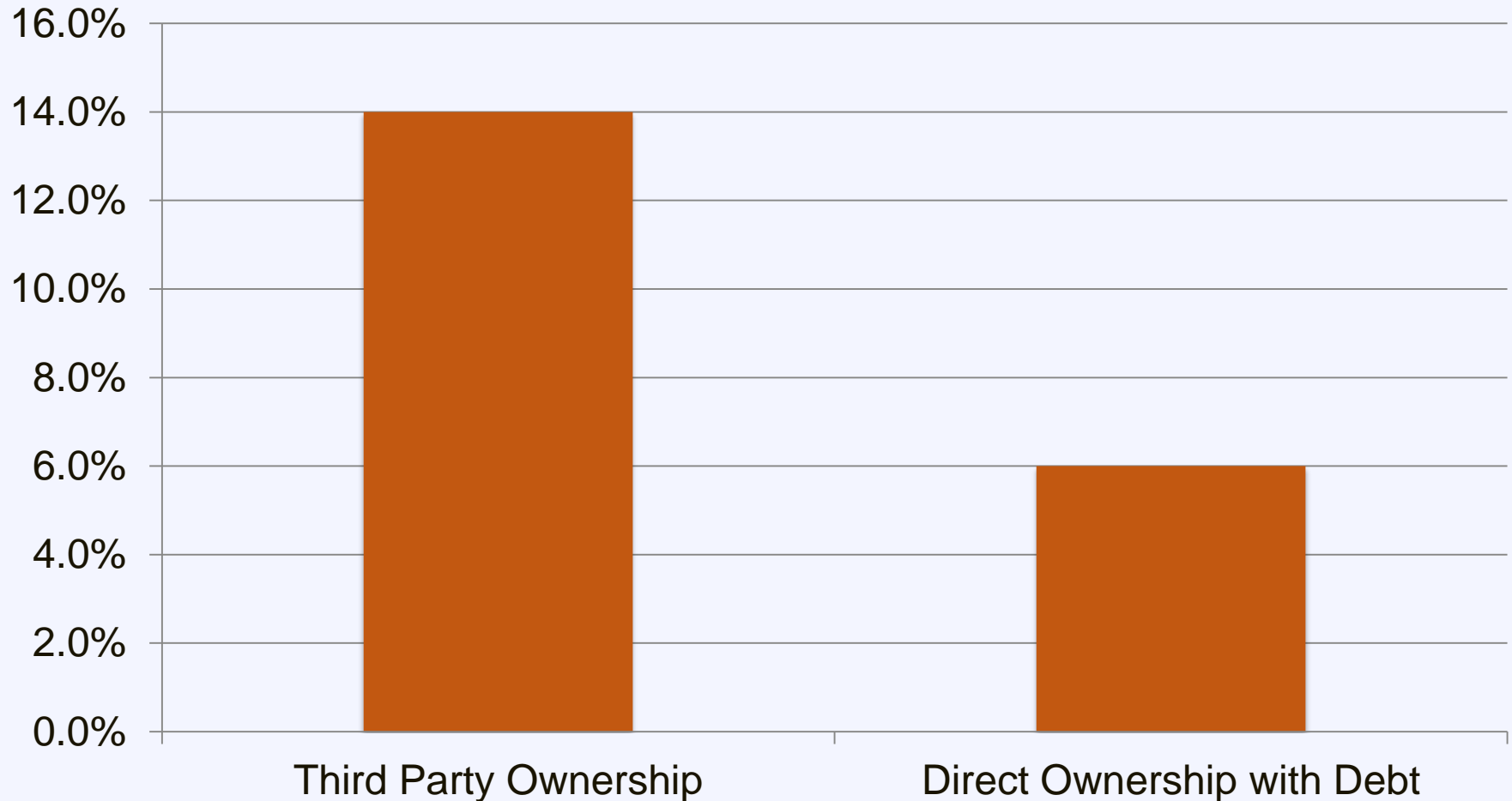
6,500 banks in the US

are

actively financing solar PV projects

Third Party Ownership: Cost

Weighted Average Cost of Capital

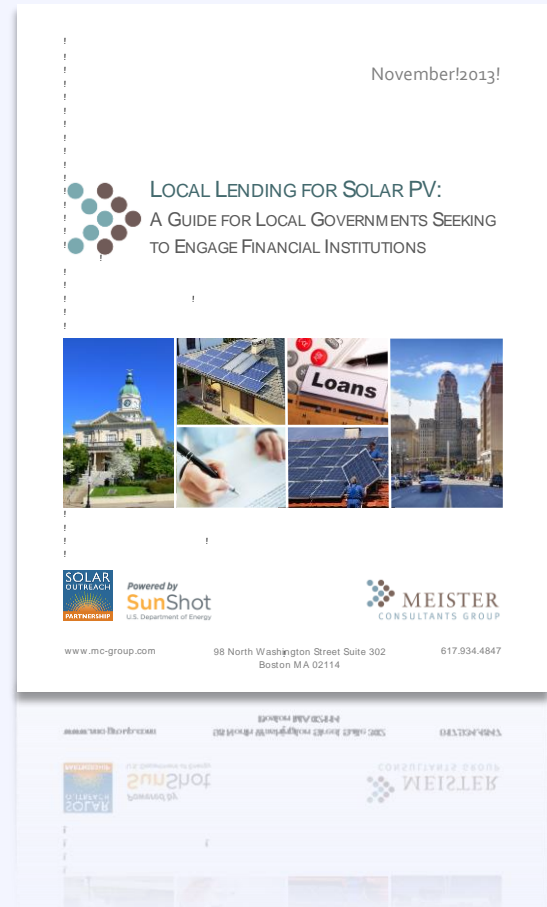


Engage Local Lenders: Resources

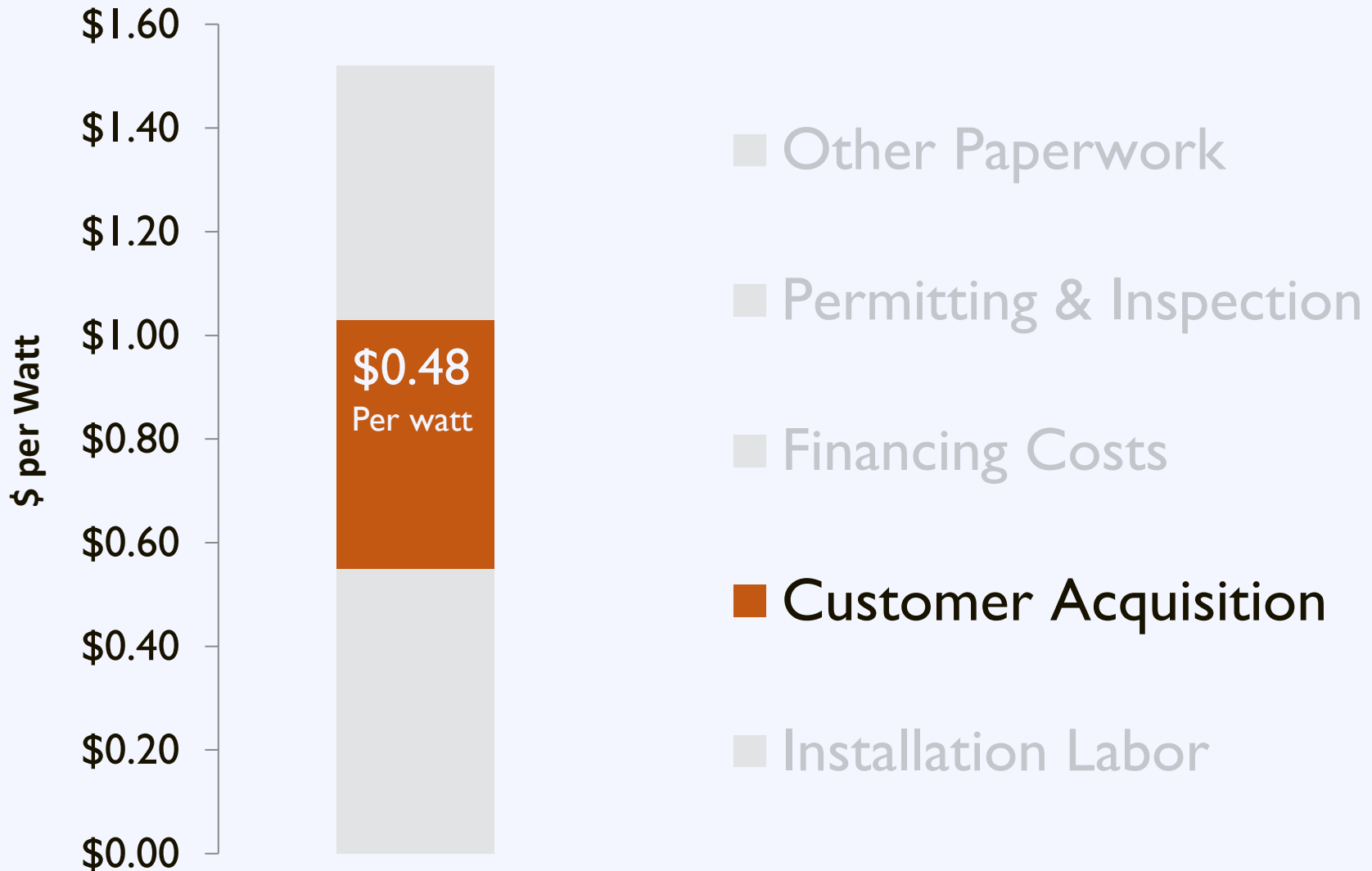
Resource Local Lending for Solar PV

A guide for local governments seeking to engage financial institutions

www.solaroutreach.org



Customer Acquisition



Customer Acquisition

5 % of homeowners that request a quote choose to install solar.

Customer Acquisition

Barriers

- High upfront cost
- Complexity
- Customer inertia

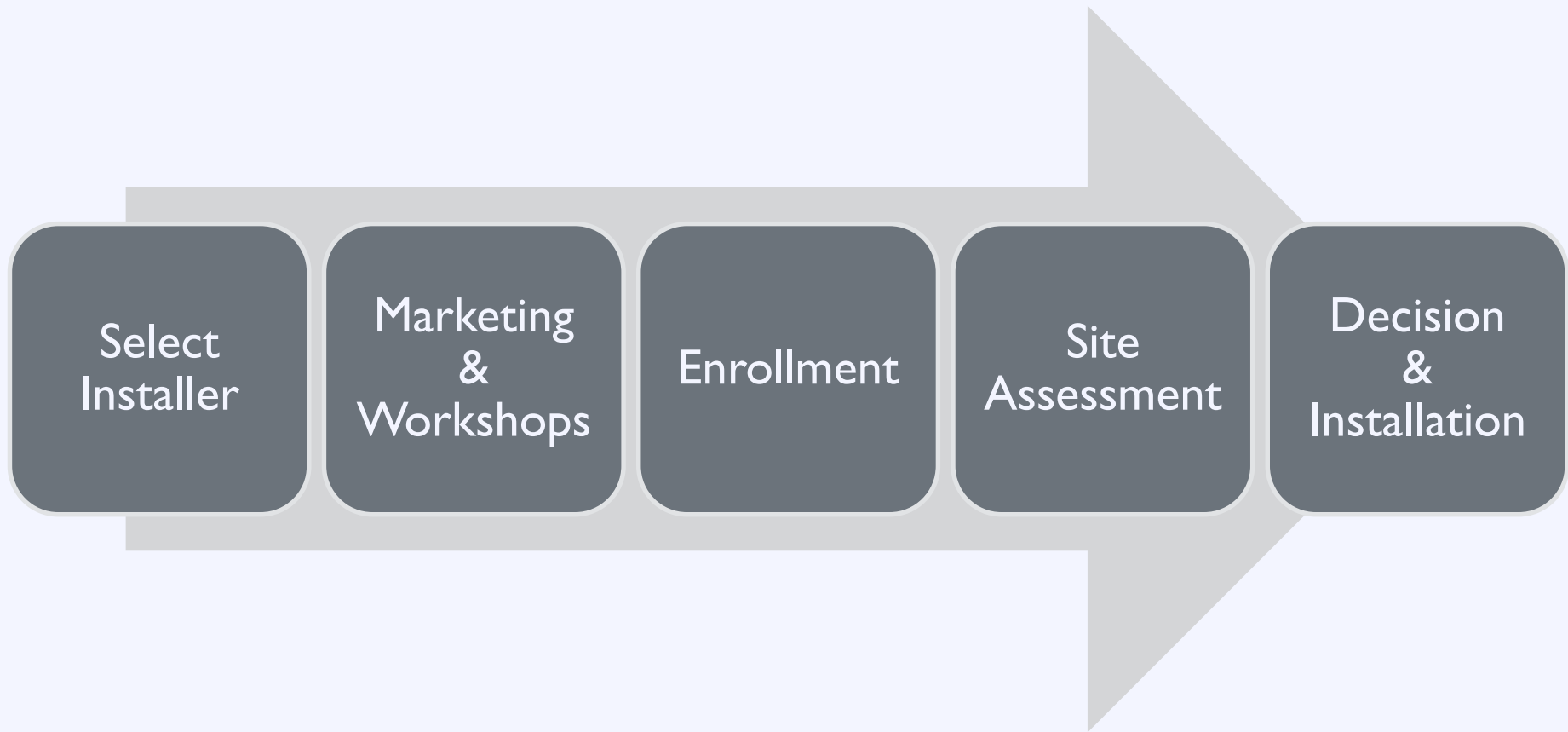


The Solarize Program

Group purchasing for residential solar PV



Solarize: Process



The Solarize Program

Barriers

High upfront cost



Solutions

Group purchase

Complexity



Community outreach

Customer inertia



Limited-time offer

Solarize: Lasting Impact

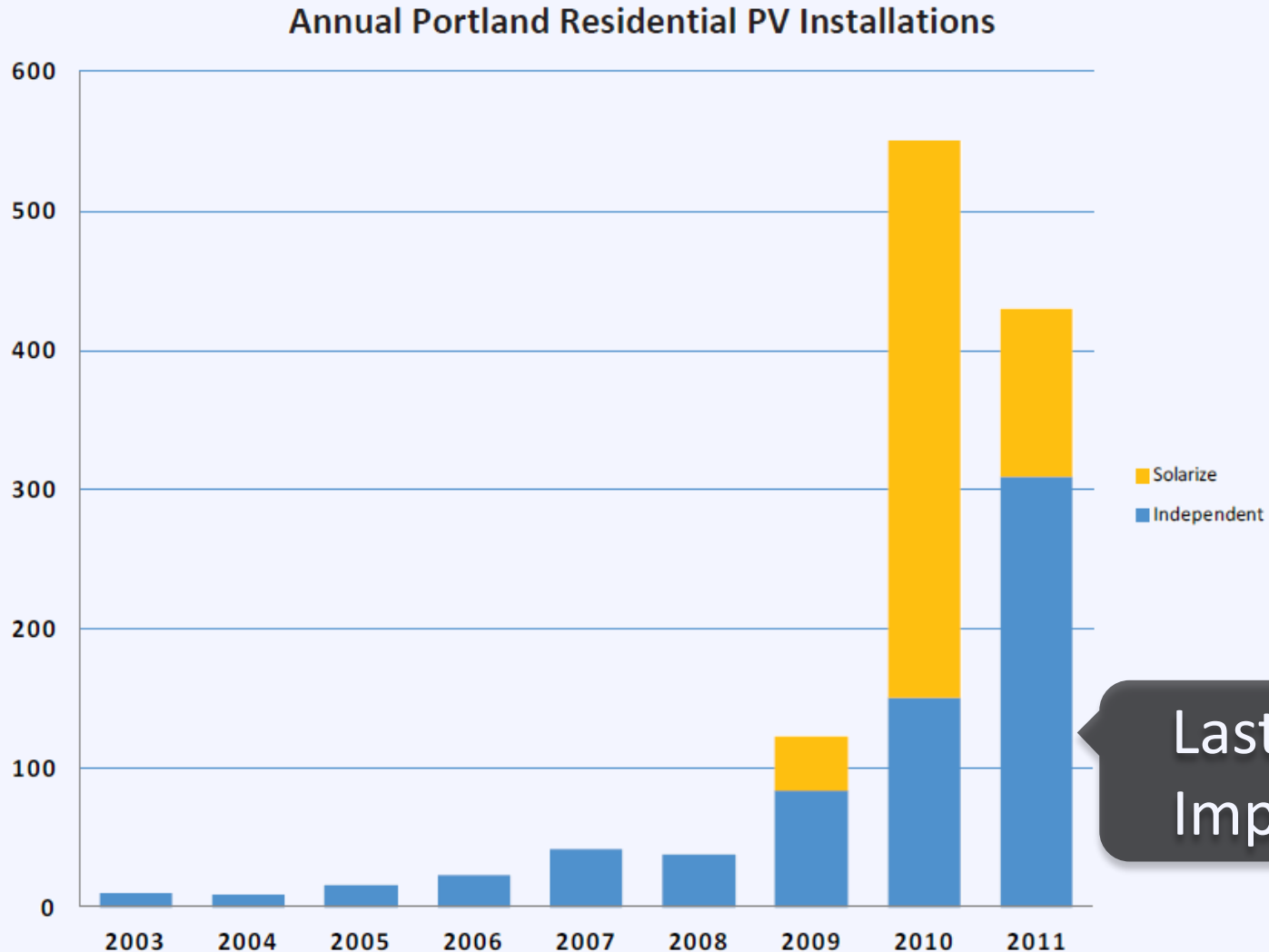
A household is

0.78% more likely to adopt solar

for

each additional installation in their zip code

Solarize: Lasting Impact



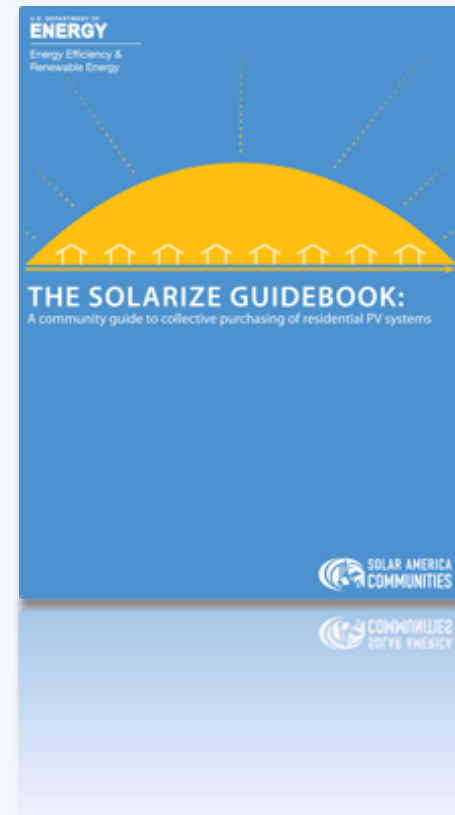
Lasting Impact

Solarize: Resources

Resource **The Solarize Guidebook**

A roadmap for project planners and solar advocates who want to create their own successful Solarize campaigns.

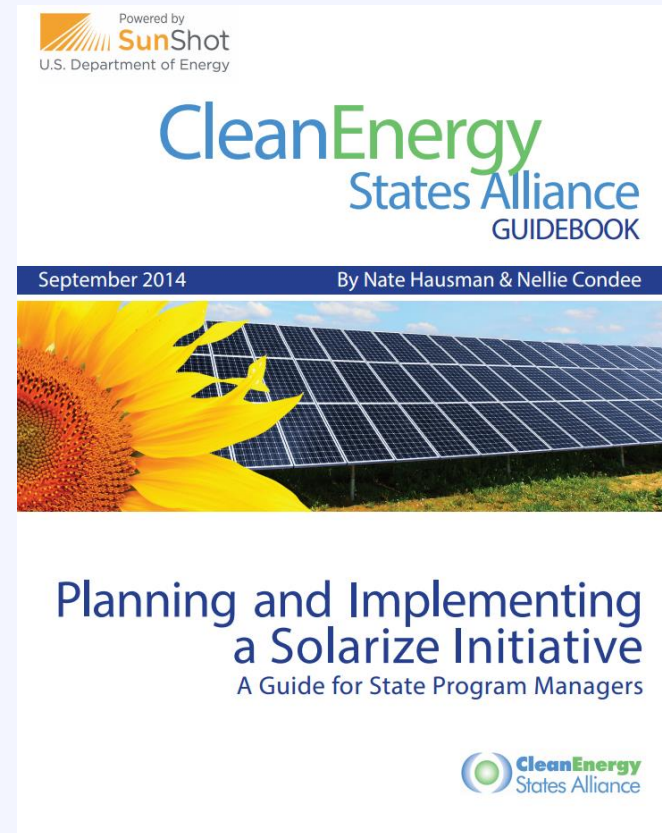
www.nrel.gov



Solarize: Resources

Resource Planning and Implementing a Solarize Initiative

Presents two successful state-driven Solarize programs (Solarize Mass and Solarize Connecticut) to provide best practices to stakeholders interested in replicating these successes.



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| 1:25 – 1:35 | <i>Break</i> |
| 1:35 – 2:20 | Local Speakers |
| 2:20 – 3:00 | Developing and Solar Policy Implementation Plan for |

Your Community and Next Steps

Agenda

- 10:20 – 10:50 Putting Solar Energy on the Local Policy Agenda
- 10:50 – 11:20 State of the Local Solar Market
- 11:20 – 11:50 Federal, State, and Utility Policy Drivers
- 11:50 – 12:15 *Break and Grab Lunch*
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- 1:25 – 1:35 *Break*
- 1:35 – 2:20 Local Speakers**
- 2:20 – 3:00 Developing and Solar Policy Implementation Plan for
Your Community and Next Steps



**Long Shadows:
Policies for Community-Based Clean Energy,
Clearing Barriers & Building Pathways for Growth**

Tom Stanton
Principal Researcher – Energy and Environment
National Regulatory Research Institute
tstanton@nrri.org 517-775-7764



Major takeaways (1)

- U.S. distributed PV cumulative capacity has roughly doubled every two years from 2003 to the present, with the rate growing even faster... nearing full launch velocity.
- Lower cost PV and other changes have ignited, in the last year, an explosion of proposed legislative and regulatory actions, already touching (just in the last six months) 43 states plus DC.
- Several traditional utilities are promoting a “playbook” of higher fixed charges and net metering rollbacks that could dampen consumer interest in DER... but green energy advocates, several state legislatures and commissions, and some innovating utility companies are proposing changes to grow DER broader and faster.

- Community solar is definitely part of the picture going forward, but for communities and investors to benefit, critically important will be who defines it and how
- Doing community solar in Michigan, absent new policies, is a big challenge, but not impossible



Presentation Outline

- Brief status check on legislative and regulatory policies
- Community solar values and available strategies for growing community solar in Michigan

What's your utility's problem?

- “Disruptive challenges... game changers” (EPRI). “Three irreversible forces”: deregulating, decentralizing, digitizing (Carratturo). “Doomed to obsolescence” (Martin et al.)
- Flat, even declining sales, increasing efficiency, permanent changes in manufacturing.
- Cost-effective and cheaper wind & solar, batteries, and more, with low-cost, often no-money-down financing, leading to: socket parity & some load defection, and then grid parity & possibly grid defection.
- Higher utility costs because of aging infrastructure, smart-grid, environmental regulations, managing variability, interconnecting DG.

Are Utilities Cooking the Books?

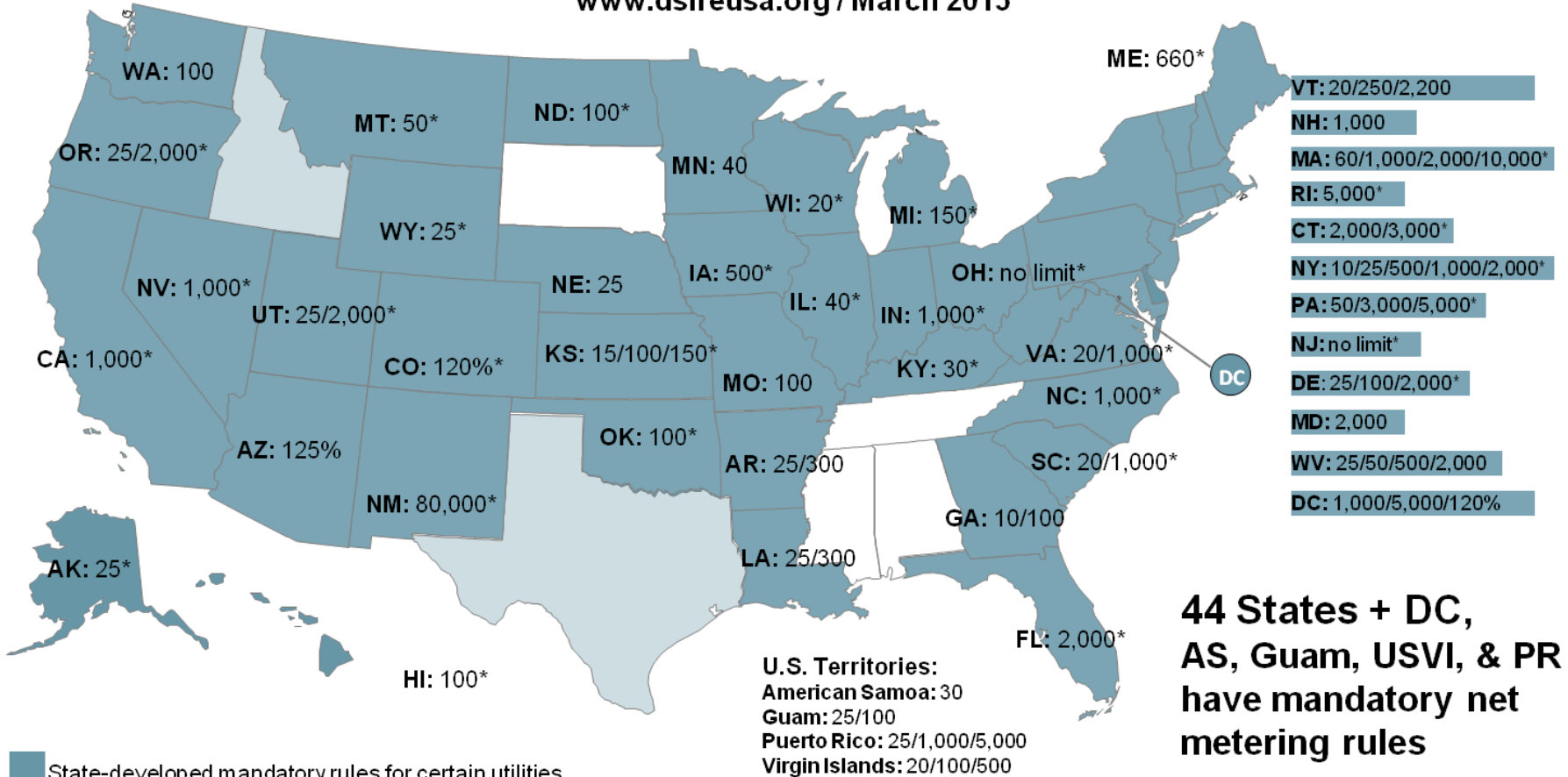
- EPRI: “We estimate that the cost of providing grid services for customers with [DG] is about \$51/month on average... [and] providing that same service completely independent of the grid would be four to eight times more expensive.”
- EEI: end PV subsidies, utility solar is 2x cheaper and will remain so, net metering has “outlived its intended use,” costs are being shifted to non-participating customers, utilities should be allowed to play on the customer side of the meter.
- Game plan: raise fixed charges, lower NEG payments, limit or end net metering, end solar subsidies, shift to utility owned solar...



Net Metering

Note: Net Metering rules are being actively discussed in over a dozen state public service & utility commissions across the country.

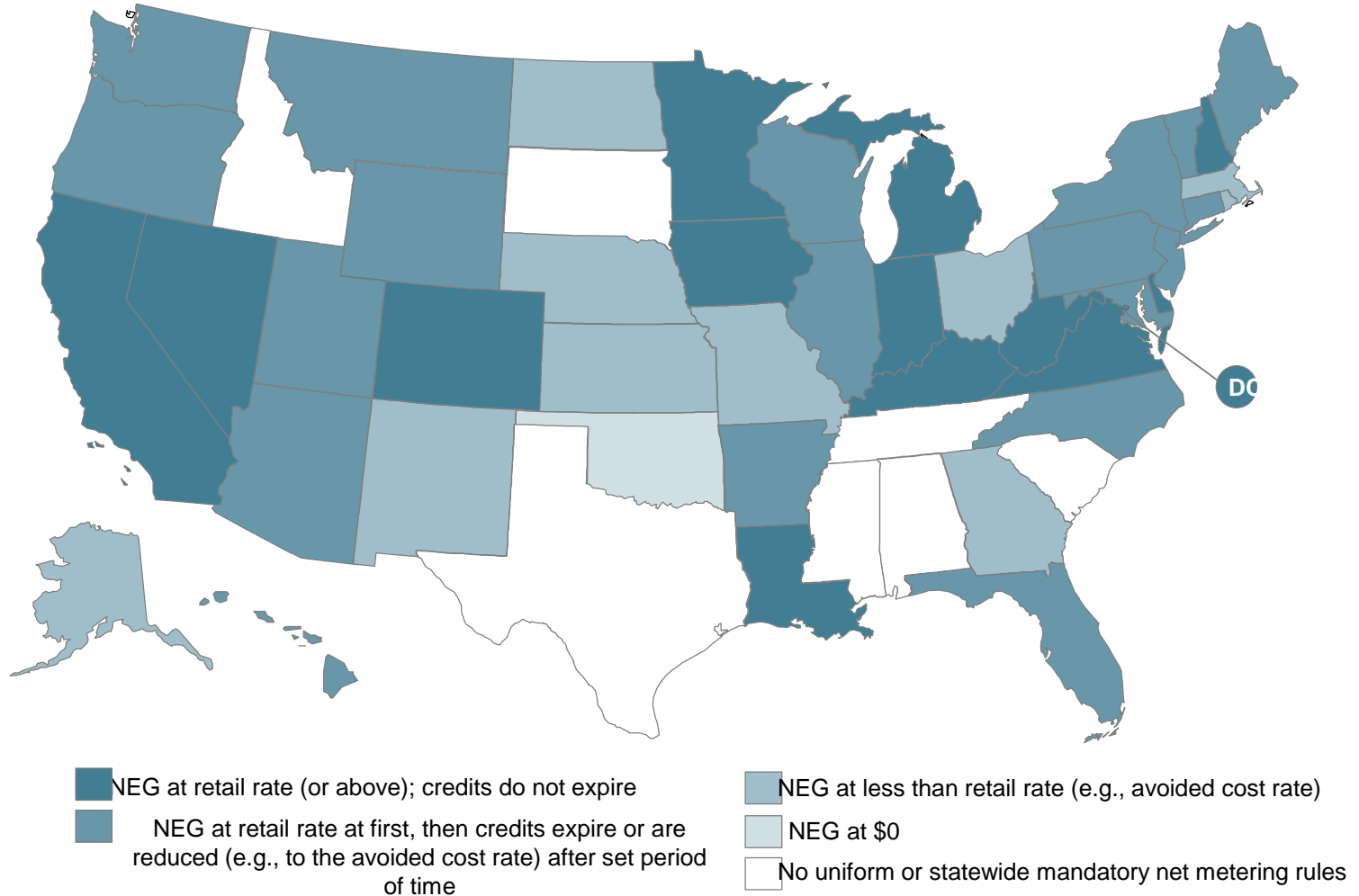
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Customer Credits for Monthly Net Excess Generation (NEG) Under Net Metering

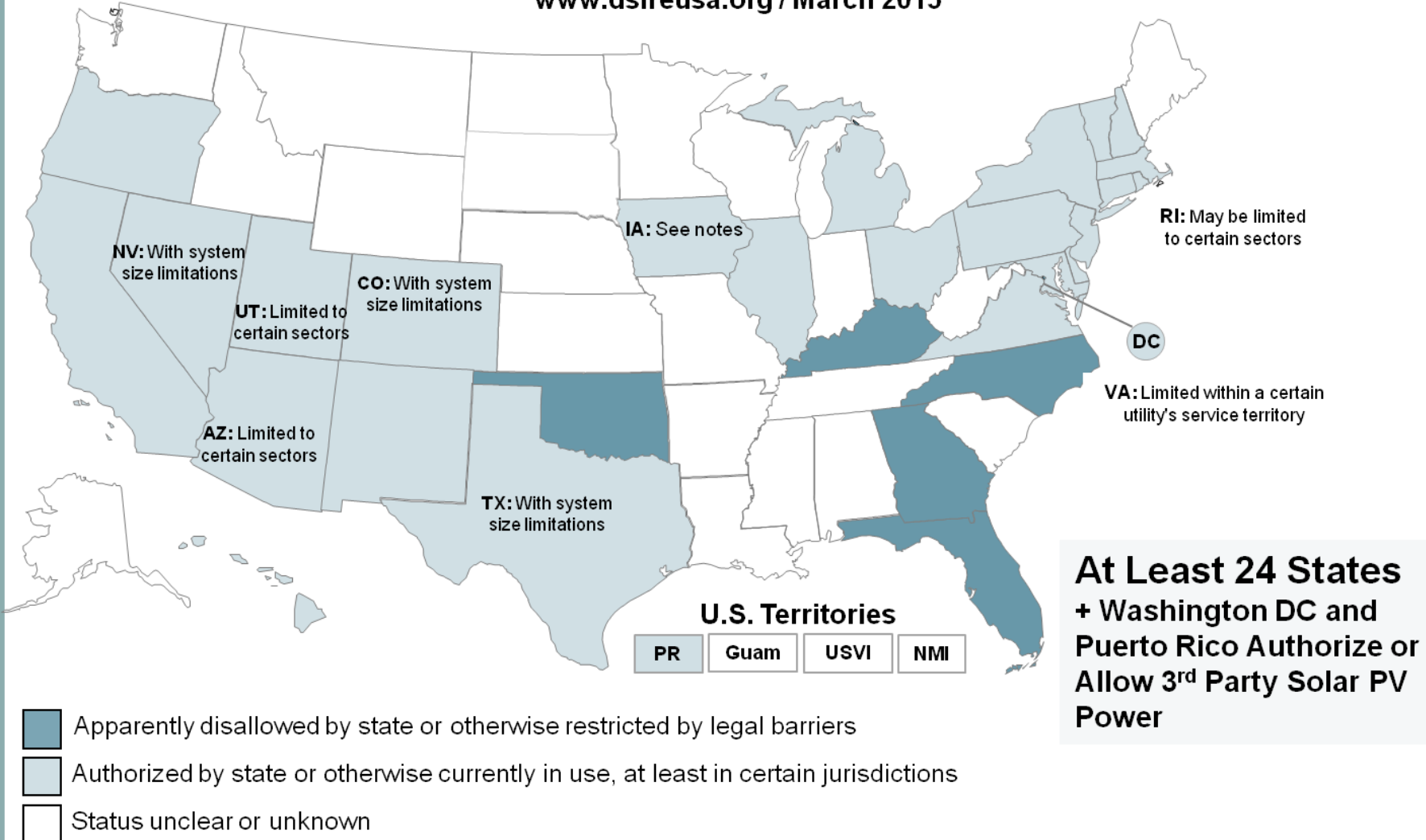
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3rd Party Solar PV Power Purchase Agreement (PPA)

www.dsireusa.org / March 2015

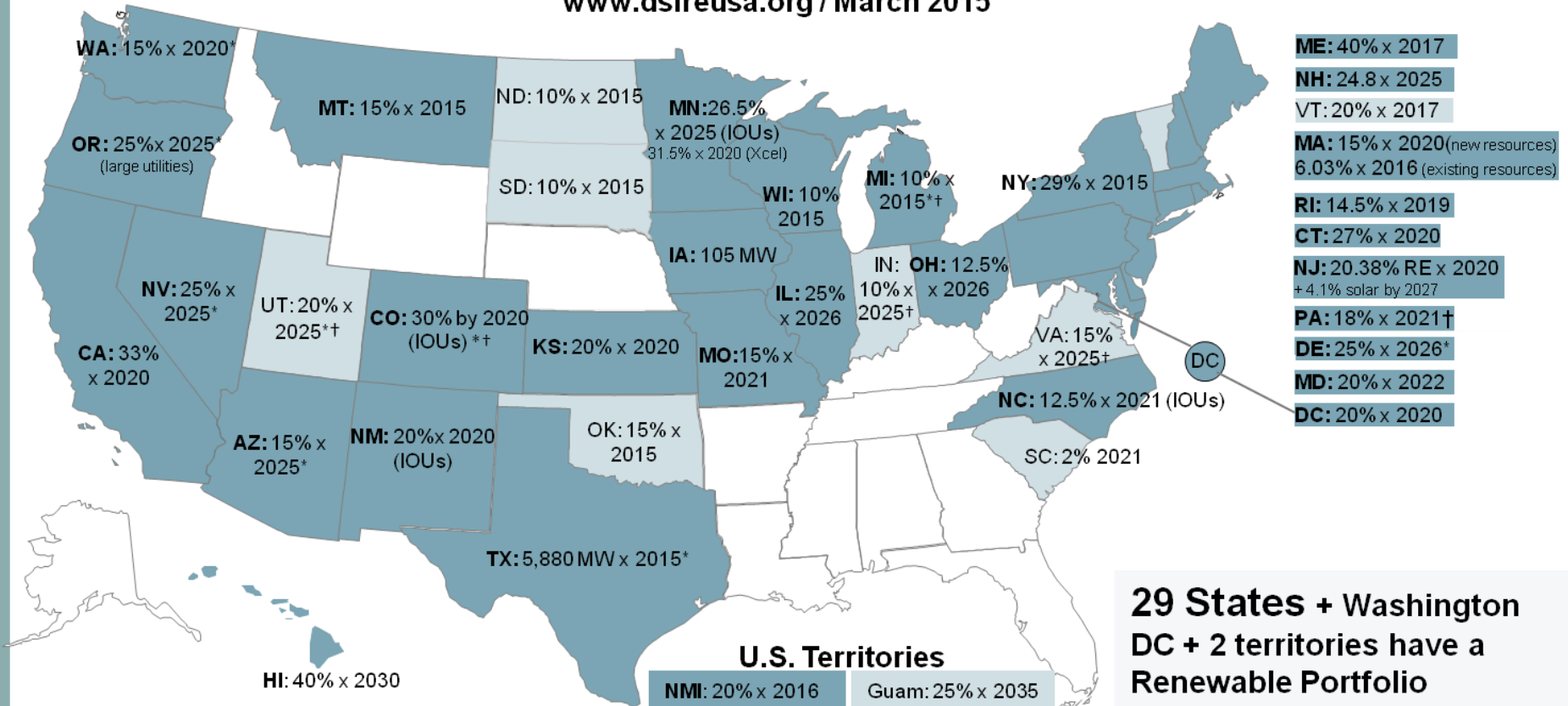


At Least 24 States + Washington DC and Puerto Rico Authorize or Allow 3rd Party Solar PV Power



Renewable Portfolio Standard Policies

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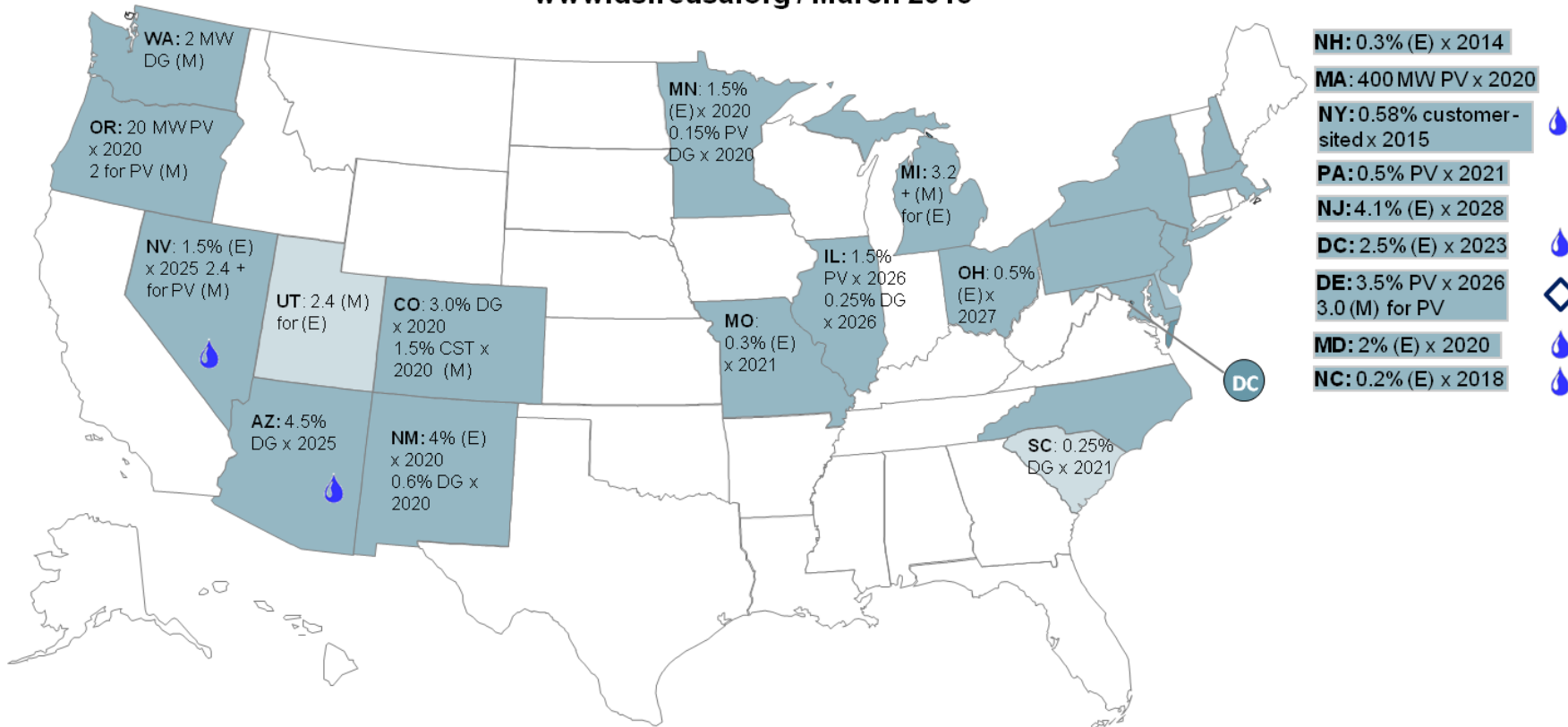


29 States + Washington DC + 2 territories have a Renewable Portfolio Standard
(8 states and 2 territories have renewable portfolio goals)

- Renewable portfolio standard
- Renewable portfolio goal
- *** Extra credit for solar or customer-sited renewables
- †** Includes non-renewable alternative resources

Renewable Portfolio Standards (RPS) with Solar or Distributed Generation Provisions

www.dsireusa.org / March 2015



Dark Blue: Renewable Portfolio Standard with solar/distributed generation (DG) provision

Light Blue: Renewable Portfolio Goal with solar/DG provision

(E): Solar Electric
PV: Solar Photovoltaic
DG: Distributed Generation
(M): Multipliers
(CST): Customer - Sited

Diamond: Delaware allows certain fuel cell systems to qualify for the PV carve-out

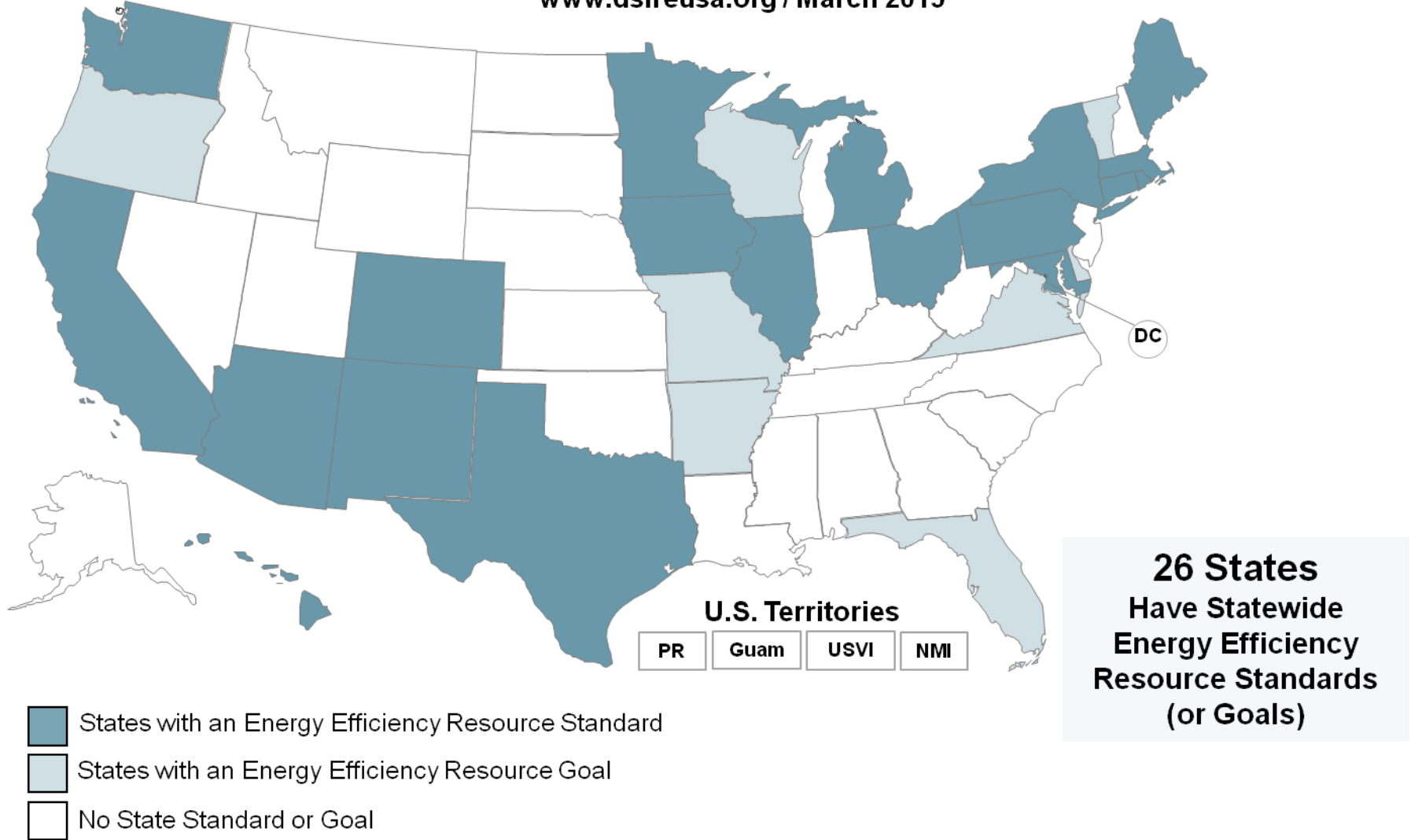
Water Drop: Solar water heating counts toward solar/DG provision

23 States + DC have an RPS with solar or DG provisions



Energy Efficiency Resource Standards (and Goals)

www.dsireusa.org / March 2015





Legislative & Regulatory Activity (1)

- **Aggregated Net Metering** – New Hampshire, New York
- **Community Solar** – Colorado, DC, Hawaii, **Michigan**, Minnesota, Wisconsin
- **Fixed charge increases** – Arizona, Connecticut, Hawaii, Indiana, Kansas, Maryland, Minnesota, Missouri, Nevada, New Mexico, Pennsylvania, Washington, Wisconsin, Wyoming
- **Legalizing 3rd Party Ownership** – DC, Florida, Georgia, Hawaii, North Carolina
- **Generic NEM reviews** – Arizona, California, Colorado, Hawaii, Indiana, Iowa, Louisiana, Maine, Massachusetts, Minnesota, Mississippi, Montana, New Hampshire, New York, Ohio, Oregon, Rhode Island, South Carolina, Tennessee, Utah, Vermont, Virginia, West Virginia, Wisconsin (only 6 states do not now have NEM).



Legislative & Regulatory Activity (2)

- **General Microgrids** – California, Hawaii, Maine, New York
- **Public Purpose Microgrids** – Connecticut, Maryland, Massachusetts, New Jersey, New York
- **REV reviews** – California, Hawaii, New York, Massachusetts,
- **Utility ownership** – Arizona (Y), New York (N)



Michigan Legislative Landscape Spring 2015: Dueling Proposals (Source: Adapted from MiEIBC, 2015)

	House Reps (Nesbitt)	Senate Reps (Nofs)	House Dems	Governor Snyder
Renewables Portfolio	Keeps 10%, adding WTE & “geothermal”	Repeal standard, add green pricing.	RPS 20% by 2022, with off-ramps	11-24% total by 2025, depends on nat gas price
Energy Optimization	Repeals standard	Repeal standard	Double EO to 2%/year	15% more by 2025
Net Metering	Silent	Increase size cap > 150kW	Silent	Silent
Retail Choice	Eliminates choice as contracts end	“Lock” cap at 10%	Limits access to out-of-state providers	Keep 10% cap w/“fair choice” policy
Planning	5-yr IRPs	3 to 5-yr IRPs	Vague	Silent
Other	Reform UCPB	ROI on PPAs?	Expand UCPB?	Mandates?



Community Solar Value Stacks

- Economy of scale in siting, construction, financing, O&M
- Energy value: Wholesale energy (average, on/off peak, real time?), Line losses, Retail mark-up
- Co-gen benefits: Waste heat? Thermal & energy storage?
- Capacity value: Avoid(able) G, T, & D?
- Grid support services: ancillary services
- Financial risk: Fuel price hedge
- Security, reliability, resilience
- Environmental: air emissions, water, land
- Social: economy, employment, tax revenues

See Hansen et al., 2013, RMI.



Mapping Values to Programs

- Who finances it and how?
 - Who gets ITC benefits?
 - Does PV production get taxed as income?
- How is production valued?
- Which values are monetized and to whom?
- Location, location, location:
Co-gen benefits, Capacity value, Grid support services, Security, reliability, resilience



Michigan Program Options

- Cherryland
- More coops? Muni's? With on-bill financing?
- IOUs? Consumers?, Detroit Edison?
- Behind the meter?
 - Straight retail, or net metering?
 - Retail plus ancillary services?
 - Plus reliability, resilience? (Public Purpose Microgrids?)
- Special financing options: PACE, Michigan Saves, Third Party Ownership, Michigan MILE Act



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Learn More (3)

- Kuhn, Thomas, David K. Owens, et al. (2015). *Powering Possibilities: Electric Power Industry Outlook*. Edison Electric Institute, 11 Feb 2015.
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- Lawrence, Deborah. (2015). “DG Solar: How Utilities Can Create Shareholder Value” [Electronic article], *Energy Policy Forum*, 8 Apr 2015.
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Learn More from NRRI

- www.nrri.org, then “Latest Research – View All”
 - **NRRI 15-02 Non-Transmission Alternatives**
 - **NRRI 15-01 Distributed Generation**
 - **NRRI 14-08 Energy Storage**
 - **NRRI 14-05 Solar PV Study**
 - **NRRI-13-07 State, Utility Solar Energy Programs**
 - **NRRI-12-15 Microgrids**
 - **NRRI-12-11 Electric Standby Rates**
 - **NRRI-11-05 Smart Grid Strategy**



Solar Energy Finance

Resources for Communities and
Businesses

Gregory Truex, CPA

Resources for Individuals

Owned Project

Local Bank or Credit Union

Financed from Savings

Crowdsourcing

Private Equity

Leased Project

Regionally available, Not in Michigan yet

PACE is NOT available for
individuals in Michigan



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Resources for Communities and Businesses



Resources for Communities
Private Equity
Leasing Companies
PACE Energy District



Resources for Businesses
Private Equity
Leasing Companies
Crowdfunding
PACE Energy District



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PACE – Property Assessed Clean Energy

What is PACE?

On December 14, 2010 the Governor signed the Property Assessed Clean Energy Act

The law allows the creation of municipal districts and a financing tool for them

PACE applies not only to renewable energy but also to energy efficiency

PACE financing applies to businesses – NOT to residences



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RENEWABLE ENERGY CENTER



solar policy information 



MICHIGAN

Incentives/Policies for Renewables & Efficiency



- Resources**
- RPS Data
- Summary Maps
- Summary Tables
- Library
- What's New?
- Search

Local Option - Property Assessed Clean Energy



Last DSIRE Review: 01/03/2011

Program Overview:	
State:	Michigan
Incentive Type:	PACE Financing
Eligible Efficiency Technologies:	Lighting, Chillers , Furnaces , Boilers, Heat pumps, Central Air conditioners, CHP/Cogeneration, Heat recovery, Energy Mgmt. Systems/Building Controls, Caulking/Weather-stripping, Duct/Air sealing, Building Insulation, Windows, Doors, Roofs, Motor Vehicle Charging, Water Usage Reduction Measures,
Eligible Renewable/Other Technologies:	Solar Water Heat, Solar Space Heat, Photovoltaics, Landfill Gas, Wind, Biomass, Geothermal Heat Pumps, Geothermal Direct-Use
Applicable Sectors:	Commercial, Industrial



PACE – Property Assessed Clean Energy

What does “Property Assessed” mean?

- An assessment is attached to a property, not a specific borrower. PACE financing allows local governments the option of creating a district to finance renewable and efficiency projects thru tax assessments.

This structure has potential advantages for end users, lenders and municipalities



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Michigan PACE Energy Program, L3C

- PACE - The mechanics
 - PACE is rooted in traditional municipal finance.
 - A local government creates an energy, development or improvement district;
 - A bond, a bank loan or private equity secured by real property within the district, is issued;
 - Bond proceeds are used to fund renewable energy and energy efficiency projects.
 - Property owners then repay the debt service on the bond in fixed payments as part of their property tax bill.
 - PACE may also be financed through banks, private equity and private placement debt



Commercial PACE Mechanism



\$\$ Upfront



\$\$ Repaid
on **tax bill**



- Creates financing district & approval process
- Provides upfront capital
- Attaches repayment obligation to the building

- Identifies work & chooses contractor
- Repays financing as a line item on the property tax bill
- **Repayment obligation transfers with ownership**

Michigan PACE Energy Program, L3C



U.S. DEPARTMENT OF
ENERGY

Energy Efficiency &
Renewable Energy

Three Financing Pathways

Pathway	Description
Pooled Bond	PACE applications are aggregated, and a revenue bond is issued to fund proposed projects
Stand-Alone Bond	For sufficiently large projects, a revenue bond is issued to fund an individual (or small number of) projects
Owner-Arranged Bond	An owner arranges project financing with a private lender and the lender accepts PACE securitization and payback framework

Michigan Solar Finance

Thank You!

Gregory Truex, CPA

Agenda

- | | |
|--------------------|--|
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Your Community and Next Steps

Activity: Solar in Your Community

1. Recognize successes
2. Identify opportunities
3. Select strategies & best practices
4. Outline implementation plan
5. Discuss barriers to implementation

Activity: Solar in Your Community

Part I: Take 5 minutes to complete the questions in the *Developing Effective Solar Policies in Your Community* handout.



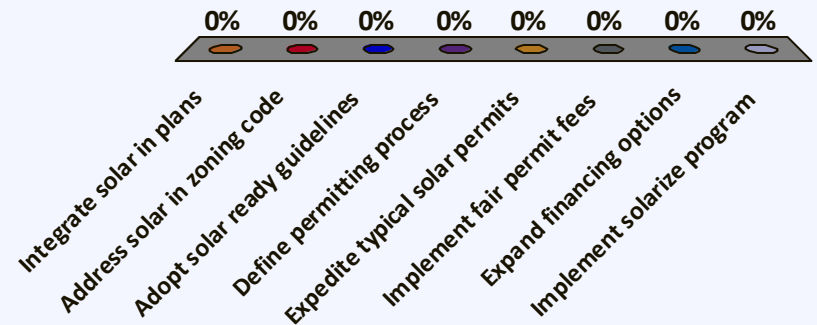
Activity: Solar in Your Community

Part 2: Spend the next 10 minutes discussing your responses to **Questions 8 – 12** with the others at your table. Discuss strategies for overcoming potential obstacles to implementation.



Which “best practice” did you select to pursue first?

- A. Integrate solar in plans
- B. Address solar in zoning code
- C. Adopt solar ready guidelines
- D. Define permitting process
- E. Expedite typical solar permits
- F. Implement fair permit fees
- G. Expand financing options
- H. Implement solarize program



How difficult will it be to implement this policy/program?

1. Very easy
2. Somewhat easy 0%
3. Moderate
4. Somewhat difficult
5. Very difficult

Very easy	Somewhat easy	Moderate
Somewhat difficult	Very difficult	

Discussion

What obstacles stand in the way of implementation?

Discussion

What are possible strategies to overcome those obstacles?

Activity: Next Steps

What do you pledge to do when you leave today's workshop? [Orange Card]



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